

	2019 Actual	2020 Actual	2021 Actual	Three Year Avg (2019-2021)
<b>NSPM O&amp;M Expenses</b>				
Trading	\$ 906,667	\$ 1,172,522	\$ 957,906	\$ 1,012,365
Risk	\$ 352,042	\$ 398,678	\$ 427,799	\$ 392,840
Accounting	\$ 76,619	\$ 63,766	\$ 71,853	\$ 70,746
Direct Allocated O&M Subtotal	\$ 1,335,328	\$ 1,634,966	\$ 1,457,559	\$ 1,475,951
Indirect Labor Overhead	\$ 536,541	\$ 621,839	\$ 605,824	\$ 588,068
<b>NSPM Total Fully Allocated O&amp;M Expenses</b>	<b>\$ 1,871,869</b>	<b>\$ 2,256,805</b>	<b>\$ 2,063,383</b>	<b>\$ 2,064,019</b>
IT Rate Base Costs	\$ 65,603	\$ 339,220	\$ 644,164	\$ 349,662
<b>NSPM Total Fully Allocated Revenue Req</b>	<b>\$ 1,937,472</b>	<b>\$ 2,596,025</b>	<b>\$ 2,707,547</b>	<b>\$ 2,413,681</b>
South Dakota Energy Allocator	6.5501%	6.7226%	6.6572%	
South Dakota Margin Sharing Percent	30.0000%	30.0000%	30.0000%	
South Dakota Non-Asset Margin Sharing	\$ 102,593	\$ 221,557	\$ 458,249	\$ 260,799
South Dakota Fully Allocated Actual Costs	\$ 126,906	\$ 174,520	\$ 180,247	\$ 160,558
South Dakota Fully Allocated Costs in Base Rates	\$ 66,776	\$ 66,776		

	2019 Actual	2020 Actual	2021 Actual	Three Year Avg (2019-2021)
<b>NSPM O&amp;M Expenses</b>				
Trading	\$ 580,267	\$ 750,414	\$ 613,060	\$ 647,914
Risk	\$ 190,103	\$ 215,286	\$ 231,012	\$ 212,134
Accounting	\$ 3,065	\$ 2,551	\$ 2,874	\$ 2,830
O&M Subtotal	\$ 773,434	\$ 968,251	\$ 846,946	\$ 862,877
Indirect Labor Overhead	\$ 327,659	\$ 379,749	\$ 369,969	\$ 359,126
<b>NSPM Incremental O&amp;M Expenses</b>	<b>\$ 1,101,094</b>	<b>\$ 1,348,000</b>	<b>\$ 1,216,915</b>	<b>\$ 1,222,003</b>
South Dakota Energy Allocator	6.5501%	6.7226%	6.6572%	
South Dakota Margin Sharing Percent	30.0000%	30.0000%	30.0000%	
South Dakota Non-Asset Margin Sharing	\$ 102,593	\$ 221,557	\$ 458,249	\$ 260,799
South Dakota Incremental Actual Costs	\$ 72,123	\$ 90,621	\$ 81,012	\$ 81,252
South Dakota Incremental Costs in Base Rates	\$ 66,776	\$ 66,776		