

Direct Testimony and Schedules  
Christopher J. Barthol

Before the South Dakota Public Utilities Commission  
State of South Dakota

In the Matter of the Application of Northern States Power Company  
for Authority to Increase Rates for Electric Service in South Dakota

Docket No. EL22-\_\_\_\_  
Exhibit\_\_\_\_(CJB-1)

**Class Cost of Service Study**

June 30, 2022

## Table of Contents

I.	Introduction and Qualifications	1
II.	Class Cost of Service Study	2
	A. Overview of Proposed Class Cost of Service Study	2
	B. CCOSS Results	4
	C. Production Plant Stratification	9
	D. Classification and Allocation of Distribution Plant Costs	11
	1. Direct Assignment of Distribution Costs to the Street Lighting Class	11
	2. Adjustment for Percent of Customers Served by Multi- Phase versus Single-Phase Primary Distribution Lines	14
	3. Separation of Distribution Plant Costs into Capacity and Customer-Related Components	15
	4. Classification and Allocation of Other Production O&M Costs	22
III.	Tariff Changes: Section No. 6 General Rules and Regulations	25
	A. Excess Footage Charges—Section 5.1.A.1	26
	B. Winter Construction Charges—Section 5.1.A.2	26
	C. Revenue Impact of the Proposed Excess Footage and Winter Construction Rate Increases	27
IV.	Conclusion	27

## Schedules

Statement of Qualifications and Experience	Schedule 1
Guide to Class Cost of Service	Schedule 2
Test Year Class Cost of Service Study Summary	Schedule 3
Test Year Class Cost of Service Study Detail	Schedule 4
Primary Distribution Line Allocators	Schedule 5
Minimum System/Zero Intercept Results	Schedule 6
Excess Footage and Winter Construction Charges	Schedule 7

1 **I. INTRODUCTION AND QUALIFICATIONS**

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Q. PLEASE STATE YOUR NAME AND TITLE.

A. My name is Christopher J. Barthol. I am a Principal Pricing Analyst.

Q. PLEASE DESCRIBE YOUR QUALIFICATIONS AND EXPERIENCE.

A. My qualifications include 10 years of regulatory experience in the areas of rate design and class cost of service. I have served as a witness before the North Dakota Public Service Commission and Minnesota Public Utilities Commission. I have a Bachelor of Arts in Economics from Saint Cloud State University and a Master of Science in Agricultural Economics from Purdue University. A detailed statement of my qualifications and experience is provided in Exhibit\_\_(CJB-1), Schedule 1.

Q. FOR WHOM ARE YOU TESTIFYING?

A. I am testifying on behalf of Northern States Power Company, a Minnesota corporation (NSP, Xcel Energy, or the Company).

Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?

A. The purpose of my testimony is to present the Company’s proposed Class Cost of Service Study (CCOSS) and sponsor Exhibit\_\_(NSP-1), Statement O, located in Volume 1 of our Application.

Q. PLEASE SUMMARIZE THE COMPANY’S CCOSS PROPOSAL IN THIS CASE.

A. The CCOSS is done on a historic 2021 calendar year embedded cost basis which functionalizes, classifies, and allocates plant and expenses in the test year on cost-causation principles. The Company is not proposing any

1 significant changes to the CCOSS methodology last approved by the South  
2 Dakota Public Utilities Commission. I will describe the modifications to the  
3 class allocations and the rationale for the adjustments, detail the class  
4 allocations indicated by the CCOSS, and discuss the results of the CCOSS.

## 6 **II. CLASS COST OF SERVICE STUDY**

### 8 **A. Overview of Proposed Class Cost of Service Study**

9 Q. HAS THE COMPANY MADE MATERIAL CHANGES TO ITS CCOSS WHEN  
10 COMPARED TO THE ONE APPROVED IN THE COMPANY'S LAST GENERAL  
11 ELECTRIC RATE CASE?

12 A. Our CCOSS methodology is substantially the same as the one previously  
13 approved by the Commission in Docket No. EL14-058. We updated the  
14 Company's proposed CCOSS to reflect pro forma 2021 data. Specifically, all  
15 costs have been updated to reflect 2021 weather normalized costs. The hourly  
16 load data, energy use data, and customer-related data have also been updated to  
17 reflect weather normalized sales data for 2021, and have been used to update  
18 class cost allocation factors. We also made the following refinements:

- 19 • An update to the analysis used to separate distribution plant costs into  
20 customer and capacity related components; and
- 21 • A reevaluation of how Other Production O&M costs are classified into  
22 capacity and energy components.

23 The reason for these refinements is discussed later in my testimony. Other than  
24 these refinements, all cost allocation methods are the same as those approved  
25 by the Commission in the Company's 2013 test-year rate case.

1 Q. HAS THERE BEEN ANY CHANGE TO HOW CUSTOMER CLASSES ARE DEFINED  
2 SINCE THE COMPANY'S LAST RATE CASE?

3 A. No, the basic classes of service employed in the Company's CCOSS are the  
4 same class definitions consistently used by the Company in past rate cases. The  
5 basic rate classes in the class cost of service study are:

- 6 • Residential;
- 7 • Commercial Non-Demand Billed;
- 8 • Commercial and Industrial (C&I) Demand Billed; and
- 9 • Street Lighting.

10 In the CCOSS, the C&I Demand Billed class is further separated by voltage  
11 level.

12

13 Q. HAS THE COMPANY PROVIDED ANY OTHER DOCUMENTS EXPLAINING HOW ITS  
14 CCOSS IS DEVELOPED?

15 A. Yes. The Company has provided a document titled "Guide to Class Cost of  
16 Service Study," which is included with my testimony as Exhibit\_\_\_(CJB-1),  
17 Schedule 2. It provides a primer on how the CCOSS was conducted, including  
18 the processes of cost functionalization, classification, and allocation. These  
19 basic processes are common to all embedded cost studies. This Guide also  
20 describes how each of the cost allocation factors was developed and identifies  
21 the cost items to which each allocator is applied.

22

23 Q. WHAT IS THE ROLE OF THE CCOSS IN THE RATEMAKING PROCESS?

24 A. The CCOSS allocates jurisdictional costs (in this case, costs of the Company's  
25 State of South Dakota electric jurisdiction) to customer classes using class cost  
26 allocation factors. The CCOSS measures the contribution each class makes to  
27 the Company's overall cost of service, including calculating inter-class and intra-

1 class cost responsibilities. One of the primary goals of the CCOSS is to develop  
2 class cost allocation factors that accurately reflect cost causation. The CCOSS  
3 therefore serves as a tool for evaluating and refining the Company's rate  
4 structure, as discussed in more detail by Company witness Mr. Nicholas N.  
5 Paluck.

6  
7 Q. IS THE COMPANY'S CCOSS THE APPROPRIATE TOOL FOR EVALUATING THE  
8 RATE DESIGN IN THIS CASE?

9 A. Yes. As discussed by Mr. Paluck, a CCOSS is the appropriate starting point for  
10 evaluating a given rate design. The Company's proposed CCOSS is appropriate  
11 because it:

- 12 • Properly recognizes that our investments in baseload generation  
13 facilities provide value to all customers, particularly our energy-intensive  
14 users;
- 15 • Accurately reflects the value of our investments in peaking capacity,  
16 transmission and distribution facilities used to meet system peak  
17 requirements;
- 18 • Recognizes the differing impacts that seasonal and time usage patterns  
19 can have on the cost of service; and
- 20 • Recognizes that certain distribution costs are incurred simply to supply  
21 service to customers regardless of the kW load they demand.

22  
23 **B. CCOSS Results**

24 Q. PLEASE SUMMARIZE THE RESULTS OF THE 2021 CCOSS.

25 A. Table 1 below provides a summary of the 2021 test year CCOSS (the 2021  
26 CCOSS) results at the class level, showing the resulting class cost responsibilities  
27 (as opposed to revenue responsibilities that are addressed by Mr. Paluck). A

1 summary of the CCOSS results at the class level is also provided in  
2 Exhibit\_\_\_\_(CJB-1), Schedule 3. However, for comparison purposes, Schedule  
3 3 also provides the class revenue allocation proposed by Mr. Paluck. The  
4 detailed 2021 CCOSS output is shown in Exhibit\_\_\_\_(CJB-1), Schedule 4.  
5 These CCOSS results indicate the changes from present rates to the Company's  
6 revenue requirement that would be necessary to result in equal rates of return  
7 on investment for each class (i.e., the increase in rates necessary to produce  
8 equalized rates of return).  
9



**Table 1**  
**Summary of 2021 Class Cost of Service Study**  
**NSPM-South Dakota Electric Jurisdiction**  
(\$ Thousands)

**UNADJUSTED COST RESPONSIBILITIES**

	<u>Total</u>	<u>Residential</u>	<u>Non-Demand</u>	<u>Demand</u>	<u>Street Ltg</u>
[1] Unadjusted Rate Revenue Reqt (CCOSS page 2, line 1)	291,118	127,673	11,992	149,358	2,095
[2] Incr Misc Chrgs & Late Pay (CCOSS page 7, line 21 to line 23)	<u>160</u>	<u>151</u>	<u>6</u>	<u>3</u>	<u>0</u>
[3] Unadjusted Operating Revenues (line 1 + line 2)	291,277	127,823	11,998	149,361	2,095
[4] Present Rates (CCOSS page 2, line 2)	<u>247,154</u>	<u>103,403</u>	<u>10,690</u>	<u>130,839</u>	<u>2,221</u>
[5] Unadjusted Deficiency (line 3 - line 4)	44,123	24,420	1,308	18,522	(126)
[6] Defic / Pres (line 5 / line 4)	17.9%	23.6%	12.2%	14.2%	-5.7%
[7] <b>Ratio: Class % / Total %</b>	<b>1.00</b>	<b>1.32</b>	<b>0.69</b>	<b>0.79</b>	<b>-0.32</b>

**COST RESPONSIBILITIES FOR RATE DISCOUNTS**

	<u>Total</u>	<u>Residential</u>	<u>Non-Demand</u>	<u>Demand</u>	<u>Street Ltg</u>
[8] Interruptible Rate Discounts (CCOSS page 2, line 5)	2,895	1,532	34	1,329	0
[9] Interruptible Rate Disc Cost Allocation (CCOSS page 2, line 7)	2,895	1,228	103	1,564	0
[10] Revenue Requirement Change (line 9 - line 8)	0	(304)	68	236	0

**ADJUSTED COST RESPONSIBILITIES**

	<u>Total</u>	<u>Residential</u>	<u>Non-Demand</u>	<u>Demand</u>	<u>Street Ltg</u>
[11] Adjusted Rate Revenue Reqt (line 1 + line 10)	291,118	127,369	12,061	149,594	2,095
[12] Incr Misc Chrgs & Late Pay (CCOSS page 7, line 21 to line 23)	<u>160</u>	<u>151</u>	<u>6</u>	<u>3</u>	<u>0</u>
[13] Adjusted Operating Revenues (line 11 + line 12)	291,277	127,519	12,066	149,597	2,095
[14] Present Rates (line 4)	<u>247,154</u>	<u>103,403</u>	<u>10,690</u>	<u>130,839</u>	<u>2,221</u>
[15] Adjusted Deficiency (line 13 - line 14)	44,123	24,116	1,376	18,757	(126)
[16] <b>Defic / Pres Rates (line 15 / line 14)</b>	<b>17.85%</b>	<b>23.32%</b>	<b>12.87%</b>	<b>14.34%</b>	<b>-5.68%</b>
[17] <b>Ratio: Class % / Total %</b>	<b>1.00</b>	<b>1.31</b>	<b>0.72</b>	<b>0.80</b>	<b>-0.32</b>

1 Q. IN TABLE 1, YOU SHOW “UNADJUSTED” AND “ADJUSTED” COST  
2 RESPONSIBILITIES. PLEASE SUMMARIZE THIS DISTINCTION.

3 A. The distinction between “unadjusted” and “adjusted” cost responsibilities  
4 relates to how the cost of interruptible rate discounts are reflected in the  
5 CCOSS. The method used to reflect the cost of the interruptible rate discounts  
6 is the same as that used in the Company’s last rate case.

7

8 Q. WHAT IS INTERRUPTIBLE SERVICE?

9 A. Interruptible service is offered to customers who agree to control demand to a  
10 predetermined level whenever required by the Company.

11

12 Q. WHY DOES INTERRUPTIBLE SERVICE RECEIVE A DISCOUNT?

13 A. Customers who opt for interruptible service receive a discount because they are  
14 subject to curtailment under this service, which is priced to reflect the lower  
15 degree of service.

16

17 Q. HOW DOES THE COMPANY TREAT INTERRUPTIBLE SERVICE IN THE CCOSS?

18 A. The Company’s CCOSS process treats interruptible discounts as a cost of  
19 peaking capacity and allocates that cost to classes based on firm or  
20 uninterrupted loads. As explained in previous cases, the Company views  
21 interruptible service as firm service with an attached, after-the-fact, purchased-  
22 power contract provision. Through this provision, the Company has the option  
23 to buy back all or part of a customer’s regulatory entitlement to firm service.  
24 The resulting capacity purchase transactions occur when, and if, doing so is a  
25 cost-effective source of peaking capacity; this helps the Company obtain a  
26 reliable power supply portfolio at the lowest cost. This means interruptible rate

1 discounts are really capacity-related power supply costs and they need to be  
2 recognized as such in the CCOSS.

3  
4 Q. HOW ARE INTERRUPTIBLE RATE DISCOUNTS REFLECTED IN THE CCOSS?

5 A. The Company has specific line items in the CCOSS model to address the  
6 allocation of interruptible rate discounts:

7 1. Line 8 on Table 1 above and Schedule 3, labeled “Interruptible Rate  
8 Discounts” shows the amount of the total interruptible rate discounts  
9 originating from each class. The amounts shown for each class are lost  
10 revenues from that class. These discounts reduce the revenue received  
11 from the classes and thus have the effect of increasing the revenue  
12 requirement for the classes that receive the discounts.

13 2. Line 9 on Table 1 above and Schedule 3, labeled “Interruptible Rate  
14 Disc. Cost Allocation” shows how the cost of interruptible rate discounts  
15 are allocated to the classes. Interruptible rate discounts are allocated  
16 using the applicable generation capacity cost allocation factor.

17 3. Line 10 on Table 1 above and Schedule 3, labeled “Revenue Requirement  
18 Change” shows the net change in the revenue requirement for each  
19 customer class.

20 4. The resulting Line 11 on Table 1 above and Schedule 3, labeled  
21 “Adjusted Rate Revenue Requirement” shows the appropriate cost of  
22 service for determining class revenue responsibilities. Finally, the  
23 adjusted revenue deficiency and percent deficiency are shown on lines 15  
24 and 16, respectively.

1           **C.       Production Plant Stratification**

2    Q.   PLEASE DESCRIBE THE PROCESS THE COMPANY USES FOR ALLOCATING FIXED  
3       PRODUCTION PLANT COSTS.

4    A.   The Company classifies fixed production plant into capacity versus energy-  
5       related sub-functions using a process called “Plant Stratification.” Though  
6       refined over the years, this is the same process the Company has used with  
7       Commission approval since the late 1970s. This process has also been referred  
8       to in the National Association of Regulatory Utility Commissioners (NARUC)  
9       Electric Utility Cost Allocation Manual (NARUC manual) as the Equivalent  
10      Peaker method. This allocation method is also supported by the Commissions  
11      in Minnesota and North Dakota.

12  
13   Q.   WHAT IS THE MAIN ADVANTAGE OF THE STRATIFICATION METHODOLOGY?

14   A.   This method appropriately recognizes that a significant portion of the fixed  
15      capital costs of baseload and intermediate plants are incurred to obtain fuel  
16      savings that more than offset the higher fixed costs, thereby minimizing total  
17      costs. Therefore, this methodology appropriately allocates the cost of the  
18      different types of generation in our fleet to the customers who benefit from that  
19      resource diversity.

20

1 Q. HOW DOES THE COMPANY CLASSIFY FIXED PRODUCTION PLANT INTO  
2 CAPACITY-RELATED AND ENERGY-RELATED PORTIONS?

3 A. The capacity-related portion of the fixed costs of owned-generation is the  
4 amount less than or equivalent to the cost of a comparable combustion turbine  
5 (CT) peaking plant (the generation source with the lowest capital cost and the  
6 highest operating cost). Since CTs are only used at peak times, they are  
7 classified as 100 percent capacity-related. The fixed generation costs that exceed  
8 the cost of a comparable CT peaking plant are sub-functionalized as energy-  
9 related. Since these costs are in excess of the CT costs, they were not  
10 theoretically incurred to obtain capacity, but rather to obtain the lower-cost  
11 energy that such plants can produce. The capacity- and energy-related portions  
12 are expressed as percentages of total fixed production plant costs.

13

14 Q. HAS THE COMPANY UPDATED ITS PLANT STRATIFICATION ANALYSIS FOR THE  
15 CURRENT CASE?

16 A. Yes. The Company updated the Plant Stratification analysis to reflect the  
17 current-dollar replacement costs of each plant type towards developing  
18 stratification percentages. The Company's updated plant replacement costs and  
19 the resulting capacity-energy splits are shown in Table 2 below.

20

1 **Table 2**

2 **Stratification Allocation by Plant Type**

3

Plant Type	Replacement Value \$/kW	Capacity Ratio	Capacity Percentage	Energy Percentage
Peaking	\$1,084	\$1,084 / \$1,084	100.0%	0.0%
Nuclear	\$5,658	\$1,084 / \$5,658	19.2%	80.8%
Fossil	\$2,704	\$1,084 / \$2,704	40.1%	59.9%
Combined Cycle	\$1,639	\$1,084 / \$1,639	66.2%	33.8%
Hydro	\$6,393	\$1,084 / \$6,393	17.0%	83.0%
Wind	\$11,480	\$1,084/\$11,480	9.4%	90.6%

4  
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9

10  
11 Q. ARE THE STRATIFICATION PERCENTAGES APPLIED TO EACH COMPONENT OF  
12 THE REVENUE REQUIREMENT?

13 A. Yes. The process of “stratifying” the revenue requirements of fixed production  
14 plant is accomplished by applying these stratification percentages to each rate  
15 base component (e.g., book investment, accumulated depreciation, accumulated  
16 deferred income taxes, construction work in progress) for each generation plant  
17 type.

18  
19 **D. Classification and Allocation of Distribution Plant Costs**

20 *1. Direct Assignment of Distribution Costs to the Street Lighting Class*

21 Q. WHAT DISTRIBUTION COSTS DID THE COMPANY DIRECT ASSIGN TO THE STREET  
22 LIGHTING CLASS?

23 A. Consistent with past South Dakota rate cases, the Company has directly  
24 assigned all of the costs in FERC account 373. FERC Account 373 includes all  
25 street lighting costs except for the cost of wood poles used solely by lighting in  
26 overhead distribution areas. The specific cost items included in FERC Account  
27 373 are:

- 1 • Overhead and underground distribution lines that only serve street
- 2 lighting;
- 3 • Metal and fiberglass street lighting poles in underground areas;
- 4 • Lamps and fixtures; and
- 5 • Automatic control equipment.

6 As shown on page 4, line 45 of Schedule 4, we directly assigned \$3.7 million of  
7 FERC Account 373 costs to the Street Lighting class in the 2021 CCOSS. This  
8 direct assignment is appropriate because the costs included in FERC Account  
9 373 are directly attributable to Street Lighting.

10  
11 Q. WHAT OTHER DISTRIBUTION COSTS ARE ATTRIBUTABLE TO THE STREET  
12 LIGHTING CLASS?

13 A. In a change from the last rate case, the Company has conducted an analysis to  
14 determine if there are costs in FERC Account 364 that should be assigned to  
15 the Street Lighting class.

16  
17 Q. WHAT COSTS ARE INCLUDED IN FERC ACCOUNT 364?

18 A. FERC Account 364 includes the cost of installed poles, towers, and appurtenant  
19 fixtures used for supporting overhead distribution conductors and service wires.  
20 Many of these poles have street lights attached and the cost of poles that only  
21 have street lights attached is not included in FERC Account 373.

22  
23 Q. DOES ACCOUNT 364 INCLUDE MORE THAN JUST STREET LIGHTING COSTS?

24 A. Yes. FERC Account 364 includes the cost of 43,054 wooden poles. Company-  
25 owned street lights are attached to 3,342 of these poles, meaning 7.76 percent  
26 of the Account 364 costs are at least partially attributable to street lighting.  
27 Through consultation with our Street Lighting staff, we determined that 60

1 percent of the lighting poles serve only Street Lighting customers (*i.e.* they do  
 2 not have facilities attached that serve other customer classes). Since these poles  
 3 are only used for street lighting, it's appropriate to assign the cost of these poles  
 4 to the Street Lighting Class. Line 9 of Table 3 below estimates lighting pole  
 5 costs that should be direct assigned to the Street Lighting class as a result of this  
 6 analysis. This direct assignment is also shown in Exhibit\_\_\_\_(CJB) Schedule 4  
 7 on page 4, line 27.

8 **Table 3**  
 9 **Calculation of FERC Account 364 Direct Assignment**  
 10 **NSPM-South Dakota Electric Jurisdiction**  
 11 **(\$ Thousands)**

Line No.	<u>Original Plant in Service</u>	
1	FERC 364	\$56,089
2	<u>Wood pole cost as a percent of FERC 364</u>	<u>74.6%</u>
3	Total FERC Codes 364 and 365 (Line 1 x Line 2)	\$41,846
4	SD Company-Owned Street Lights on Wooden Poles	3,342
5	Total SD Wooden Poles	43,054
6	Lighting Poles as % of Total Poles (Line 4 / Line 5)	7.76%
7	Lighting % x Wood pole portion of FERC 364 (Line 6 * Line 3)	\$3,248
8	Percent of Lighting Poles that Only Serve Lighting	60%
9	FERC Acct Direct Assignment to Lighting (Line 7 * Line 8)	\$1,949



2. *Adjustment for Percent of Customers Served by Multi- Phase versus Single-  
Phase Primary Distribution Lines*

Q. PLEASE DESCRIBE THE DIFFERENCE BETWEEN SINGLE-PHASE AND MULTI-PHASE PRIMARY DISTRIBUTION CONFIGURATIONS.

A. Feeders originate at distribution substations in a three-phase configuration and then often split into three, single-phase lines that serve lower usage customers (in less common instances the system may split into a two-phase configuration).

Q. WAS THE COMPANY ABLE TO QUANTIFY THE PERCENTAGE OF CUSTOMERS IN EACH CUSTOMER CLASS THAT RECEIVE SERVICE OFF THE SINGLE-PHASE PRIMARY DISTRIBUTION SYSTEM AS OPPOSED TO THE MULTI-PHASE PRIMARY DISTRIBUTION SYSTEM?

A. Yes. Based on data in the Company’s Geographic Information System (GIS), the Company’s Distribution staff determined that 78.0 percent of South Dakota residential customers receive service off the single-phase primary distribution system. Table 4 also shows that significantly fewer C&I customers receive service from the single-phase primary distribution system.

**Table 4**  
**Percent of Customers Served by Single-Phase and Multi-Phase**  
**Primary Distribution Lines**

Primary Distribution Line Serving the Customer Premise	Customer Class			
	Residential Customers	C&I Non-Demand	C&I Demand	Lighting Customers
Single-Phase	78.0%	42.3%	13.6%	52.4%
Multi-Phase	22.0%	57.7%	86.4%	47.6%
Total	100.0%	100.0%	100.0%	100.0%

1 Q. HAS THE COMPANY BASED ITS CLASS ALLOCATION OF PRIMARY DISTRIBUTION  
2 LINES COSTS ON THE ABOVE UPDATED ANALYSIS?

3 A. Yes. Consistent with prior South Dakota rate cases, we continue to separate  
4 distribution lines into capacity and customer components using a minimum  
5 system study, as described in the Guide to Class Cost of Service Study,  
6 Exhibit\_\_\_\_(CJB-1), Schedule 2. In the current rate case, we added an additional  
7 step to split the classified costs for primary distribution lines into single-phase  
8 and multi-phase components. We based the split on miles of single-phase and  
9 multi-phase distribution plant and their associated replacement cost (in dollars  
10 per mile). The resulting separation of costs is shown on page four of Schedule  
11 4, lines 19-22 (overhead primary distribution lines) and lines 29-32  
12 (underground primary distribution lines). We also created distribution line cost  
13 allocators to account for the differing usage of the single-phase portions of the  
14 system by different customer classes. Exhibit\_\_\_\_(CJB-1), Schedule 5 shows  
15 how these allocators were developed.

16

17 *3. Separation of Distribution Plant Costs into Capacity and Customer-Related*  
18 *Components*

19 Q. IN THE COMPANY’S CCOSS, HOW HAVE THE COSTS FOR DISTRIBUTION PLANT  
20 BEEN CLASSIFIED?

21 A. Table 5 below shows how the Company has classified costs for the various  
22 distribution property units in the CCOSS. This classification is consistent with  
23 past South Dakota rate cases.

24

1 **Table 5**

2 **Classification of Distribution Plant Investment**

3

<b>Distribution Plant Property Unit</b>	<b>TY 2021 SD Plant Investment (\$000)</b>	<b>Demand Component</b>	<b>Customer Component</b>
Distribution Substations	\$58,754	X	
Primary Voltage Transformers	\$3,362	X	
Primary Voltage Distribution Lines	\$195,041	X	X
Secondary Voltage Distribution Lines	\$62,964	X	X
Secondary Voltage Transformers	\$28,979	X	X
Services	\$31,771	X	X

13

14 Q. WHAT ANALYSIS DID THE COMPANY PERFORM TO DO THIS SEPARATION OF

15 COSTS?

16 A. In this case, the Company relied on two analyses, a Minimum System study and

17 a Zero Intercept study. We updated the Minimum System at study and included

18 three new updates. First, we performed an extensive review of what equipment

19 would be considered “minimum.” Second, we performed an extensive review

20 of the installed cost of distribution equipment. We also performed a Zero

21 Intercept study, which was not included in our last rate case. A Zero Intercept

22 study is the primary alternative method to classify the customer component of

23 distribution costs.

24

25 Q. WHAT STEPS ARE TAKEN TO COMPLETE A MINIMUM SYSTEM STUDY?

26 A. The following steps are taken to complete a Minimum System study (these steps

27 are also described on pages 90-92 of the NARUC manual):

1 Step 1: Determine the minimum sized conductor, transformer and service  
2 installed on the distribution system.

3  
4 Step 2: Determine the installed cost per unit for the minimum sized plant.  
5 Installed costs include material costs, labor costs and equipment costs.

6  
7 Step 3: Multiply the cost per unit of the minimum sized plant by the total  
8 inventory of each plant type.

9  
10 Step 4: The total cost of the minimum sized plant is divided by the total cost of  
11 the actual sized distribution plant in the field. This ratio is deemed to be the  
12 customer-related portion of distribution plant investment, with the remaining  
13 balance being the demand-related portion.

14  
15 Q. WHAT STEPS ARE TAKEN TO COMPLETE A ZERO INTERCEPT STUDY?

16 A. The steps for completing a Zero or Minimum Intercept are described on pages  
17 92-94 of the NARUC manual. A Zero Intercept study requires considerably  
18 more data and analysis than a Minimum System study. A Zero Intercept study  
19 requires the following data:

- 20 • A listing of all the configurations of equipment installed for the  
21 following distribution property units:
  - 22 ○ Overhead Primary Conductor
  - 23 ○ Overhead Secondary Conductor
  - 24 ○ Overhead Transformers
  - 25 ○ Underground Primary Conductor
  - 26 ○ Underground Secondary Conductor
  - 27 ○ Underground Transformers

1                   ○ Primary Voltage Stepdown Transformers

- 2                   • For each of the above property units, the equipment inventory is  
3                   obtained for each property unit configuration.
- 4                   • The maximum capacity rating for each property unit configuration.
- 5                   ○ Ampacity for conductors
- 6                   ○ kVa for Transformers
- 7                   • The installed cost per unit for the most common property unit  
8                   configurations.

9

10 Q. AFTER THE DATA IS ACQUIRED FOR THE ZERO INTERCEPT STUDY, WHAT IS THE  
11 NEXT STEP IN THE ANALYSIS?

12 A. After the data is acquired, the following steps are taken to complete a Zero  
13 Intercept study:

14

15 Step 1: The statistical analysis technique called linear regression is applied to  
16 the data acquired for each property unit. Specifically, the variable “cost per  
17 unit” as the dependent variable (Y axis) is regressed on the variable “maximum  
18 capacity” as the independent variable (X axis). The point where the regression  
19 line crosses the Y intercept is the theoretical “zero load” cost per unit.

20

21 Step 2: The zero load cost per unit is multiplied by the total inventory of the  
22 distribution property unit.

23

24 Step 3: The installed cost per unit for the most common property  
25 configurations is multiplied by the inventory of each configuration. The  
26 resulting product is then summed for each property unit.

27

1 Step 4: The result from step 2 is divided by the result from step 3. This ratio  
2 is classified as the customer component for each property unit.

3  
4 Q. HOW DID THE COMPANY ACQUIRE THE INFORMATION NECESSARY TO PERFORM  
5 THE MINIMUM SYSTEM AND ZERO INTERCEPT STUDIES?

6 A. In short, data on the types, configurations, sizes, and quantities of distribution  
7 equipment were obtained by querying the Company's GIS data. Data on the  
8 installed unit costs for each equipment configuration were obtained by  
9 analyzing the costs of distribution work orders that were completed over a 13  
10 year period. The goal in this data gathering step was to obtain installed costs  
11 for equipment configurations that comprise 90% of the population for a given  
12 property unit (i.e., underground primary conductor). More detail on the specific  
13 data sources is provided in Schedule 6.

14  
15 Q. HOW WAS THE ABOVE-MENTIONED DATA UTILIZED TO CONDUCT MINIMUM  
16 SYSTEM AND ZERO INTERCEPT STUDIES?

17 A. The methods, data, and results of the Minimum System and Zero Intercept  
18 studies are shown in Schedule 6 of my testimony. Attachments A through G  
19 of Schedule 6 show the inventory of the different equipment configurations for  
20 each property unit. Attachments H through M of Schedule 6 show the graphical  
21 results of the Zero Intercept linear regression analysis for each property unit.  
22 Attachment N of Schedule 6 shows the detailed Minimum System and Zero  
23 Intercept calculations.

1

2 Q. HOW DO THE RESULTS OF THE ZERO INTERCEPT AND MINIMUM SYSTEM  
3 APPROACH COMPARE?

4 A. For each property unit, the table below shows the percent of costs that would  
5 be classified as customer-related using the Zero Intercept method compared to  
6 the Minimum System method. As shown in Table 6 below, for five of the six  
7 property units the Zero Intercept provides a lower customer component, while  
8 one of the six have a lower customer component using the Minimum System  
9 method.

10

**Table 6**  
**% of Distribution Investment Classified as Customer Related**  
**Zero Intercept Method vs. Minimum System Method**

Property Unit	% of Costs Classified as Customer-Related	
	Zero Intercept Method	Minimum System Method
Overhead Primary	35.3%	63.7%
Overhead Secondary	78.6%	99.2%
Overhead Transformers	73.6%	77.4%
Underground Primary	53.0%	62.3%
Underground Secondary	59.6%	100%
Underground Transformers	87.0%	51.6%

12 Q. WHICH RESULTS WERE USED IN THE COMPANY’S PROPOSED CCOSS?

13 A. For a given property unit a “hybrid” of the two methods was used, in that the  
 14 Company used the method that provided the lower customer component, as  
 15 shown in Table 7 below.

17 Q. WHY IS IT REASONABLE TO CLASSIFY THE CUSTOMER/CAPACITY COMPONENT  
 18 OF DISTRIBUTION COSTS BASED ON A HYBRID OF APPROACHES?

19 A. The purpose of the study is to establish the cost of a minimally-sized  
 20 distribution property unit, and then classify that minimum cost as customer  
 21 related. Evaluating the two separate studies, and selecting the result which  
 22 provided the lowest minimum cost, provides a conservative estimate of  
 23 customer-related costs to ensure we are not overstating the customer  
 24 classification.



1 **Table 7**

2 **Customer versus Capacity Classification Applied to Distribution Plant**  
3 **Investment**

4

<b>Property Unit</b>	<b>% Classified as Customer-Related</b>	<b>% Classified as Capacity-Related</b>
Overhead Primary (used Zero Intercept result)	35.3%	64.7%
Overhead Secondary (used Zero Intercept result)	78.6%	21.4%
Underground Primary (used Zero Intercept result)	53.0%	47.0%
Underground Secondary (used Zero Intercept result)	59.6%	40.4%
Weighted Average for Overhead and Underground Transformers*	64.2%	35.8%

5  
6  
7  
8  
9 \* used Zero Intercept for OH Transformers; used Minimum System for UG Transformers

10  
11 Q. HOW ARE THE RESULTS OF THIS ANALYSIS USED TO CLASSIFY CUSTOMER AND  
12 CAPACITY COSTS BY SUB-FUNCTION?

13 A. Attachment O of Schedule 6 shows how the results of the Minimum System  
14 and Zero Intercept analyses are used to separate distribution plant investment  
15 into customer- and capacity-related costs. The results as shown in column 7  
16 of Attachment O are the inputs to the CCOSS model for the 2021 test year as  
17 shown in Schedule 4, page 4, column 1, lines 19 – 42.

18  
19 *4. Classification and Allocation of Other Production O&M Costs*

20 Q. PLEASE DESCRIBE THE METHOD YOU USED TO ALLOCATE OTHER PRODUCTION  
21 O&M COSTS.

22 A. In the last rate case, the Company split Other Production O&M costs into  
23 capacity versus energy components based on how Production plant investment

1 (excluding nuclear fuel) was split using the Company's plant stratification  
2 analysis as shown on Lines 3 and 4 on Page 4 of Schedule 4. Upon further  
3 examination, it was determined that some plant types, such as the nuclear plants,  
4 account for a disproportionate share of Other Production O&M costs, and  
5 therefore we needed to modify our method of classifying and allocating these  
6 costs.

7  
8 Q. WHAT WAS THE IMPROVEMENT THAT WAS MADE TO THE CLASSIFICATION OF  
9 NON-FUEL PRODUCTION O&M COSTS?

10 A. The first step was to discuss the nature of the different types of costs with plant  
11 operations personnel to identify any non-fuel O&M costs that vary directly with  
12 the plant's energy output and classify these costs as 100% energy-related. The  
13 costs of chemicals and water use were the only costs that fit into this 100%  
14 variable category and were therefore classified as being 100% energy-related.

15  
16 Q. HOW DID THE COMPANY CLASSIFY THE REMAINING PRODUCTION O&M  
17 COSTS?

18 A. Since there was no definitive classification as to the fixed or variable nature of  
19 O&M costs, the remaining production O&M costs were separated based on the  
20 particular plant type that the specific cost originated from. For example, costs  
21 that originated from the Company's Prairie Island plant were put into a nuclear  
22 category, costs attributed to Sherco in a fossil category, and so on for the other  
23 plant types.

24  
25 The next step was to apply the capacity and energy-related percentages that  
26 resulted from the Company's plant stratification analysis. These percentages  
27 are shown in Table 2 and were applied to each category of Non-Fuel Production

1 O&M expense. Costs classified as capacity-related were allocated to customer  
2 class using the Commission-approved D10S capacity allocator, while costs  
3 classified as energy-related were allocated to customer class using the  
4 Commission-approved E8760 allocator.

5  
6 Q. HOW DOES THE COMPANY CLASSIFY PRODUCTION O&M COSTS THAT CAN'T BE  
7 ASSIGNED TO A PARTICULAR PLANT TYPE?

8 A. For those costs that do originate from a particular type of generation plant  
9 (chemicals and water use, combined cycle, combustion turbine, fossil, hydro,  
10 nuclear, and wind), the resulting Energy and Capacity-related splits are 78.09%  
11 and 21.91%, respectively. The Company then applies this weighted average  
12 Capacity versus Energy percentage split to those plant types that cannot be  
13 assigned to a particular plant type.

14  
15 Q. HOW IS THIS METHOD FOR CLASSIFYING NON-FUEL PRODUCTION O&M  
16 EXPENSE AN IMPROVEMENT OVER THE METHOD THAT THE COMPANY USED IN  
17 ITS LAST RATE CASE?

18 A. First, for each expense, it identifies which plant type the expense originated  
19 from. It also recognizes the fact that for most expenses, there isn't a black and  
20 white distinction as to an expense being 100 percent fixed or 100 percent  
21 variable in nature. Although there is a fixed component to many cost types  
22 such as labor, it recognizes that many costs can increase as usage of a particular  
23 plant type increases. This method also extends the application of the  
24 Company's stratification approach, since it identifies which costs are energy  
25 versus capacity related. It also recognizes the fact that the role of CTs is to  
26 provide needed capacity during peak demand, meaning all O&M expenses from  
27 CTs should be treated as capacity-related. Table 8 below shows the resulting

1 classification of Other Production O&M expenses based on the Company's  
 2 updated methodology. As shown below, 78.09 percent of these costs are  
 3 classified as energy-related while 21.91 percent of costs are classified as capacity-  
 4 related.

5 **Table 8**  
 6 **Classification of Other Production O&M Costs**  
 7 **NSPM-South Dakota Jurisdiction**

8 <b>Plant Type or Expense Type</b>	<b>2021 Other Prod O&amp;M</b>	<b>Percent Energy</b>	<b>Percent Capacity</b>	<b>Energy-Related</b>	<b>Capacity-Related</b>
9 Variable (Chemicals & Water Use)	\$438,166	100.00%	0.00%	\$438,166	\$0.0
10 Combined Cycle	\$1,179,731	33.84%	66.16%	\$399,242	\$780,489
11 Combustion Turbine	\$191,188	0.00%	100.00%	\$0	\$191,188
12 Fossil	\$3,165,850	59.91%	40.09%	\$1,896,788	\$1,269,062
13 Hydro	\$61,777	83.04%	16.96%	\$51,303	\$10,475
14 Nuclear	\$20,567,757	80.84%	19.16%	\$16,627,314	\$3,940,443
15 <u>Wind</u>	\$4,677,767	90.56%	9.44%	\$4,236,083	\$441,685
16 Total Generation-Related Other Production O&M	<b>\$30,282,237</b>			<b>\$23,648,896</b>	<b>\$6,633,342</b>
17 Corporate Other Production O&M not Assigned to Generation Type	\$1,126,365	<b>78.09%</b>	<b>21.91%</b>	\$879,634	\$246,731
18 Regional Market Expense (FERC Codes 575.1 – 575.8)	\$720,817	<b>78.09%</b>	<b>21.91%</b>	\$562,921	\$157,895
19 Total Other Production O&M	\$32,129,419	<b>78.09%</b>	<b>21.91%</b>	\$25,091,451	\$7,037,968

21  
 22 **III. TARIFF CHANGES: SECTION NO. 6**  
 23 **GENERAL RULES AND REGULATIONS**

24  
 25 Q. WHAT REVISIONS ARE BEING PROPOSED IN THE COMPANY'S GENERAL RULES  
 26 AND REGULATIONS TARIFFS IN THE SOUTH DAKOTA ELECTRIC RATE BOOK?

27 A. In addition to those revisions to the Rate Book discussed by Mr. Paluck, the

1 Company is proposing to update certain construction charges to be more in line  
2 with current costs. These costs have not been revised since the Company's  
3 2010 rate case, and include:

- 4 • Excess Footage Charges - Section 5.1.A.1
- 5 • Winter Construction Charges - Section 5.1.A.2

6  
7 **A. Excess Footage Charges—Section 5.1.A.1**

8 Q. WHAT REVISIONS ARE PROPOSED IN THE EXCESS FOOTAGE CHARGES?

9 A. There are three excess-footage charges specified on tariff Sheet No. 23 of the  
10 General Rules and Regulations. Based on current material, labor and equipment  
11 costs, the Company is proposing increases in each, as shown in Table 9 below.

12  
13 **Table 9**  
14 **Excess Footage Charges (Per Foot)**

15

Type	Present	Proposed
Service Line	\$7.90	\$12.50
Single Phase Sec or Prim	\$8.00	\$13.00
Three Phase Sec or Prim	\$13.90	\$21.00

16  
17  
18  
19

20 The cost analysis supporting these increases in charges is provided on page 2 of  
21 Exhibit\_\_\_(CJB-1), Schedule 7.

22  
23 **B. Winter Construction Charges—Section 5.1.A.2**

24 Q. WHAT REVISIONS ARE PROPOSED FOR WINTER CONSTRUCTION CHARGES?

25 A. There are two components to the Winter Construction Charges, as indicated on  
26 Sheet No. 24 of the General Rules and Regulations. The Company is proposing  
27 an increase in each as shown in Table 10 below.

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**Table 10**  
**Winter Construction Charges**

Type	Present	Proposed
Thawing (Per Frost Burner)	\$600.00	\$685.00
Trenching (Per Foot)	\$3.80	\$8.90

The cost analysis supporting these proposed rate charges is based on current material, labor and equipment costs, and is provided on page 3 of Exhibit\_\_\_\_(CJB-1), Schedule 7.

**C. Revenue Impact of the Proposed Excess Footage and Winter Construction Rate Increases**

- Q. WHAT IS THE NET REVENUE IMPACT DUE TO THE PROPOSED INCREASES IN EXCESS FOOTAGE AND WINTER CONSTRUCTION CHARGES?
- A. The net annual revenue impact from the increase in these rates is \$159,645, as shown on page 1 of Exhibit\_\_\_\_(CJB-1), Schedule 7. This increase in revenues is shown on lines 2 and 12 of Schedule 3 to my testimony. It is also shown on page 7, row 21 of Schedule 4 to my testimony. The proposed increase in these charges reduces the proposed increase in retail revenues, as discussed further by Mr. Paluck in his Direct Testimony.

**IV. CONCLUSION**

- Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?
- A. Yes.