

## Curriculum Vitae

**Brigham A. McCown**  
*Regulatory Safety & Risk Management*  
bmccown@nouveaucorp.com

1717 Main Street, 3550  
Dallas, Texas 75201  
(214) 668-6640

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**Summary** Accomplished leader, chief executive, innovator, trusted advisor, and safety and regulatory expert consistently delivering exceptional results from industry to the classroom based upon real world experiences.

**Current** **Nouveau, Inc.**, Dallas, TX  
CEO, 2022 to present  
Managing Member, 2012 – 2019  
Internationally recognized expert in multiple fields, as a trusted advisor and thought leader to Fortune 500 C-Suite leadership teams. Advises public, private, and governmental entities on matters pertaining to financial and ESG governance, due diligence, operational excellence, government relations, stakeholder relations, and risk management.

**Alliance for Innovation and Infrastructure**, Arlington, VA

Founder, 2014 – present  
Board Member, 2022 to present  
Chairman, 2014 – 2020

Founder of non-partisan national, educational non-profit NGO. Aii identifies public policy challenges and produces educational policy outreach materials to act as a positive market disruptor by educating and encouraging public debate and conversation of issues affecting infrastructure safety. Helps Aii's strategic direction, mentors executives, coordinates developmental and stakeholder activities, and is frequently interviewed and quoted by the press on issues pertaining to infrastructure and transportation safety.

**Hudson Institute**, Washington, DC

Senior Fellow and Director, Initiative on American Energy Security, 2022 to present

Oversee the Institute's nascent program to challenge conventional thinking and manage strategic transitions to the future through interdisciplinary studies.

**Public Sector Experience** **United States Department of Transportation**, Washington, DC  
Served in numerous capacities including as a member of the United States Senior Executive Service (SES), the highest position classification in the civil service of the United States Government and civilian equivalent to a military general or flag officer. Originally appointed by Secretary Norman Y. Mineta (D-CA), reappointed by Secretary Mary E. Peters (R-AZ), and Secretary Elaine L. Chao (R-KY).

**Office of the Secretary of Transportation**

Senior Advisor to the Secretary (SGE/Expert Consultant), 2017

Most recently served as Advisor to the current Secretary of Transportation, a cabinet-level official. The 90-day special appointment provided trusted advisor services to the Secretary and her senior staff regarding operational, legal, organizational, budgetary, and regulatory matters of the Department of Transportation including the immediate office of the Secretary as well as the agency's operational agencies and administrations and was also responsible for training and mentoring many of the incoming department executives and eventual administration nominees for department agencies.

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### **Pipeline and Hazardous Materials Safety Administration**

Interim Chief Executive Officer (Acting Administrator), 2005 – 2006

Chief Operating Officer (Deputy Administrator), 2005 – 2007

Served as the Pipeline and Hazardous Materials Safety Administration's (PHMSA) first chief executive officer. Also responsible for developing, creating, executing, and enforcing all safety laws and regulations as the federal government's top energy and hazmat transportation safety chief. PHMSA is responsible for the safe and secure movement of over one million daily shipments of hazardous goods throughout the United States, which constitute approximately two-thirds of all energy products consumed in the U.S. daily.

Position directly reported to and served as a senior advisor to the Secretary of Transportation, and to various White House policy advisors and committees. Worked to enhance the overall safety of the agency's safety program by proposing changes to existing federal law, altering regulatory development, and enforcement programs to better focus and reduce natural and manmade threats to infrastructure safety. Among other accomplishments, helped author the Pipeline Inspection, Protection, Enforcement, and Safety Act.

Combined legacy offices, introduced best management practices, cost containment, and revised contracting and grant processes to achieve operational, human capital, and fiscal efficiencies resulting in the highest score by of any USDOT agency from the President's Office of Management & Budget. During tenure also oversaw all regulatory and enforcement initiatives, formulated and executed the federal government's response to the largest oil spill in history on Alaska's North Slope, and led the department's response efforts to restore critical national infrastructure following hurricanes Katrina and Rita as the Secretary of Transportation's delegated on-scene representative. Mr. McCown was also responsible for direct oversight of 15 senior executives and 425 employees with an annual operating budget of approximately \$150M USD.

### **USDOT / Federal Motor Carrier Safety Administration**

General Counsel (Chief Counsel), 2003 – 2005

Served as the first chief legal officer of the Federal Motor Carrier Safety Administration (FMCSA), the successor agency to the Interstate Commerce Commission (ICC) and the Federal Highway Administration (FHWA) for commercial motor vehicles, motor coaches, and the moving industry.

Responsible for developing, drafting, planning, implementing, and enforcing all laws, regulations, and policies regarding commercial vehicle transportation, including implementation of the trucking safety provisions of the North American Free Trade Agreement (NAFTA). Served as lead project manager for the USDOT's largest environmental studies under the National Environmental Policy Act and the Clean Air Act concerning the impact of foreign commercial vehicles on U.S. soil.

Reformed fiscal and government contracting and grant protocols and was responsible for oversight of all fiscal, contracting, congressional, human capital, and enforcement matters of the 1,200-employee agency and its \$450M USD annual operating budget while

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supervising 46 attorneys, legislative specialists, and associated support staff. Also served as a frequent administration spokesperson, legal lecturer, and speaker. Member of International Policy Council and Chair of U.S. DOT Civil Penalty Committee for hazardous materials by all forms of transportation. Responsible for overseeing the interpretation and application of all laws and regulations as the agency's senior adjudication counsel regarding all agency enforcement actions.

### **United States Department of the Navy, worldwide**

Naval Officer and Naval Aviator, 1988 – 2013

Retired from the naval service in 2013 after 25 years of combined active and reserve service. Successfully completed combined command, major command, joint unit, and organizational assignments in sensitive leadership, operational, and foreign policy assignments as commander, executive officer, officer-in-charge, and other command assignments. Began career as a Naval Aviator (fixed and rotary wing), earning numerous medals and citations during his flying career. Veteran of Desert Storm, Haiti's Operation Restore Democracy, and Operation Unified Assistance where he coordinated humanitarian airlifts to Southeast Asia following the Tsunami of 2004. Other highlights included overseeing strategic planning and counter influence measures throughout the Americas, Europe, Africa, and Asia. Specific assignments include:

### **Private Sector Experience** **Alyeska Pipeline Service Company**, Anchorage, Alaska President, 2020 – 2022

Chief executive leading the world's most iconic and highly regulated transportation system, the Trans-Alaska Pipeline System through 800 miles of sensitive ecological areas in Arctic and sub-Arctic areas. Created strategic vision while leading a team of over 2,000 employees and contractors generating approximately \$1.1B annual gross revenue. Developed and implements annual operating and capital budgets exceeding \$600M while ensuring successful execution of all business, commercial, operational, regulatory, safety, and stakeholder programs. Large USDOT regulated motor carrier, hazmat operator, pipeline operator, and aviation operator.

### **Miami University**, Oxford, OH

Assistant Clinical Professor, Farmer School of Business, 2019 – 2020

Visiting Assistant Professor, Farmer School of Business, 2019

Lecturer, College of Arts and Sciences, 2018 – 2019

Served as an outside professor and mentor at a nationally recognized, top-ranked university as a member of the University's Farmer School of Business. Course topics include entrepreneurship, ethics, law, policy, and regulation. Early adopter of on-line content delivery through Canvas. Consistently received high marks from colleagues and students. Previously taught foreign policy and public policy for the College of Arts & Sciences.

### **Kilgore McCown, PLLC**, Dallas, TX

Co-Managing Member, 2013 – 2019

Previously Helms & Kilgore, PLLC and McCown, P.C. Former co-managing member of boutique law firm providing transactional and litigation legal services to businesses,

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companies, and individuals. His practice concentrated on government enforcement defense of regulated industries and corporate litigation. Also provided pro bono services to disabled veterans and to aggrieved individuals under the Americans with Disability Act. The firm provides services pertaining to business, infrastructure, non-profit, and transportation industries.

**Braumiller Schulz LLP**, Dallas, TX

Senior Counsel, 2009 – 2012

Provided non-exclusive legal counsel and strategic policy advice to firm clients with specific emphasis on international trade and regulation of transportation clients, shippers, brokers, freight forwarders, importers, and exporters. Also provide general commercial litigation and trial counsel before various state courts.

**Hunton & Williams LLP**, Dallas, TX and Washington, DC

Senior Counsel, 2008 – 2009

Member of full service 1,200 attorney law firm with eighteen worldwide offices, dividing time between Dallas and Washington, DC. Member of Firm's Pipeline and Environmental practice groups. Practice emphasized transportation, energy, homeland security, and environmental matters. Represented national and international transportation companies as well as midstream and downstream energy clients with federal regulatory issues, compliance, and litigation. Regularly appeared before federal and state regulators, oversight agencies, and legislative institutions. Also represented clients in private complex litigation, the formulation of public policy and matters related to crisis management and response.

**Winstead P.C.**, Dallas, TX and Washington, DC

Shareholder (Partner), 2007 – 2008; Associate, 2001 – 2003

Attorney with Southwest based full-service business law firm of 350 attorneys with offices throughout Texas and Washington, D.C. specializing in products liability defense, government enforcement defense of regulated industries, and general corporate law. Member of the firm's litigation and government relations practice groups.

**Peterson & Bernard**, West Palm Beach, FL

Associate, 1998 – 2001

Associate Attorney with West Palm Beach, Florida firm. Personal experience included all aspects of civil litigation and appellate practice before federal and state courts. Client concentrations centered on professional liability defense, architect and engineer defense and toxic tort law.

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**Boards & Commissions** Board Member, American Petroleum Institute (2021 – 2022)  
Member, Anchorage Homelessness Leadership Council (2021 – 2022)  
Member, American Petroleum Institute Midstream Committee (2020 – 2022)  
Member, Association of Oil Pipelines (2020 – 2022)  
Board Member, Alaska Oil and Gas Association (2020 – 2022)  
Member and Vice Chair of the regulatory and legal subcommittee, U.S. Department of Transportation Commercial Space Federal Advisory Committee (2017 – 2019)  
Chair, American Bar Association, Administrative and Regulatory Law Section, Transportation Committee (2015 – 2019)  
Program Council Member, Warsaw Security Forum, Warsaw, Poland (2015 – 2019)  
Board Member, Board of Visitors, Salmon P. Chase College of Law (2015 – 2019)  
Board Member, Southlake Baseball Association (2008 – 2012)  
Commissioner, Planning & Zoning Commission, Southlake, Texas (2008 – 2011)  
Rear Admiral (LH) hon., United States Maritime Service (2006 to present)  
Ex Officio Board Member, Transportation Research Board (2005 – 2006)  
District Justice, Phi Alpha Delta Law Fraternity International (1999 – 2003, 2008 – 2010)  
Commissioned Officer, United States Navy [retired] (1988 – 2013)

**Bar Admissions** United States Supreme Court  
United States Court of Appeals for the D.C. Circuit  
United States Court of Appeals for the Fifth Circuit  
United States Court of Appeals for the Ninth Circuit  
United States Court of Appeals for the Eleventh Circuit  
United States District Court for the Middle District of Florida  
United States District Court for the Southern District of Florida  
United States District Court for the Northern District of Texas  
United States District Court for the Southern District of Texas  
United States District Court for the Eastern District of Texas  
United States District Court for the Western District of Texas  
United States Department of Veterans Affairs  
State Bar of Florida  
State Bar of Kentucky  
State Bar of Texas

**Awards** U.S. Fish and Wildlife Environmental Partner Award (2021)  
U.S. Coast Guard's Benkert Award for Environmental Excellence (2020)  
USDOT Secretary's Gold Medal for Service, highest departmental award (2006)  
USDOT Secretary's Partnering Award, Hazmat Hurricane Response Team (2006)  
USDOT/PHMSA Administrator's Award for Service (2006)  
USDOT/FMCSA Secretary's Team Award, Legislative Reauthorization (2005)  
USDOT/FMCSA Secretary's Team Award, NAFTA Litigation (2004)  
Honorable Order of Kentucky Colonels (1995)  
Arkansas Traveler (1982)  
Various military awards, commendations, and citations.

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**Education**      **Northern Kentucky University**, Highland Heights, KY

Salmon P. Chase College of Law

Juris Doctor, 1997

Dean's List: 1994, 1995, 1996, and 1997

Cali Book Award, White Collar Crime

Potter Stuart Inn of Court

Jessup Moot Court Board

Siebenthaler Lecture Committee

**The College of William & Mary**, Williamsburg, VA

Raymond A. Mason School of Business

Master of Business Administration, 2020

Dean's List with Distinction: 2018, 2019, 2020

**Stanford University**, Stanford, CA

Center for Professional Development

Graduate Certificate, Energy Innovation and Emerging Technologies, 2015

**United States Navy**, various locations

Naval Air Training Command

Unrestricted Naval Aviator, 1990

Commodore's List with Distinction

Completed two years of graduate level education and training in mechanical, electrical, hydraulic, chemical, and aerospace engineering disciplines.

**Miami University**, Oxford, OH

College of Arts & Sciences

Bachelor of Arts, Diplomacy and Foreign Affairs, 1988

Dean's List: 1984, 1985, 1987, and 1988

Concentrations in Naval Science, Foreign Policy, and European Union

Office of Residence Life, Undergraduate Assistant (1986 – 1987)

Office of Residence Life, Resident Assistant (1985 – 1986)

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**Significant Participating Matters** Served as core infrastructure and transportation policy team member during a presidential transition. Responsible for analyzing and briefing incoming and outgoing cabinet level officials concerning the peaceful transition of power between administrations.

Represented major U.S. corporation during acquisition of legacy companies to include compliance with all federal U.S. Department of Transportation regulations as part of the due diligence period prior to and after acquisition.

Represented major national energy client in procuring federally appropriated funds exceeding \$2.5B USD for the continued production of commercial grade nuclear fuel and the conversion, maintenance, and storage of related by-products.

Responsible for strategic policy development and implementation of a U.S. hazardous materials and pipeline safety regulations including the establishment of a national One Call (811) “call before you dig” number aimed at reducing excavation damage to underground pipelines and utilities by streamlining notification processes to state one call centers.

Responsible for the development of the administration’s federal government’s legal congressional reauthorization legislative proposal, the Pipeline Inspection, Protection, Enforcement, and Safety Act of 2006. Pub. L. No. 109-468, 120 Stat. 3486 (2006).

Represented a U.S. Government cabinet agency before the Surface Transportation Board to obtain a rail routing certificate for transfer of Class 7 hazardous materials along a new rail line in the Southwest United States for permanent storage and disposal.

Developed and implemented logistics and operational transportation plan for NASCAR to improve the overall efficiency of the company’s fleet of commercial motor vehicles.

Developed U.S. DOT / FMCSA Hours of Service regulations, NAFTA regulations, entry training requirements and other significant rules affecting the commercial motor vehicle industry.

Obtained difficult and complex “innocent spouse” relief from the Internal Revenue Service for widow facing significant tax liability prosecution from the United States Government.

Served as project manager analyzing and recommending utilization rates, fleet turnover and efficiency standards for a major international energy company.

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### **Significant** *United States Supreme Court Cases*

**Participating** *Mid-Con Freight Systems, Inc. et al. v. Michigan Public Service, et al.*, 125 S.Ct. 242, 162 L.Ed.2d 418 (2005). Amicus Curiae brief by the United States Department of Transportation as to whether state fee statute was preempted by federal statute as to entities engaged in interstate commerce.

*U.S. Department of Transportation v. Public Citizen*, 124 S.Ct. 2204, 159 L.Ed.2d 60 (2004). Reversal of circuit court decision invalidating agency rules for entry of Mexico domiciled commercial trucks and buses for non-compliance with the National Environmental Policy Act of 1969 (NEPA), and the Clean Air Act (CAA).

### *United States Circuit Courts of Appeal Cases*

*Commodity Carriers, Inc. v. FMCSA*, 434 F.3d 604 (D.C. Cir. 2005). Petition for review and stay of final agency order regarding commercial company safety rating and application of regulations associated with maintenance of company documents.

*Advocates for Highway and Auto Safety v. FMCSA*, 429 F.3d 1136 (D.C. Cir. 2005). Advocacy organizations petitioned for judicial review of final rule of United States Department of Transportation (DOT) implementing entry-level training requirements for drivers of commercial motor vehicles pursuant to the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA).

*Pope v. United States DOT*, 421 F.3d 480 (7<sup>th</sup> Cir. 2005). Appeal of District Court matter of employment law and hiring practices.

*Public Citizen v. FMCSA et al.*, 374 F.3d 1209 (D.C. Cir. 2004). Petition for review of final agency regulations regulating the driving and working hours of commercial motor vehicle operators.

*American Moving & Storage Association, Inc. v. FMCSA*, 2004 WL 769471 (D.C. Cir. 2004). Petition for review of agency final regulations affecting the household goods moving industry.

*Edison Electric Institute v. FMCSA*, 2003 WL 23112021 (D.C. Cir. 2003). Petition for stay and review of final agency regulations regarding drivers of utility service vehicles.

### *United States District Court Cases*

*Pope v. U.S. Department of Transportation*, 2004 WL 2966951, LEXIS 24290 (N.D. Ill. 2004). Employment law and hiring practices.

*Fezekas v. FMCSA*, 2004 WL 551214 (E.D. La. 2004). Challenge to agency regulations and related issues of standing and jurisdiction pursuant to the Administrative Procedures Act.



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**Major Publications**      *"The Hidden Price of Outdated Damage Prevention Laws."* Construction Executive. Part I and Part II. (11/2018).

*"The Fine Line Between Protecting Your Rights and Obstructing an Investigation."* The Transportation Lawyer, Volume 17, Number 5 (04/2016).

*"The Role of Improved Communication & Technology in Enhancing Damage Prevention Practices: Why use 20th Century Technology to Combat 21st Century Safety Challenges?"* The International Confederation of Energy Regulators (ICER) Chronicle, Edition 4 (11/2015)

*"Is Europe Truly Unified?"* European Energy Review (10/2015)

*"Protecting U.S. Pipelines from Cyber-Attack."* Critical Infrastructure Report, Volume 11, Number 12, George Mason University School of Law, Center for Infrastructure and Homeland Security (06/2013)

*"Safeguarding the Energy Pipeline Transportation System & the Pipes Act of 2006."* Texas Journal of Oil, Gas, and Energy Law, Volume 3, Number 1, University of Texas School of Law (04/2008)

*"Federal Hazardous Materials Regulations, Who's in Charge?"* The National Transportation Safety Board Bar Association, Winter 2007 Newsletter (12/2007)

*"PIPES Act Impacts on Energy Providers."* Energy Law 360 (06/2007)

*"PIPES Act Presents Far-Reaching Changes for Energy Providers."* Houston Business Journal (06/2007)

**Legislative Testimony**      USDOT PHMSA Safety Reauthorization. Before the Subcommittee on Energy and Commerce, U.S. House of Representatives, Washington, DC (05/2019)

Texas Energy Infrastructure Safety Bills. Before the Before the Texas House of Representatives Energy Resources Committee, Austin, TX (04/2019)

Keystone XL Pipeline: Examination of Scientific & Environmental Issues. Before the Subcommittee on Energy and the Subcommittee on Environment; Committee on Science, Space and Technology, U.S. House of Representatives, Washington, DC (05/2013)

Nebraska Special Session on Energy Transportation. Before the Committee on Natural Resources, Lincoln, NE (11/2011)

Progress in Enhancing Pipeline Safety. Before the Subcommittee on Highways, Transit and Pipelines; Committee on Transportation and Infrastructure, U.S. House of Representatives, Washington, DC (03/2006)

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**Agency Testimony** Rover Natural Gas Pipeline Project. Before the Federal Energy Regulatory Commission, Flint, MI (12/2014)

Keystone XL Pipeline Project on the Draft Environmental Impact Statement. Before the United States Department of State, Grand Island, NE (04/2013)

Nebraska Keystone Pipeline Evaluation. Before the Nebraska Department of Environmental Quality, Albion, NE (12/2012)

<b>Media Appearances</b>	ABC – Good Morning America (GMA)	ABC – World News Tonight
	Agence France Presse	Arizona Republic
	Associated Press (AP)	Austin American-Statesman
	Bloomberg	BNN
	Boston Globe	Business Insider
	Calgary Herald	Canadian Broadcasting Company
	CBS – Evening News	CBS – This Morning
	Chicago Tribune	Charlotte Observer
	Christian Science Monitor	CNN
	Coast to Coast AM	Columbus Dispatch
	Congressional Quarterly	C-SPAN
	Dallas Morning News	Denver Business Journal
	Denver Post	E&E News
	Engineering News-Record	Financial Times
	Fortune	Fox News
	Houston Chronicle	Inside Climate News
	Inside Sources	Investor’s Business Daily
	Journal of Engineering	Kansas City Star
	Los Angeles Times	Miami Herald
	Minnesota Public Radio	Montreal Gazette
	NBC – The Today Show	NBC 5 Dallas
	National Journal	NPR
	NPR-Marketplace	NPR-Morning Edition
	New York Daily News	New York Times
	NewsMax	Palm Beach Post
	PBS NewsHour	Pipeline Technology Journal
	Politico	Platts
	Real Clear Energy	Reuters
	Roll Call	San Francisco Business Times
	San Francisco Chronicle	Sacramento Bee
	San Diego Union-Tribune	Scientific American
	Sirius/XM – POTUS	Sky News
	Sun Sentinel	The Jim Bohannon Show
	The Mark Levin Show	The Thom Hartman Show
	Traffic World	Transport Topics
	U.S. News & World Report	The Wall Street Journal
	Washington Examiner	Washington Post
	Washington Times	WBUR Boston
	WCPO Cincinnati	WFAA Dallas

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- Speeches**
- Examining Infrastructure. DC Examiner and Heritage Foundation. Washington, DC (06/2019)
  - Infrastructure Safety and Emergency Response. Pennsylvania State Association of Township Supervisors. Hershey, PA (04/2019)
  - The View Ahead, Building America's Infrastructure and a View From DC. Building Industry Association of Southern California, Temecula, CA (10/2018)
  - Driving Innovation in State Regulations. National Association of Regulatory Utility Commissioners Annual Meeting. Scottsdale, AZ (6/2018)
  - Innovation in Getting to Zero Accidents. DOT Regulated Pipelines and New Technology. Rosen Innovation Forum. Lingen, Germany (5/2018)
  - The Changing Role of Electric Infrastructure. National Association of Regulatory Utility Commissioners Fall Meeting. Baltimore, MD (11/2017)
  - Grid Security: Between Hype and Heads in the Sand. Cybersecurity Conference, Schar School of Policy and Government, George Mason University. Arlington, VA (10/2017)
  - Communication and Public Safety Panel Discussion. 2017 Pipeline Technical Conference. Berlin, Germany (05/2017)
  - Pipeline Safety Keynote Speech. API/AOPL 2017 Pipeline Conference and Control Room Forum. San Antonio, Texas (04/2017)
  - Transportation Outlook for 2017. Hydrocarbon Transportation Conference. Infonex. Calgary, Alberta, Canada (04/2017)
  - Bringing Oil and Gas to Market. NAPE. Houston, Texas (03/2017)
  - EU Security of Energy Supplies – Warming up the global debate and cooling down local fears, Warsaw Security Forum, Warsaw, Poland (10/2016)
  - Energy within the European Union. New Security Leaders Conference. Warsaw Security Forum. Warsaw, Poland (10/2016)
  - Pipeline Damage Prevention. Where Are We Today? Texas Railroad Commission Pipeline Safety Conference 2016. San Antonio, Texas (04/2016)
  - Transportation Infrastructure and emerging technologies, Council on State Governments, Washington, DC (05/2016).
  - Crude-By-Water & Crude Export 2015. Infonex. Houston, Texas (11/2015)
  - FMCSA Investigative Authority. American College of Transportation Lawyers (ACTA) Conference. Chicago, IL (August 2015)
  - Crude-By-Rail 2015. Opening Keynote. Infonex. Calgary, Alberta, Canada (04/2015)
  - CSA 2010 – Problems and Challenges. American Bar Association, Transportation Mega Conference. New Orleans, LA (03/2015)
  - Effective Lawyering: Topics for Graduating Law School Students. Northern Kentucky University. Highland Heights, KY (03/2015)

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- Transatlantic Energy Solidarity. Warsaw Security Forum. Warsaw, Poland (11/2014)
- Looking Ahead: The Impact of Pipeline Safety on the Shale Revolution. Shale Insight 2014. Pittsburgh, PA (09/2014)
- Crude-By-Rail: Bakken and Niobrara. Opening Keynote. Infonex. Denver, CO (09/2014)
- The Pillars of Change: Transportation. The Institute of Hazardous Materials Management 30 Year Celebration Symposium. New Orleans, LA (08/2014)
- The Future of Fossil Fuels: A Discussion on Keystone XL, Fracking, and Offshore Drilling. The Berkeley Forum. Berkeley, California (04/2014)
- Fracking in California: The Opportunity For Energy Independence & Economic Prosperity. Forum at the Request of Assemblyman Jim Patterson. Fresno, CA (12/2013)
- North American Energy Security Forum. Consumer Energy Alliance. Vancouver, Canada (11/2013)
- Do You Wanna Dance? Waltzing Around Ethical Obligations to the Driver, the Company, and the Carrier. Transportation Lawyers Association. Los Angeles, CA (11/2013)
- Running a Regulatory Agency at the USDOT. Dangerous Goods Advisory Council Annual Meeting, New Orleans, LA (10/2013)
- Pipeline Safety in the 21<sup>st</sup> Century: Insights From A Former Regulator. Clinton School of Public Service, University of Arkansas. Little Rock, AR (08/2013)
- Current and Future Trends in Transportation Hazardous Materials. Dangerous Goods Instructor's Conference. Louisville, KY (08/2013)
- Legal Issues Surrounding the Keystone XL Pipeline. Texas Wesleyan School of Law, 5<sup>th</sup> Annual Energy Symposium. Fort Worth, TX (03/2013)
- Current Trends in Transportation. API International Trade and Customs Conference. Galveston, TX (03/2013)
- CSA 2010 – Two Years Later (Compliance, Safety Scores and the Impact of Litigation). American Bar Association Transportation Mega Conference XI. New Orleans, LA (03/2013)
- Concluding Speaker. Washington & Lee College of Law, Journal of Energy, Climate and the Environment Energy Symposium. Lexington, VA (02/2013)
- Aviation & Surface Transportation Reauthorization. Wolfe Research, Transportation Conference. Washington, DC (12/2009)
- Infrastructure Investment Opportunities under the Obama Administration. The State Bar of Texas, 21st Annual International Law Institute. Houston, TX (03/2009)
- Private Sector Obligations, What Every Company Needs to Know About Homeland Security. The American Bar Association, Homeland Security Institute Fourth Annual Meeting. Washington, DC (02/2009)

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Shifting Sands in Washington: Current Issues Affecting the Surface Transportation Industry. Bear Sterns Transportation Regulatory, Infrastructure Conference. Washington, DC (11/2007)

D/FW Inland Ports, Organization of Women in International Trade. Dallas, TX (09/2007)

Not in my Backyard: Federal Preemption of State and Local Hazmat Laws. 53rd Annual Meeting of the National Association of Railroad Trial Counsel. White Sulphur Springs, WVA (08/2007)

The Future of Energy Transportation & Challenges Facing the Pipeline Industry. Association of Oil Pipelines. Washington, DC (11/2006)

Hazmat Risk Analysis & USDOT Regulatory Oversight. ATA. Dallas, TX (10/2006)

Federal/State Partnerships. The Florida State Pipeline Safety Meeting. St. Petersburg Beach, FL (06/2006)

Partnering in Hazmat Safety. Opening Remarks, Council on Safe Transport of Hazardous Articles, Annual Forum and Expo. Austin, TX (03/2006)

Aging Pipeline Infrastructure & Third Party Damage Prevention. Wyoming State Fire Marshals. Jackson Hole, WY (12/2005)

International Harmonization of Dangerous Goods Regulations. Opening Remarks, Dangerous Goods Advisory Council 27th Annual Conference. Atlanta, GA (11/2005)

Integrity Management. Assuring Integrity of Gas Distribution Pipelines. Dallas, TX (09/2005)

Deployment of New Technology for Internal Management Programs. Opening Remarks, Pipeline Inline Inspection Public Meeting. Houston, TX (08/2005)

Intermodal Transportation Challenges of the 21st Century. Organization of Women in International Trade. Dallas, TX (06/2005)

### Seminars

Trucking Litigation and DOT Regulations, Lorman Educational Services. National CLE Conferences (2008 – 2017)

Alumnus in Residence, Miami University, Oxford, Ohio (4/2017 and 4/2018)

Hazmat Regulations: “Where Are We and How Did We Get Here?” Transportation Research Board, Washington, DC (1/2017)

Pipeline Safety Seminar. Marcellus Shale Coalition. State College, Pennsylvania (03/2016)

New Security Leaders Conference. Warsaw Security Forum. Warsaw, Poland (11/2015)

Alumnus in Residence, Miami University, Oxford, Ohio (2/2015)

Trucking Litigation and DOT Regulations, Lorman Educational Services. CLE, various locations (2007 – 2009)

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Chemical Facility and Rail Security Regulatory Panel. The American Bar Association, Homeland Security Institute Third Annual Meeting, Washington, DC (01/2008)

Regulatory Framework Regarding the Security of Hazardous Chemicals. USDOT/DHS Public Meeting, Washington, DC (11/2006)

USDOT Senior Leadership Policy Forum. Transportation Research Board, Washington, DC (11/2005)

Transportation's Role in Shaping the U.S. Economy. George Mason University, College of Public Policy, guest lecturer, Arlington, VA (4/2004)

Public/Private Partnerships. The Transportation Research Board, Washington, DC (12/2003)