Harrington Rebuttal Testimony - Exhibit 1

CHRISTOPHER S. HARRINGTON

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EDUCATION

THE UNIVERSITY OF FLORIDA

Gainesville, FL

Master of Business Administration (MBA), Finance, 3.85 GPA

May 2020

THE UNITED STATES NAVAL ACADEMY

Annapolis, MD

BS Quantitative Economics, with distinction, 3.70 GPA

May 2010

EXPERIENCE

CAPITOL AIRSPACE GROUP

Alexandria, VA

Nov 2021 to present

- **Consultant and Project Manager**
- Provided strategic and analytical aviation and airspace consulting services to commercial real estate developers, renewable energy developers, and local communities.
- Managed numerous projects across the United States throughout the entire project lifecycle; tracked all technical, programmatic, and contractual requirements on a day-to-day basis, as well as strategy and project development, and execution.
- Corresponded and negotiated favorable determinations and mitigation agreements with the Federal Aviation Administration, the Department of Defense, and local governments to strike a balance between the need for economic development and the preservation of the National Airspace System.

UNITED STATES MARINE CORPS RESERVES

Joint Intermediate Force Capabilities Office (JIFCO) Capabilities Officer

Marine Corps Base Quantico, VA

Oct 2024 to present

- Facilitate the research, development, and fielding of current or emerging non-lethal capabilities to meet the needs of the servicemembers across the spectrum of operations by aligning conceptual or existing technologies with Joint requirements and capability gaps.
- Manage the day-to-day requirements of the Joint Non-Lethal Weapons Program supporting the Commandant of the Marine Corps in his role as Executive Agent.
- Provide policy, requirements, technology, acquisition support to the Services and Combatant Commands, as appropriate; provide expertise within the DoD and assist with the JIFCO sponsored studies and analysis in support of the Joint Capabilities Integration and Development System (JCIDS) process.

Marine Aviation Training Support Group 42 Reserve Instructor Pilot

Naval Air Station Whiting Field, Milton FL

June 2021 to Oct 2024

- Led a cross-functional team of instructors to standardize the training of both students and instructors across numerous stages of
 advanced flight training; developed and implemented squadron training plans and instructions to allow for more efficient training
 with less squadron overhead.
- Provided the safety backstop for the squadron and routinely advised flight crews in risk mitigation and control implementation to fly and train at a safe pace of over 60 flight events per day.
- Advised the commanding officer on the status of policy implementation, student performance trends, and recommended syllabus changes.

UNITED STATES MARINE CORPS

Helicopter Training Squadron Eighteen Standardization Officer

Naval Air Station Whiting Field, Milton FL

May 2020 to June 2021

- Led a cross-functional team of instructors to standardize the training of both students and instructors across numerous stages of advanced flight training; developed and implemented squadron training plans and instructions to allow for more efficient training with less squadron overhead.
- Provided the safety backstop for the squadron and routinely advised flight crews in risk mitigation and control implementation to fly and train at a safe pace of over 60 flight events per day.
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Marine Student Control & Records Officer

April 2018 to April 2020

- Led 30-40 USMC flight students through the training syllabus; liaised with Headquarters Marine Corps in managing the selection and out-processing of each student pilot to their fleet duty station.
- Selected to serve as a class advisor to a cohort of 30 flight students, including Saudi, Italian, and French allied students; ensured their well-being while undergoing flight training and provided a link between the different naval procedures and traditions.
- Analyzed student performance, prepared bimonthly briefings to the commanding officer, and provided recommendations of continued training or attrition.

Marine Light Attack Helicopter Squadron 367

Marine Corps Base Hawaii, Kaneohe Bay

Current Operations Officer & Tactics Standardization Officer

December 2015 to July 2017

- Led a team of 30 Marines to manage all flight events within a one-month scope in accordance with the squadron's training, exercise, and employment plan; provided classified monthly dashboards to the commanding officer outlining the squadron's aircrew proficiency and mission readiness in accordance with the Defense Readiness Reporting System.
- Implemented operational risk management to identify flight mission risk, mitigate risk, and implement appropriate controls to safely accomplish each mission.
- Led aircrew tactical training and scenario development, flight planning, and flight product standardization. Coordinated with the operations department for the planning of multiple squadron exercises and deployments for training.

Marine Medium Tiltrotor Squadron 265 (Reinforced), 31st MEU Ordnance Officer in Charge

Marine Corps Air Station Futenma, Japan May 2015 to November 2015

- Supervised a diverse team of 25 ordnance technicians in the safe conduct of operations in various austere locations, to include aboard naval amphibious ships, throughout the Australian outback, and US bases in Japan.
- Managed aviation ordnance operations across 4 different military aircraft involved in Exercise Talisman Sabre, an annual field training exercise with the Australian Defence Force and supported every ordnance sortie with a 95% success rate.

Marine Light Attack Helicopter Squadron 367 Ground Training Officer/Scheduler

Marine Corps Base Hawaii, Kaneohe Bay October 2013 to April 2015

- Prepared, coordinated, and executed the squadron's training plan, as well as all orders and directives assigned by higher headquarters.
- Led a team of 15 aviation operations specialists to manage the completion of yearly training requirements for 400 Marines.
- Maintained and standardized 75 aircrew performance records to ensure training is accurately tracked among all aircrew.

ADDITIONAL INFORMATION

- Currently a Major in the United States Marine Corps Reserves.
- Skilled in basic Spanish and Arabic. Experienced with Microsoft Office and Teams, Zoom, Googledocs and Teamwork PM. Analytical proficiency with ArcGIS and QGIS.
- Acquired over 2,500 mishap-free flight hours; FAA Certified Flight Instructor (Instrument rated)
- Active in Resettling Afghan Families Together (RAFT) program in helping Afghan refugees navigate rebuilding their lives in the
- Interests include watersports, boating/sailing, hiking, and flying.