

**MONTANA-DAKOTA UTILITIES CO.**

**A Division of MDU Resources Group, Inc.**

**Before the South Dakota Public Utilities Commission**

**Docket No. NG-12.\_\_\_\_**

**Direct Testimony  
of  
Rita A. Mulkern**

**1 Q. Would you please state your name and business address?**

**2 A. Yes. My name is Rita A. Mulkern and my business address is 400  
3 North Fourth Street, Bismarck, North Dakota 58501.**

**4 Q. What is your position with Montana-Dakota Utilities Co.?**

**5 A. I am the Director of Regulatory Affairs for Montana-Dakota Utilities  
6 Co. (Montana-Dakota), a Division of MDU Resources Group, Inc.**

**7 Q. Would you please describe your duties as Director of Regulatory  
8 Affairs?**

**9 A. I am responsible for the preparation of cost of service studies, fuel  
10 cost adjustments, purchased gas cost adjustments and gas tracking  
11 adjustments in each of the jurisdictions in which Montana-Dakota  
12 operates.**

**13 Q. Would you please describe your education and professional  
14 background?**

**15 A. I graduated from North Dakota State University with a Bachelor of  
16 Arts degree with majors in Economics and Business Administration and a  
17 minor in Statistics. I joined Montana-Dakota in July 1981 as a Regulatory**

1           **Statistician, became Cost of Service Supervisor in 1986, Regulatory**  
2           **Analysis Manager in 1999, Regulatory Affairs Manager in 2010 and my**  
3           **current position in 2012.**

4   **Q.    Have you testified in other proceedings before regulatory bodies?**

5    A.           **Yes, I have presented testimony before the Public Service**  
6           **Commissions of Montana, North Dakota, and Wyoming and the Minnesota**  
7           **and South Dakota Public Utilities Commissions.**

8   **Q.    Are you familiar with the books and records of Montana-Dakota and**  
9           **the manner in which they are kept?**

10   A.           **Yes. Montana-Dakota's books and records are kept in accordance**  
11           **with the Federal Energy Regulatory Commission (FERC) Uniform System**  
12           **of Accounts.**

13   **Q.    What is the purpose of your testimony in this proceeding?**

14   A.           **The purpose of my testimony is to present the per books cost of**  
15           **service for the twelve months ended June 30, 2012 for South Dakota gas**  
16           **operations, which consists of the Black Hills and East River areas, the pro**  
17           **forma cost of service reflecting known and measurable adjustments that**  
18           **will occur by June 2013 and the calculation of the revenue deficiency for**  
19           **South Dakota. I will also address the proposed changes to the Purchased**  
20           **Gas Cost Adjustment Rate 88 tariff, including the proposed margin sharing**  
21           **mechanism associated with the grain drying volumes.**

22                   **Since the establishment of the East River in 1993, Montana-Dakota**  
23           **has maintained the Black Hills and East River areas as separate**

1 jurisdictions. As discussed by Mr. Goodin, Montana-Dakota is proposing  
2 to combine the Black Hills and East River areas into one jurisdiction. The  
3 statements have been prepared to show all of the per books information  
4 for both the Black Hills and East River area with the combined South  
5 Dakota amounts. The pro forma adjustments were made to the combined  
6 South Dakota income statement and rate base items.

7 **Q. What statements, schedules and exhibits are you sponsoring?**

8 A. I am sponsoring Statements D through F, Statement H, Statement  
9 I, pages 1-6, Statements J through M, Statements P – R and Exhibit  
10 No.\_\_(RAM-1).

11 **Pro forma revenue requirement**

12 **Q. What were the results of South Dakota gas operations for the twelve**  
13 **months ended June 30, 2012?**

14 A. Rule 20:10:13:96, Statement M, pages 1 and 2 show the per books  
15 income statement and rate base for total Company and South Dakota. As  
16 shown on page 1, South Dakota gas operations had a return on rate base  
17 of 7.441 percent for the twelve months ended June 30, 2012. The per  
18 books return on rate base for the individual jurisdictions were 7.373  
19 percent for Black Hills and 9.108 percent for East River. Overall, while the  
20 return on rate base in East River is higher than the Black Hills return on a  
21 per books basis, East River's overall contribution to the revenue  
22 requirement is proportionately smaller. It will be addressed in the rate  
23 consolidation as discussed by Ms. Aberle.

1           The details for each line item, i.e. sales revenue, other revenue,  
2           etc., are included in the applicable Statement or rule listed. Page 3 lists  
3           the pro forma adjustments to operating revenues, expenses and rate  
4           base. All adjustments were calculated on either a South Dakota specific  
5           basis or on a total Company basis and allocated to South Dakota, as  
6           indicated on the statement or schedule detailing each adjustment.

7   **Q. How was the per books cost of service allocated to South Dakota?**

8   **A.**           The Company utilizes a jurisdictional accounting system that  
9           directly assigns and/or allocates every item of revenue, expense and rate  
10          base to the jurisdictions as part of the regular accounting process on a  
11          monthly basis. The allocation methods and procedures are the same as  
12          have previously been used in Commission proceedings and are based on  
13          the principle of assigning and/or allocating costs to the cost causer.

14   **Q. What criteria were used to determine the pro forma adjustments?**

15   **A.**           The pro forma adjustments to operating revenue, expenses and  
16          rate base were based on known and measurable changes occurring by  
17          June 30, 2013, conform to past Commission practices and are listed on  
18          pages 3 and 4 of Rule 20:10:13:96. All of these adjustments are  
19          reasonably certain to occur and can be measured with reasonable  
20          accuracy, thus meeting the criteria of known and measurable.

21   **Q. Would you describe the pro forma adjustments to the income**  
22   **statement and rate base?**

1 A. Yes. The adjustments to the income statement are summarized on  
2 Rule 20:10:13:96, page 3 and consist of adjustments to revenue,  
3 operation and maintenance expenses, depreciation expense, taxes other,  
4 and current and deferred income taxes. The adjustments to rate base are  
5 summarized on page 4 and include plant, accumulated reserve and  
6 associated additions and deductions.

7 **Pro Forma Income Statement**

8 **Q. What adjustments were made to operating revenues?**

9 A. The adjustments to operating revenues are contained in Rule  
10 20:10:13:85, Statement I. Adjustment No. 1 restates the per books  
11 consumption at current rates, adjusted to reflect an annual gas cost for the  
12 period July 2012-June 2013, exclusive of the unreflected gas cost  
13 adjustment, and eliminates the unbilled revenue, decreasing revenue by  
14 \$2,137,487.

15 Adjustment No. 2 increases revenues by \$5,831,766 to reflect the  
16 effect of normal weather on sales and transportation volumes, as weather  
17 was 20 percent warmer than normal for the twelve months ending June  
18 30, 2012 for the East River area and 18 percent warmer than normal in  
19 the Black Hills area. The normalized volumes were determined using a 60  
20 Fahrenheit degree day base for reasons explained by Mr. Morman.

21 Adjustment No. 3 is an increase to revenues of \$416,485 to reflect  
22 the annualization of firm customers to the June 2012 level and the  
23 elimination of the per books volumes associated with grain drying load.

1 As explained in more detail later in my testimony, Montana-Dakota is  
2 proposing a margin sharing mechanism for these volumes due to the  
3 unpredictable nature of the grain drying load.

4 Adjustment No. 4 is a decrease of \$37,558 to reflect adjustments to  
5 other operating revenues. The pro forma adjustment consists of the  
6 elimination of a out of period transaction, the inclusion of late payment  
7 revenue and penalty revenue restated to a three year average.

8 **Q. What adjustments were made to O&M expenses?**

9 A. The adjustments to operation and maintenance expenses are  
10 contained in Rule 20:10:13:80, Statement H, and are summarized in Rule  
11 20:10:13:81, Schedule H-1.

12 The adjustment to the cost of gas (Adjustment No. 5) is shown on  
13 Rule 20:10:13:81, page 3, and adjusts the cost of gas to reflect the pro  
14 forma dk sales, an annual gas cost level for the period July 2012-June  
15 2013 and a combined gas cost, reflecting the proposed changes in the  
16 Purchased Gas Cost Adjustment Rate 88. The proposed changes are  
17 discussed in more detail later in my testimony. The pro forma cost of gas  
18 per dk was derived by calculating annual demand charges and commodity  
19 cost of gas and applying those costs to the December 2012 purchased  
20 gas cost adjustment billing determinants. The distribution loss factor of  
21 1.00 percent represents an estimated combined loss factor for the Black  
22 Hills and East River areas.

23 **Q. How were the pro forma labor and benefits developed?**

1    **A.           The adjustment to labor is Adjustment No. 6. The pro forma labor**  
2           **was developed by applying the percentage increase in total Company**  
3           **labor costs to the actual twelve months ending June 30, 2012 South**  
4           **Dakota labor expense. The percentage increase consists of the**  
5           **annualized wages as of June 30, 2012 plus an overall increase of 2.5**  
6           **percent for union employees effective May 2013 and 3.0 percent for**  
7           **nonunion employees effective in December 2012, with incentive**  
8           **compensation adjusted to reflect a three year average (12 months ending**  
9           **2010, 2011 and 2012). These changes results in a 7.16 percent increase**  
10          **to per books labor expense.**

11               **Benefits are shown on page 5. Adjustment No. 7 is an overall**  
12          **decrease of \$45,077 in benefits. Benefits expense consists of**  
13          **medical/dental insurance, pension expense, post-retirement, 401K,**  
14          **workers compensation and supplemental insurance. Each of these items,**  
15          **excluding supplemental insurance, was adjusted individually using current**  
16          **information and applying the percentage change to each type of benefit.**

17               **Medical and dental expense increased by 5.61 percent. Pension**  
18          **expense is increasing to 233.31 percent due to a change in the plan**  
19          **discount rate. Post-retirement expense is a decrease of 86.98 percent**  
20          **related to a transition obligation that ceases in 2012. The 401K expense**  
21          **will decrease by 4.05 percent resulting from lower Company contributions**  
22          **as employees retire. Workers compensation is based on the twelve**  
23          **months ending June 30, 2012 per books ratio of workers compensation to**

1 per books labor expense and applied to pro forma labor expense. The  
2 Supplemental Income Security Plan (SISP) was eliminated.

3 **Q. Would you describe the other adjustments made to O&M expense?**

4 **A. Yes. Vehicles and work equipment (Adjustment No. 8) reflects all**  
5 **expenses associated with the Company's vehicles and equipment, such**  
6 **as backhoes, including the costs of fuel, insurance, maintenance and**  
7 **depreciation expense. Adjustment No. 8 reflects an increase in this**  
8 **account due to the change in the depreciation component of the expense.**  
9 **It is calculated based on the pro forma plant and the depreciation rates in**  
10 **Statement J. The depreciation expense on these items is not charged to**  
11 **depreciation expense but rather is charged to a clearing account where it**  
12 **is then recorded in O&M expense as the vehicles or work equipment is**  
13 **used.**

14 **Company consumption (Adjustment No. 9) is the expense for**  
15 **electric and natural gas consumption in Company buildings. The electric**  
16 **component is projected to remain flat. The natural gas component is**  
17 **expected to increase \$3,418 based on the increase in normalized sales**  
18 **revenues.**

19 **Pierre Office Rental (Adjustment No.10) reflects the adjustment to**  
20 **eliminate rent associated with the Pierre, South Dakota office building and**  
21 **warehouse in conjunction with the addition of a new office building and**  
22 **warehouse that is included in the plant additions.**



1                   Uncollectible accounts (Adjustment No. 11) is based on the five  
2 year average of net write-offs to pro forma sales and transportation  
3 revenues, which results in a decrease in uncollectible accounts of \$9,486.

4                   Postage (Adjustment No. 12) reflects a 2.73 percent increase in  
5 postage rates to be effective January 2013.

6                   Advertising expense (Adjustment No. 13) is shown on page 11.  
7 Pursuant to past Commission policy, promotional advertising expense has  
8 been eliminated. Informational and institutional advertising is adjusted to  
9 exclude advertising that is not applicable to South Dakota gas operations.

10 **Q.    Would you explain why you are including institutional advertising**  
11 **expenses?**

12 **A.           Montana-Dakota is seeking to include institutional advertising that**  
13 **we believe benefits customers and serves the public interest. As a**  
14 **corporate citizen, Montana-Dakota needs to be active in the communities**  
15 **that it serves. Montana-Dakota's motto is "In the community to serve" and**  
16 **one of the ways of being a strong community member is to advertise our**  
17 **company and what we do for the communities. Our communities expect**  
18 **nothing less and advertising in the local newspapers, on television, in**  
19 **school yearbooks, programs, etc., is a necessary part of being active in**  
20 **the community. This advertising benefits the community and the**  
21 **customers in that community, thus serving the public interest.**

22 **Q.    Would you please continue with your explanation of adjustments to**  
23 **operation and maintenance expenses?**

1 Insurance expense (Adjustment No. 14) reflects the expense at  
2 current or projected levels for 2013 and is an increase of \$4,493.

3 Industry dues (Adjustment No. 15) reflect the pro forma level of  
4 industry dues and are a decrease of \$14,595. Rule 20:10:13:81,  
5 Statement H, page 13 shows those dues that are directly assigned or  
6 allocated to South Dakota.

7 Regulatory Commission Expense (Adjustment No. 16) reflects the  
8 expenses to be incurred in this filing, amortized over a three-year period  
9 and a three year average of ongoing regulatory commission expenses.  
10 The adjustment is an increase of \$113,158.

11 The items adjusted individually above represent approximately 80  
12 percent of total South Dakota gas O&M, as shown on page 15. The  
13 remaining items, which make up approximately 20 percent of other O&M,  
14 are assumed to remain flat.

15 **Q. What adjustments were made to depreciation expense?**

16 **A.** The adjustment to depreciation expense is contained in Rule  
17 20:10:13:86, Statement J. Adjustment No. 17 restates annual  
18 depreciation expense to the average pro forma level of plant in service,  
19 with the proposed depreciation rates from a 2008 study prepared by AUS  
20 Consultants. The depreciation rates are shown on Statement J, pages 7  
21 through 11. Mr. Robinson's testimony supports the proposed depreciation  
22 rates.

23 **Q. What adjustments were made to taxes other than income?**

1 A. The adjustments to taxes other than income are contained in Rule  
2 20:10:13:94, Statement L. Adjustment No. 18 restates ad valorem taxes  
3 to the pro forma level of plant in service based on the ratio of ad valorem  
4 taxes for the twelve months ending June 30, 2012 to the average plant  
5 balance as of June 30, 2012. This adjustment is an increase of \$40,007.

6 The adjustment to payroll taxes (Adjustment No. 19) is an increase  
7 of \$21,798 based on the ratio of payroll taxes to labor expense for the  
8 twelve months ending June 30, 2012 applied to pro forma labor expense.

9 Adjustment No. 20 restates the South Dakota Gross Receipt Tax to  
10 the pro forma level of revenue, excluding other operating revenue not  
11 generated in South Dakota, and is a decrease of \$8,417.

12 **Q. What adjustments were made to income taxes?**

13 A. The adjustments to income taxes are contained in Rule  
14 20:10:13:88, Statement K. The adjustment to interest expense  
15 (Adjustment No. 21) is shown on page 8. Interest is deductible for tax  
16 purposes and interest expense is calculated on the pro forma rate base  
17 using the weighted cost of debt and debt ratio from Statement G. The  
18 resulting interest expense is a decrease of \$239,607 from the per books  
19 level.

20 The adjustments for tax depreciation and deferred taxes on the pro  
21 forma plant additions (Adjustment No. 22) are shown on page 9. The  
22 calculation of tax depreciation on the plant additions, shown on page 19,  
23 reflects the bonus tax depreciation rate of 50 percent for the 2012 plant

1 additions, as the bonus tax depreciation expires in 2012, and ordinary tax  
2 depreciation on the 2013 plant additions.

3 Other tax deductions for SISP and 401K were eliminated in  
4 Adjustment No. 23 on page 10. The SISP tax deductions are eliminated  
5 to match the elimination of the SISP expense from benefits and the 401K  
6 deduction relates to an election by MDU Resources and thus not  
7 attributable to customers. There is a corresponding adjustment to  
8 deferred taxes for the SISP adjustment.

9 The current income tax expense on all of the pro forma adjustments  
10 to operating revenues and expenses are calculated on page 11 in  
11 Adjustment No. 24.

12 The closing/filing and prior period adjustments in the current  
13 income tax accrual and in the deferred taxes are eliminated in Adjustment  
14 No. 25, page 12. This adjustment adjusts current and deferred income  
15 taxes to the calculated amount for South Dakota and conforms to past  
16 Commission practices.

17 **Rate Base**

18 **Q. How was the rate base developed?**

19 **A.** The pro forma rate base reflects known and measurable  
20 adjustments that will occur twelve months beyond June 30, 2012, with the  
21 resulting rate base is stated on an average basis. The pro forma  
22 adjustments to rate base are summarized on Rule 20:10:13:96, Statement  
23 M, page 4. Adjustment A is the known and measurable plant additions

1 that will be in service by June 30, 2013. The additions of \$6,229,710  
2 include additions to production, distribution, general and common plant  
3 and are shown on Rule 20:10:13:54, Statement D, pages 7 through 9.  
4 Statement D, Schedule D-2, pages 3 and 4 and 5 contain the detailed the  
5 plant additions for Black Hills and East River areas. Several significant  
6 projects since the last general rate case that are reflected in plant in  
7 service or are proposed plant additions include the Billings Landfill  
8 production facility, discussed by Mr. Morman, the new customer  
9 information system discussed by Mr. Gardner, the distribution plant  
10 projects and the new Pierre office and warehouse building and Spearfish  
11 building discussed by Mr. Skabo.

12 Adjustment B, shown in Rule 20:10:13:64, Statement E, page 2  
13 increases the average reserve for depreciation on the per books plant by  
14 \$3,037,017 to restate the reserve to the average pro forma level in order  
15 to match the average pro forma plant levels.

16 The working capital adjustments are summarized on Rule  
17 20:10:13:68, Statement F, with each adjustment included in Schedule F-1.  
18 Materials and supplies are restated to a thirteen-month average balance in  
19 Adjustment C, for an increase of \$50,336.

20 Insurance expense is restated to a thirteen month average balance  
21 in Adjustment D with actual balances through October 31, 2012 and  
22 balances for November 2012 through June 2013 are based on the pro  
23 forma insurance expense and is a decrease of \$11,535.

1           The adjustment to the net unamortized gain(loss) on reacquired  
2 debt balances is included as Adjustment E.

3           Deferred FAS 106 costs and the associated deferred income taxes  
4 are included as Adjustment F. Deferred FAS 106 costs will be fully  
5 amortized in the test period.

6           The adjustments to accumulated deferred income taxes are  
7 summarized on Rule 20:10:13:88, Statement K, page 18. Adjustment I is  
8 an increase to deferred taxes to extend the average accumulated deferred  
9 tax balance to match the pro forma plant and accumulated reserve along  
10 with customer advances and contributions in aid of construction.

11           Adjustment J is a decrease to deferred taxes to reflect the  
12 amortization of the full normalization.

13           The deferred taxes associated with the unamortized loss on debt  
14 (Adjustment E) and deferred FAS 106 costs (Adjustment F) are also  
15 included on page18.

16           Adjustment G represents the net plant amounts that relate to plant  
17 investment that are covered by a letter of credit or customer guarantee.  
18 While traditionally Montana-Dakota has received a customer advance for  
19 the extension of service where it is not known with certainty that the new  
20 load will support the cost of the extension, utilizing a letter of credit has  
21 also become a common method to ensure that Montana-Dakota does not  
22 take on the risk if the extension does not meet volume expectations. It is  
23 similar to a customer advance but in the case of a customer guarantee

1 Montana-Dakota does not receive the advance, rather if the new load  
2 associated with the extension does not meet expectations, Montana-  
3 Dakota will call on the letter of credit. Adjustment G is \$876,572  
4 representing average pro forma balance and is shown on Rule  
5 20:10:13:69, Statement F, Schedule F-1, page 6.

6 Customer advances for construction (Adjustment H) are restated to  
7 a thirteen-month average balance, with actual balances through  
8 September 30, 2012 and is an increase of \$9,485 as shown on Rule  
9 20:10:13:69, Statement F, Schedule F-1, page 7.

10 These are all of the pro forma adjustments to revenue, expense  
11 and rate base.

12 **Q. What is the additional revenue requirement calculated on Exhibit**  
13 **No. \_\_\_\_ (RAM-1)?**

14 **A. Exhibit No. \_\_\_\_ (RAM-1), which is identical to Rule 20:10:13:96,**  
15 **Statement M, page 7, shows the calculation of the revenue deficiency of**  
16 **\$1,547,999 based on the pro forma operating income and rate base and**  
17 **using the overall rate of return of 8.101 percent from Rule 20:10:13:72,**  
18 **Statement G, page 1.**

19 **Q. Would you describe the proposed changes to the Purchased Gas**  
20 **Cost Adjustment (PGA) Rate 88 and Rate 89 tariffs?**

21 **A. Yes. There are several proposed changes to the purchased gas**  
22 **cost adjustment. Montana-Dakota is proposing to combine the East River**  
23 **and Black Hills purchased gas cost adjustments in Rate 88 and eliminate**

1           Rate 89, to change the PGA classes to reflect the cost of gas  
2           commensurate with the service provided. Montana-Dakota is also  
3           proposing to establish a grain dryer margin sharing mechanism for the  
4           grain drying load to be served under interruptible rates.

5   **Q.    Why are the Black Hills and East River area PGAs being combined?**

6   A.           As discussed in Mr. Goodin's testimony, the Company is proposing  
7           to combine the Black Hills and East River areas into one jurisdiction.  
8           Correspondingly, the PGAs are also proposed to be combined. While  
9           there are currently two separate PGAs, the methodology for determining  
10          and assigning or allocating gas costs are the same in both areas. With  
11          this proposal, Rate 89 will be eliminated and Rate 88 will be applicable to  
12          all customers and the language in Rate 88 has been changed accordingly.  
13          The impacts to firm customers in both East River and Black Hills will be  
14          very small. Since the costs and allocation methodology is the same, it  
15          makes sense to also combine the the two jurisdictional PGAs into one  
16          PGA.

17   **Q.    Would you explain the change to the PGA classes that you are**  
18          **proposing?**

19   A.           Montana-Dakota is also proposing to consolidate into two PGA  
20          classes under Rate 88 – firm (residential and small general service) and  
21          interruptible. Montana-Dakota currently has firm (Rate 66 and 76) and  
22          100 percent load factor (special contract) classes in East River and firm



1 (Rates 60, 70, 71 and 72), large interruptible (Rate 85) and Air Force  
2 (Rate 64) classes in the Black Hills.

3 The proposed PGA classes will combine all firm classes (Rates 60,  
4 66, 70, 72 and 76) into the firm PGA. The interruptible class will include  
5 all interruptible classes (Rates 64, 71 and 85). While in the past small  
6 interruptible customers (Rate 71) have been served under the firm PGA, it  
7 is more appropriate to move these customers to the interruptible PGA to  
8 reflect that their service is interruptible. The Air Force PGA class was  
9 separate to reflect that the Air Force was served at the transmission level  
10 and therefore did not experience any distribution losses. As discussed by  
11 Ms. Aberle, with the changes in the distribution system the Air Force is no  
12 longer a transmission level customer and can be incorporated into the  
13 interruptible PGA. The proposed Rate 88 tariff is included in Appendix B  
14 and supported by Ms. Aberle.

15 **Q. What is the final proposed change?**

16 **A.** As noted earlier, the volumes associated with the grain drying load  
17 to be served under interruptible rates are difficult to predict with any  
18 certainty given the various factors affecting the need for natural gas at the  
19 grain drying facilities where in addition to weather factors, commodity  
20 prices and the demand for certain commodities will also affect the  
21 operation of the grain dryers. Therefore, the Company is proposing to  
22 implement a margin sharing adjustment that will provide a credit to all  
23 residential and firm general service customers through the PGA

1 mechanism at 90 percent of actual margins received on an annual basis,  
2 with the Company retaining 10 percent of the margin. A 90/10 sharing  
3 mechanism is appropriate to provide the Company incentive to secure  
4 new economic new grain drying load while also providing a timely credit to  
5 other customers.

6 A new paragraph has been added to Rate 88 to set forth the  
7 method for applying the margin sharing credits to customers. Montana-  
8 Dakota proposes to track those revenues and once a year, in the annual  
9 PGA filing, amortize the balance of 90 percent of the margin received over  
10 the following twelve months with a credit per dk applicable to all firm  
11 customers.

12 **Q. Does this complete your direct testimony?**

13 **A. Yes, it does.**

14

15