

Curriculum Vitae

Brigham A. McCown

Trusted Advisor / CEO

bam@bamccown.com

Summary Brigham McCown's career spans nearly four decades of federal government, military service, and roles in the non-profit, academic, and business sectors. Known for developing top talent while achieving strategic and operational excellence, Brigham provides risk-based advisory and consulting guidance to private and public sector clients in areas pertaining to domestic and foreign policy impact issues.

Current **Hudson Institute**, Washington, DC
Senior Fellow, 2022 to present
Responsible for overseeing Hudson's research and program activity articulating and leveraging economic, scientific, regulatory, and public policy to challenge conventional thinking regarding the restoration of American Energy Dominance.

Alliance for Innovation and Infrastructure, Arlington, VA

Founder, 2014 to present

The nation's only infrastructure think tank identifies public policy challenges and produce educational policy outreach materials to act as a positive market disruptor by educating and encouraging public debate and conversation concerning economic, safety, and technical issues affecting infrastructure safety across broad economic sectors and areas of public concern.

Nouveau, Inc., Dallas, TX

Managing Member, 2012 – 2019, 2022 to present

Advises entities on regulatory governance, safety risk management, operational excellence, and stakeholder engagement.

Miami University, Oxford, OH

Professor of Practice, 2022 to present

Research Fellow, 2022 to present

Leave of Absence / Unaffiliated, 2020 – 2022

Assistant Clinical Professor, 2019 – 2020

Visiting Assistant Professor, 2019

Lecturer, 2018 – 2019

Professor and mentor at a nationally recognized Top 50 public university teaching graduate and undergraduate courses in business, ethics, law, and policy. Engages in applied research, technical assistance services, training and education, general management and capacity building, local government development and planning, public program evaluation and policy research.

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Prior Public Sector Experience **United States Department of Transportation**, Washington, DC
Served in numerous capacities, including as a member of the United States Senior Executive Service (SES), the highest position classification in the civil service of the United States Government and civilian equivalent to a general or flag commission. Originally appointed by Secretary Norman Y. Mineta (D-CA), reappointed by Secretary Mary E. Peters (R-AZ), and later by Secretary Elaine L. Chao (R-KY). Appointed Rear Admiral (LH), United States Maritime Administration.

Office of the Secretary of Transportation

Senior Advisor to the Secretary (Special Government Employee), 2017

Provided trusted advisor services to the Secretary and her senior staff regarding operational, legal, organizational, budgetary, and regulatory matters of the Department of Transportation, including the immediate office of the Secretary and the agency's operational agencies and administrations. Responsible for training and mentoring incoming executives and nominees and serving as the agency's interim Regulatory Reform Officer.

Pipeline and Hazardous Materials Safety Administration

Interim Chief Executive Officer (Acting Administrator), 2005 – 2006

Chief Operating Officer (Deputy Administrator), 2005 – 2007

Served as the Pipeline and Hazardous Materials Safety Administration's (PHMSA) first chief executive officer. Also responsible for developing, creating, executing, and enforcing all safety laws and regulations as the federal government's top energy and hazmat transportation safety chief. PHMSA is responsible for the safe and secure movement of over one million daily shipments of hazardous goods throughout the United States, constituting approximately two-thirds of all energy products consumed in the U.S. daily.

Position directly reported to and served as a senior advisor to the Secretary of Transportation and various White House policy advisors and committees. Worked to enhance the overall safety of the agency's safety program by proposing changes to existing federal law and altering regulatory development and enforcement programs to reduce natural and manmade threats to infrastructure safety. Among other accomplishments, helped author the Pipeline Inspection, Protection, Enforcement, and Safety Act and implemented the national 811 damage prevention program.

Combined legacy offices, introduced best management practices, cost containment, and revised contracting and grant processes to achieve operational, human capital, and fiscal efficiencies resulting in the highest score by of any USDOT agency from the President's Office of Management & Budget. During tenure also oversaw all regulatory and enforcement initiatives, formulated, and executed the federal government's response to the largest oil spill in history on Alaska's North Slope, and led the department's response efforts to restore critical national infrastructure following hurricanes Katrina and Rita as the Secretary of Transportation's delegated on-scene representative. Also responsible for

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direct oversight of 15 senior executives and 425 employees with an annual operating budget of approximately \$165M.

USDOT / Federal Motor Carrier Safety Administration

General Counsel (Chief Counsel), 2003 – 2005

Served as the first chief legal officer of the Federal Motor Carrier Safety Administration (FMCSA), the successor agency to the Interstate Commerce Commission (ICC) and the Federal Highway Administration (FHWA) for commercial motor vehicles, motor coaches, and the moving industry.

Responsible for developing, drafting, planning, implementing, and enforcing all laws, regulations, and policies regarding commercial vehicle transportation, including implementation of the trucking safety provisions of the North American Free Trade Agreement (NAFTA). Served as lead project manager for the USDOT's largest environmental studies under the National Environmental Policy Act and the Clean Air Act concerning the impact of foreign commercial vehicles on U.S. soil.

Reformed fiscal and government contracting and grant protocols and oversaw all fiscal, contracting, congressional, human capital, and enforcement matters of the 1,200-employee agency and \$450M annual operating budget while supervising 46 attorneys, legislative specialists, and associated support staff. Also served as a frequent administration spokesperson, legal lecturer, and speaker. Member of the International Policy Council and Chair of the U.S. DOT Civil Penalty Committee for hazardous materials by all forms of transportation. Responsible for overseeing the interpretation and application of all laws and regulations as the agency's senior adjudication counsel regarding all agency enforcement actions.

United States Navy, worldwide

Naval Officer and Naval Aviator, 1988 – 2013

Retired from the naval service following 25 years of combined active and reserve service. Commander, Combatant Commander, Commanding Officer, Executive Officer. Naval Aviator (fixed and rotary wing), Decorated officer for meritorious service. Veteran of Desert Storm, Haiti's Operation Restore Democracy, and Operation Unified Assistance. Other highlights included overseeing strategic planning and counter-influence measures throughout the Americas, Europe, Africa, and Asia.

Completed combined command, major command, joint unit, and organizational assignments in sensitive leadership, operational, and foreign policy assignments as commander, executive officer, officer-in-charge, and department head. Technical collateral positions included maintenance officer, legal officer, corrosion control officer, post-maintenance check pilot, landing safety officer, weapons officer, strategic air planner, and battlefield space officer.

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Prior Private Sector Experience **Alyeska Pipeline Service Company**, Anchorage, Alaska

President and Chief Executive Officer, 2020 – 2022

Steward of the world's most iconic and highly regulated transportation asset, the Trans-Alaska Pipeline System, through 800 miles of sensitive ecological areas in Arctic and sub-Arctic areas. Created strategic vision while leading a team of over 2,000 employees and contractors, generating approximately \$1.1B annual revenue. Developed and implemented annual operating and capital budgets exceeding \$600M while ensuring the successful execution of all business, commercial, operational, regulatory, safety, and stakeholder programs. USDOT-regulated motor carrier, hazmat, pipeline, and aviation operator.

Kilgore McCown, PLLC, Dallas, TX

Co-Managing Member, 2010 – 2019

Previously Helms & Kilgore, PLLC and McCown, P.C. Former co-managing member of U.S. News Top transportation boutique law firm in Texas. Practice concentrated on government enforcement defense of regulated industries, and corporate litigation. Also provided pro bono services to disabled veterans and aggrieved individuals under the Americans with Disability Act.

Hunton & Williams LLP, Dallas, TX and Washington, DC

Senior Counsel, 2008 – 2009

Represented national and international transportation companies and midstream and downstream energy clients with federal regulatory issues, compliance, and litigation. Regularly appeared before federal and state regulators, oversight agencies, and legislative institutions. Also represented clients in private complex litigation, public policy formulation, and matters related to crisis management and response.

Winstead P.C., Dallas, TX and Washington, DC

Shareholder, 2007 – 2008; Associate, 2001 – 2003

Attorney with Southwest-based full-service business law firm specializing in product liability defense, government enforcement defense of regulated industries, and general corporate law. Member of the firm's litigation and government relations practice groups.

Peterson & Bernard, West Palm Beach, FL

Associate, 1998 – 2001

Associate Attorney with West Palm Beach, Florida firm. Personal experience included all aspects of civil litigation and appellate practice before federal and state courts. Client concentrations centered on professional liability defense, architect and engineer defense and toxic tort law.

Boards & Commissions Member, Pipeline Technology Advisory Committee, Berlin, Germany (2017 to present)
Board Member, Board of Visitors, Salmon P. Chase College of Law (2015 – 2019, 2022 to present)

Mentor, New Security Leaders, Warsaw Security Forum, Warsaw, Poland (2015 to present)

Board Member, Miami University College of Arts and Sciences (2017 – 2024)

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Board Member, American Petroleum Institute (2021 – 2022)
Member, Anchorage Homelessness Leadership Council (2021 – 2022)
Member, American Petroleum Institute Midstream Committee (2020 – 2022)
Member, Liquid Energy Pipeline Association (2020 – 2022)
Board Member, Alaska Oil and Gas Association (2020 – 2022)
Member and Vice Chair of the regulatory and legal subcommittee, U.S. Department of Transportation Commercial Space Federal Advisory Committee (2017 – 2020)
Chair, American Bar Association, Administrative and Regulatory Law Section, Transportation Committee (2015 – 2019)
Program Council Member, Warsaw Security Forum, Warsaw, Poland (2015 – 2019)
Board Member, Southlake Baseball Association (2008 – 2012)
Commissioner, Planning & Zoning Commission, Southlake, Texas (2008 – 2011)
Rear Admiral (LH) hon., United States Maritime Service (2006 to present)
Ex Officio Board Member, Transportation Research Board (2005 – 2006)
District Justice, Phi Alpha Delta Law Fraternity International (1999 – 2003, 2008 – 2010)

Bar United States Supreme Court
Admissions United States Court of Appeals for the D.C. Circuit
United States Court of Appeals for the Fifth Circuit
United States Court of Appeals for the Ninth Circuit
United States Court of Appeals for the Eleventh Circuit
United States District Court for the Middle District of Florida
United States District Court for the Southern District of Florida
United States District Court for the Northern District of Texas
United States District Court for the Southern District of Texas
United States District Court for the Eastern District of Texas
United States District Court for the Western District of Texas
United States Department of Veterans Affairs
State Bar of Florida
State Bar of Kentucky
State Bar of Texas

Awards U.S. Fish and Wildlife Service, Environmental Partner Award (2021)
U.S. Coast Guard, Benkert Award for Environmental Excellence (2020)
USDOT Secretary's Gold Medal for Service, highest departmental award (2006)
USDOT Secretary's Partnering Award, Hazmat Hurricane Response Team (2006)
USDOT/PHMSA Administrator's Award for Service (2006)

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USDOT/FMCSA Secretary's Team Award, Legislative Reauthorization (2005)
USDOT/FMCSA Secretary's Team Award, NAFTA Litigation (2004)
Honorable Order of Kentucky Colonels (1995)
Arkansas Traveler (1982)
Various military awards, commendations, and citations.

Education **Northern Kentucky University**, Highland Heights, KY
Salmon P. Chase College of Law
Juris Doctor, 1997
Dean's List: 1994, 1995, 1996, and 1997
Cali Book Award, White Collar Crime
Potter Stuart Inn of Court
Jessup Moot Court Board
Siebenthaler Lecture Committee

The College of William & Mary, Williamsburg, VA
Raymond A. Mason School of Business
Master of Business Administration, 2020
Dean's List with Distinction: 2018, 2019, 2020

Stanford University, Stanford, CA
Center for Professional Development
Graduate Certificate, Energy Innovation and Emerging Technologies, 2015

United States Navy, various locations
Naval Air Training Command
Unrestricted Naval Aviator, 1990
Commodore's List with Distinction
Completed two years of graduate-level education and training in mechanical, electrical, hydraulic, chemical, and aerospace engineering disciplines.

Miami University, Oxford, OH
College of Arts & Sciences
Bachelor of Arts, Diplomacy and Foreign Affairs, 1988
Dean's List: 1984, 1985, 1987, and 1988
Concentrations in Naval Science, Foreign Policy, and European Union
Office of Residence Life, Undergraduate Assistant (1986 – 1987)
Office of Residence Life, Resident Assistant (1985 – 1986)

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Significant Participating Matters Served as core infrastructure and transportation policy team member during a presidential transition. Responsible for analyzing and briefing incoming and outgoing cabinet level officials concerning the peaceful transition of power between administrations.

Represented major U.S. corporations during the acquisition of legacy companies to include compliance with all federal U.S. Department of Transportation regulations as part of the due diligence period before and after acquisition.

Represented major national energy client in procuring federally appropriated funds exceeding \$2.5B for the continued production of commercial-grade nuclear fuel and the conversion, maintenance, and storage of related by-products.

Responsible for strategic policy development and implementation of U.S. Hazardous Materials and Pipeline Safety Regulations, including establishing a national One Call (811) “call before you dig” number to reduce excavation damage to underground pipelines and utilities by streamlining notification processes to state one call centers.

Responsible for developing the administration’s federal government’s legal congressional reauthorization legislative proposal, the Pipeline Inspection, Protection, Enforcement, and Safety Act of 2006. Pub. L. No. 109-468, 120 Stat. 3486 (2006).

Represented a U.S. Government cabinet agency before the Surface Transportation Board to obtain a rail routing certificate for transferring Class 7 (nuclear) hazardous materials along a new rail line in the Southwest United States for permanent storage and disposal.

Developed and implemented logistics and operational transportation plans for NASCAR to improve the overall efficiency of the company’s fleet of commercial motor vehicles.

Developed U.S. DOT / FMCSA Hours of Service regulations, NAFTA regulations, entry training requirements, and other significant rules affecting the commercial motor vehicle industry.

Obtained difficult and complex “innocent spouse” relief from the Internal Revenue Service for a widow facing significant tax liability prosecution from the United States Government.

Served as project manager analyzing and recommending utilization rates, fleet turnover and efficiency standards for a major international energy company.

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Significant *United States Supreme Court Cases*

Participating *Mid-Con Freight Systems, Inc. et al. v. Michigan Public Service, et al.*, 125 S.Ct. 242, 162 L.Ed.2d 418 (2005). Amicus Curiae brief by the United States Department of Transportation as to whether state fee statute was preempted by federal statute as to entities engaged in interstate commerce.

Cases *U.S. Department of Transportation v. Public Citizen*, 124 S.Ct. 2204, 159 L.Ed.2d 60 (2004). Reversal of circuit court decision invalidating agency rules for entry of Mexico domiciled commercial trucks and buses for non-compliance with the National Environmental Policy Act of 1969 (NEPA), and the Clean Air Act (CAA).

United States Circuit Courts of Appeal Cases

Commodity Carriers, Inc. v. FMCSA, 434 F.3d 604 (D.C. Cir. 2005). Petition for review and stay of final agency order regarding commercial company safety rating and application of regulations associated with maintenance of company documents.

Advocates for Highway and Auto Safety v. FMCSA, 429 F.3d 1136 (D.C. Cir. 2005). Advocacy organizations petitioned for judicial review of final rule of United States Department of Transportation (DOT) implementing entry-level training requirements for drivers of commercial motor vehicles pursuant to the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA).

Pope v. United States DOT, 421 F.3d 480 (7th Cir. 2005). Appeal of District Court matter of employment law and hiring practices.

Public Citizen v. FMCSA et al., 374 F.3d 1209 (D.C. Cir. 2004). Petition for review of final agency regulations regulating the driving and working hours of commercial motor vehicle operators.

American Moving & Storage Association, Inc. v. FMCSA, 2004 WL 769471 (D.C. Cir. 2004). Petition for review of agency final regulations affecting the household goods moving industry.

Edison Electric Institute v. FMCSA, 2003 WL 23112021 (D.C. Cir. 2003). Petition for stay and review of final agency regulations regarding drivers of utility service vehicles.

United States District Court Cases

Pope v. U.S. Department of Transportation, 2004 WL 2966951, LEXIS 24290 (N.D. Ill. 2004). Employment law and hiring practices.

Fezekas v. FMCSA, 2004 WL 551214 (E.D. La. 2004). Challenge to agency regulations and related issues of standing and jurisdiction pursuant to the Administrative Procedures Act.

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- Policy** *“Effective US Energy Policy Could Strengthen International Security.”* Hudson Institute. (03/2024).
- “The Hidden Price of Outdated Damage Prevention Laws.”* Construction Executive. Part I and Part II. (11/2018).
- “The Fine Line Between Protecting Your Rights and Obstructing an Investigation.”* The Transportation Lawyer, Volume 17, Number 5 (04/2016).
- “The Role of Improved Communication & Technology in Enhancing Damage Prevention Practices: Why use 20th Century Technology to Combat 21st Century Safety Challenges?”* The International Confederation of Energy Regulators (ICER) Chronicle, Edition 4 (11/2015)
- “Is Europe Truly Unified?”* European Energy Review (10/2015)
- “Protecting U.S. Pipelines from Cyber-Attack.”* Critical Infrastructure Report, Volume 11, Number 12, George Mason University School of Law, Center for Infrastructure and Homeland Security (06/2013)
- “Safeguarding the Energy Pipeline Transportation System & the Pipes Act of 2006.”* Texas Journal of Oil, Gas, and Energy Law, Volume 3, Number 1, University of Texas School of Law (04/2008)
- “Federal Hazardous Materials Regulations, Who's in Charge?”* The National Transportation Safety Board Bar Association, Winter 2007 Newsletter (12/2007)
- “PIPES Act Impacts on Energy Providers.”* Energy Law 360 (06/2007)
- “PIPES Act Presents Far-Reaching Changes for Energy Providers.”* Houston Business Journal (06/2007)

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Legislative Testimony Energy & LNG Export Policy. Before the Committee on Energy and Commerce, Subcommittee on Energy, Climate, and Grid Security Subcommittee, U.S. House of Representatives, Washington, DC (02/2024)

USDOT PHMSA Safety Reauthorization. Before the Committee on Energy and Commerce, Subcommittee on Energy, U.S. House of Representatives, Washington, DC (05/2019)

Texas Energy Infrastructure Safety Bills. Before the Texas House of Representatives Energy Resources Committee, Austin, TX (04/2019)

Keystone XL Pipeline: Examination of Scientific & Environmental Issues. Before the Subcommittee on Energy and the Subcommittee on Environment; Committee on Science, Space and Technology, U.S. House of Representatives, Washington, DC (05/2013)

Nebraska Special Session on Energy Transportation. Before the Committee on Natural Resources, Lincoln, NE (11/2011)

Progress in Enhancing Pipeline Safety. Before the Subcommittee on Highways, Transit and Pipelines; Committee on Transportation and Infrastructure, U.S. House of Representatives, Washington, DC (03/2006)

Agency Testimony Summit Carbon Solutions Carbon Dioxide Project. Before the Iowa Utilities Board. Fort Dodge, IO (09/2023)

Summit Carbon Solutions Carbon Dioxide Project. Before the North Dakota Public Service Commission. Bismarck, ND (03/2023)

Rover Natural Gas Pipeline Project. Before the Federal Energy Regulatory Commission, Flint, MI (12/2014)

Keystone XL Pipeline Project on the Draft Environmental Impact Statement. Before the United States Department of State, Grand Island, NE (04/2013)

Nebraska Keystone Pipeline Evaluation. Before the Nebraska Department of Environmental Quality, Albion, NE (12/2012)

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- Speeches and Presentations** Taiwan's Energy Transition. Hudson Institute. Washington, DC (08/2024)
- Strategic Energy 2024: A Dialogue on Challenges and Solutions. Hudson Institute. Washington, DC (06/2024).
- Energy Transition or Energy Expansion: Opening Keynote Address. European Pipeline Conference. Berlin, Germany (05/2024).
- Defense Logistics and Infrastructure during Periods of Geopolitical Instability. Carol 1st Regional Department of Defense Resources Management Studies / NATO Partner University, Brasov, Romania (11/2023)
- The Arab Oil Embargo 50 Years Later: Lessons Learned and Missed Opportunities. Hudson Institute. Washington, DC (10/2023)
- An Energy Conversation with North Dakota Governor Doug Burgum (10/2023).
- Energy Security in an Uncertain World. Danube Institute. Budapest, Hungary (09/2023).
- Energy Law and Policy. Texas Tech School of Law. Lubbock, TX (09/2023)
- How to Balance Economic and Energy Security While Preserving Public Lands with Secretary David Barnhardt. Hudson Institute. Washington, DC (07/2023).
- Securing Our Energy Future: A Dialogue on Trends and Solutions. Hudson Institute. Washington, DC (05/2023).
- Energy Security and Economic Stability with Congressman Kelly Armstrong. Hudson Institute. Washington, DC (05/2023).
- Energy Security in the 118th Congress: A Discussion with Rep. August Pfluger. Hudson Institute. Washington, DC (01/2022).
- American Energy Security: A Conversation with Senator Dan Sullivan. Hudson Institute. Washington, DC (09/2022).
- Examining Infrastructure. DC Examiner and Heritage Foundation. Washington, DC (06/2019).
- Infrastructure Safety and Emergency Response. Pennsylvania State Association of Township Supervisors. Hershey, PA (04/2019)
- The View Ahead, Building America's Infrastructure and a View From DC. Building Industry Association of Southern California, Temecula, CA (10/2018)
- Driving Innovation in State Regulations. National Association of Regulatory Utility Commissioners Annual Meeting. Scottsdale, AZ (06/2018)
- Innovation in Getting to Zero Accidents. DOT-Regulated Transportation Infrastructure and New Technology. Rosen Innovation Forum. Lingen, Germany (05/2018)
- The Changing Role of Electric Infrastructure. National Association of Regulatory Utility Commissioners Fall Meeting. Baltimore, MD (11/2017)

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Grid Security: Between Hype and Heads in the Sand. Cybersecurity Conference, Schar School of Policy and Government, George Mason University. Arlington, VA (10/2017)

Communication and Public Safety Panel Discussion. 2017 Pipeline Technical Conference. Berlin, Germany (05/2017)

Pipeline Safety Keynote Speech. API/AOPL 2017 Pipeline Conference and Control Room Forum. San Antonio, Texas (04/2017)

Transportation Outlook for 2017. Hydrocarbon Transportation Conference. Infonex. Calgary, Alberta, Canada (04/2017)

Bringing Oil and Gas to Market. NAPE. Houston, Texas (03/2017)

EU Security of Energy Supplies – Warming up the global debate and cooling down local fears, Warsaw Security Forum, Warsaw, Poland (10/2016)

Energy within the European Union. New Security Leaders Conference. Warsaw Security Forum. Warsaw, Poland (10/2016)

Pipeline Damage Prevention. Where Are We Today? Texas Railroad Commission Pipeline Safety Conference 2016. San Antonio, Texas (04/2016)

Transportation Infrastructure and emerging technologies, Council on State Governments, Washington, DC (05/2016).

Crude-By-Water & Crude Export 2015. Infonex. Houston, Texas (11/2015)

FMCSA Investigative Authority. American College of Transportation Lawyers (ACTA) Conference. Chicago, IL (08/2015)

Crude-By-Rail 2015. Opening Keynote. Infonex. Calgary, Alberta, Canada (04/2015)

CSA 2010 – Problems and Challenges. American Bar Association, Transportation Mega Conference. New Orleans, LA (03/2015)

Effective Lawyering: Topics for Graduating Law School Students. Northern Kentucky University. Highland Heights, KY (03/2015)

Transatlantic Energy Solidarity. Warsaw Security Forum. Warsaw, Poland (11/2014)

Looking Ahead: The Impact of Pipeline Safety on the Shale Revolution. Shale Insight 2014. Pittsburgh, PA (09/2014)

Crude-By-Rail: Bakken and Niobrara Transportation safety. Opening Keynote. Infonex. Denver, CO (09/2014)

The Pillars of Change: Transportation. The Institute of Hazardous Materials Management 30 Year Celebration Symposium. New Orleans, LA (08/2014)

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The Future of Fossil Fuels: A Discussion on Keystone XL, Fracking, and Offshore Drilling. The Berkeley Forum, UC Berkeley. Berkeley, California (04/2014)

Fracking in California: The Opportunity For Energy Independence & Economic Prosperity. Forum at the Request of Assemblyman Jim Patterson. Fresno, CA (12/2013)

North American Energy Security Forum. Consumer Energy Alliance. Vancouver, Canada (11/2013)

Do You Wanna Dance? Waltzing Around Ethical Obligations to the Driver, the Company, and the Carrier. Transportation Lawyers Association. Los Angeles, CA (11/2013)

Running a Regulatory Agency at the USDOT. Dangerous Goods Advisory Council Annual Meeting, New Orleans, LA (10/2013)

Pipeline Safety in the 21st Century: Insights From A Former Regulator. Clinton School of Public Service, University of Arkansas. Little Rock, AR (08/2013)

Current and Future Trends in Transportation Hazardous Materials. Dangerous Goods Instructor's Conference. Louisville, KY (08/2013)

Legal Issues Surrounding the Keystone XL Pipeline. Texas Wesleyan School of Law, 5th Annual Energy Symposium. Fort Worth, TX (03/2013)

Current Trends in Transportation. API International Trade and Customs Conference. Galveston, TX (03/2013)

CSA 2010 – Two Years Later (Compliance, Safety Scores and the Impact of Litigation). American Bar Association Transportation Mega Conference XI. New Orleans, LA (03/2013)

Concluding Speaker. Washington & Lee College of Law, Journal of Energy, Climate and the Environment Energy Symposium. Lexington, VA (02/2013)

Aviation & Surface Transportation Reauthorization. Wolfe Research, Transportation Conference. Washington, DC (12/2009)

Infrastructure Investment Opportunities under the Obama Administration. The State Bar of Texas, 21st Annual International Law Institute. Houston, TX (03/2009)

Private Sector Obligations, What Every Company Needs to Know About Homeland Security. The American Bar Association, Homeland Security Institute Fourth Annual Meeting. Washington, DC (02/2009)

Shifting Sands in Washington: Current Issues Affecting the Surface Transportation Industry. Bear Sterns Transportation Regulatory, Infrastructure Conference. Washington, DC (11/2007)

D/FW Inland Ports, Organization of Women in International Trade. Dallas, TX (09/2007)

Not in my Backyard: Federal Preemption of State and Local Hazmat Laws. 53rd Annual Meeting of the National Association of Railroad Trial Counsel. White Sulphur Springs, WVA (08/2007)

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The Future of Energy Transportation & Challenges Facing the Pipeline Industry. Association of Oil Pipelines. Washington, DC (11/2006)

Hazmat Risk Analysis & USDOT Regulatory Oversight. ATA. Dallas, TX (10/2006)

Federal/State Partnerships. The Florida State Pipeline Safety Meeting. St. Petersburg Beach, FL (06/2006)

Partnering in Hazmat Safety. Opening Remarks, Council on Safe Transport of Hazardous Articles, Annual Forum and Expo. Austin, TX (03/2006)

Aging Pipeline Infrastructure & Third Party Damage Prevention. Wyoming State Fire Marshals. Jackson Hole, WY (12/2005)

International Harmonization of Dangerous Goods Regulations. Opening Remarks, Dangerous Goods Advisory Council 27th Annual Conference. Atlanta, GA (11/2005)

Integrity Management. Assuring Integrity of Gas Distribution Pipelines. Dallas, TX (09/2005)

Deployment of New Technology for Internal Management Programs. Opening Remarks, Pipeline Inline Inspection Public Meeting. Houston, TX (08/2005)

Intermodal Transportation Challenges of the 21st Century. Organization of Women in International Trade. Dallas, TX (06/2005)

Other writing, op-eds and commentary reside in the public domain and are accessible and/or searchable upon demand.

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Seminars and Panels The Fog of War: Understanding the Kremlin's Disinformation in a Global Context. Phoenix Council on Foreign Relations. Phoenix, AZ (03/2024).

Countering Authoritarian Governments through Diplomatic, Economic, and Regulatory Pressure. EU Panel Discussion, Lithuanian Embassy, Rome, Italy (03/2023).

Climate Security: Challenges and Opportunities. Panel Moderator, Warsaw Security Forum, Warsaw, Poland (10/2022)

Trucking Litigation and DOT Regulations, Lorman Educational Services. National CLE Conferences (2008 – 2017)

Alumnus in Residence, Miami University, Oxford, Ohio (04/2017, 04/2018)

Hazmat Regulations: “Where Are We and How Did We Get Here?” Transportation Research Board, Washington, DC (01/2017)

Pipeline Safety Seminar. Marcellus Shale Coalition. State College, Pennsylvania (03/2016)

New Security Leaders Conference. Warsaw Security Forum. Warsaw, Poland (11/2015)

Alumnus in Residence, Miami University, Oxford, Ohio (02/2015)

Trucking Litigation and DOT Regulations, Lorman Educational Services. CLE, various locations (2007 – 2009)

Chemical Facility and Rail Security Regulatory Panel. The American Bar Association, Homeland Security Institute Third Annual Meeting, Washington, DC (01/2008)

Regulatory Framework Regarding the Security of Hazardous Chemicals. USDOT/DHS Public Meeting, Washington, DC (11/2006)

USDOT Senior Leadership Policy Forum. Transportation Research Board, Washington, DC (11/2005)

Transportation's Role in Shaping the U.S. Economy. George Mason University, College of Public Policy, guest lecturer, Arlington, VA (04/2004)

Public/Private Partnerships. The Transportation Research Board, Washington, DC (12/2003)