

Known and Measurable Capital Additions

Incremental Revenue Requirements (\$000's)

Project	2025	2026	Total
NSPM-K&M: AGIS	\$1,297	\$20	\$1,317
NSPM-K&M: Customer & Innovation	\$406	\$199	\$605
NSPM-K&M: Distribution Operations	\$5,719	\$5,964	\$11,684
NSPM-K&M: Energy Supply	\$233	\$820	\$1,053
NSPM-K&M: Fleet & Tools	\$454	\$366	\$820
NSPM-K&M: Monticello Nuclear	\$240	\$183	\$424
NSPM-K&M: Prairie Island Nuclear	\$354	\$113	\$467
NSPM-K&M: Saver Switches	\$0	\$220	\$220
NSPM-K&M: Service Centers	\$93	\$50	\$143
NSPM-K&M: Sherco Coal	\$68	\$101	\$169
NSPM-K&M: Sherco Solar I	\$1,935	(\$374)	\$1,562
NSPM-K&M: Sherco Solar II	\$906	\$1,964	\$2,870
NSPM-K&M: Sherco Solar III	\$68	\$1,537	\$1,605
NSPM-K&M: Sherco Storage	(\$72)	\$420	\$348
NSPM-K&M: Technology Services	\$1,218	\$618	\$1,836
NSPM-K&M: Transmission	\$351	\$158	\$508
Capital K&M Project Totals	\$13,271	\$12,360	\$25,631