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STANDARD CUSTOMER BILL FORM

Docket No.

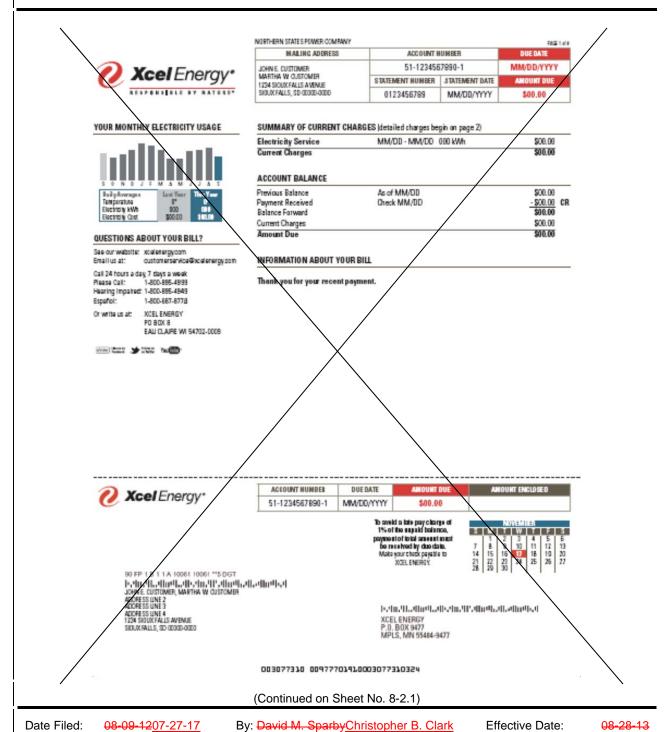
EL12-05017-

Section No. 8

4th5th Revised Sheet No. 2

Cancelling 3rd4th Revised Sheet No.

Order Date:



President, and CEO of Northern States Power Company, a Minnesota corporation

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09-17-12

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SOUTH DAKOTA ELECTRIC RATE BOOK - SDPUC NO. 2

STANDARD CUSTOMER BILL FORM

Section No.

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4th5th Revised Sheet No. Cancelling 3rd4th Revised Sheet No.



| NORTHERN STATES POWER COMPANY PAGE 1 of 4 | | | | | |
|---|------------------|----------------|------------|--|--|
| -MAILING ADDRESS | ACCOUNT N | IUMBER | DUE DATE | | |
| JOHN E. CUSTOMER Service | 51-1234567890-1 | | MM/DD/YYYY | | |
| MARTHA W. CUSTOMER 1234 SIDUX FALLS AVENUE | STATEMENT NUMBER | STATEMENT DATE | AMOUNT DUE | | |
| SIDUX FALLS, SD 00000-0000 | 0123456789 | MM/DD/YYYY | \$00.00 | | |

YOUR MONTHLY ELECTRICITY USAGE



QUESTIONS ABOUT YOUR BILL?

See our website: xcelenergy.com Email us at: customerservice@xcelenergy.com Call 24 hours a day, 7 days a week

Please Call: Hearing Impaired: 1-800-895-4949 Español: 1-800-687-8778

XCEL ENERGY Or write us at: PO BOX 8

EAU CLAIRE WI 54702-0008

(Clin Section 1916)

SUMMARY OF CURRENT CHARGES (detailed charges begin on page 2) MM/DD - MM/DD 000 kWh **Electricity Service** Current Charges Deleted bold type

ACCOUNT BALANCE

| Previous Balance Payment Received Balance Forward Current Charges | As of MM/DD Check MM/DD | \$00.00 - \$00.00 CR \$00.00 \$00.00 |
|--|----------------------------|---|
| Amount Due | | \$00.00 |

Call Mon - Fri 7 a.m.-7 p.m. or Sat 9 a.m.-5 p.m.

INFORMATION ABOUT YOUR BILL

Thank you for your recent payment

Delete bold type



| | ACCOUNT NUMBER | DUE DATE | AMOUNT DUE | AMOUNT ENCLOSED |
|---|-----------------|------------|------------|-----------------|
| 1 | 51-1234567890-1 | MM/DD/YYYY | \$00.00 | |

To avoid a late pay charge of 1% of the unpaid balance, payment of total amount must e received by due date.



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003077310 00977701910003077310324

(Continued on Sheet No. 8-2.1)

08-09-1207-27-17 By: David M. SparbyChristopher B. Clark 08-28-13 Date Filed: Effective Date:

President, and CEO of Northern States Power Company, a Minnesota corporation

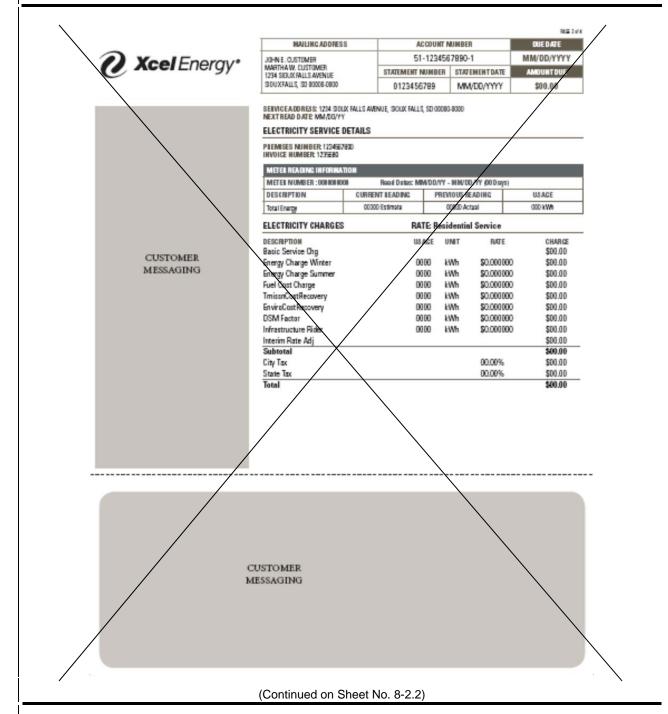
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STANDARD CUSTOMER BILL FORM (Continued)

Section No.

8 2.1

2nd3rd Revised Sheet No. Cancelling 4st2nd Revised Sheet No.



08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Effective Date: 08-28-13 Date Filed:

President, and CEO of Northern States Power Company, a Minnesota corporation

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SOUTH DAKOTA ELECTRIC RATE BOOK - SDPUC NO. 2

STANDARD CUSTOMER BILL FORM (Continued)

Section No. 8

2.1

2nd3rd Revised Sheet No.

Cancelling 1st2nd Revised Sheet No. 2.1



| | | | PAGE 2 of 4 |
|---|------------------|----------------|-------------|
| MAILING ADDRESS | ACCOUNT N | IUMBER | DUE DATE |
| JOHN E. CUSTOMER Service | 51-123456 | 7890-1 | MM/DD/YYYY |
| MARTHA W. CUSTOMER 1234 SIOUX FALLS AVENUE | STATEMENT NUMBER | STATEMENT DATE | AMOUNT DUE |
| SIOUX FALLS, SD 00000-0000 | 0123456789 | MM/DD/YYYY | \$00.00 |

SERVICE ADDRESS: 1234 SIOUX FALLS AVENUE, SIOUX FALLS, SD 00000-0000
NIEXT READ DATE: MIN/DD/YY

Added bold type

ELECTRICITY SERVICE DETAILS

PREMISES NUMBER: 1234567890 INVOICE NUMBER: 1235689

| METER READING INFORMATION | | | | | |
|---------------------------|-------------------|----------------------------|---------|--|--|
| METER NUMBER: 00000000 | 00 Read Dates: MI | M/DD/YY - MM/DD/YY (00 Day | ys) | | |
| DESCRIPTION | CURRENT READING | PREVIOUS READING | USAGE | | |
| Total Energy | 00000 Estimate | 00000 Actual | 000 kWh | | |

| ELECTRICITY CHARGES | RATE: Residential Service | | | |
|----------------------|---------------------------|------|------------|---------|
| DESCRIPTION | USAGE | UNIT | RATE | CHARGE |
| Basic Service Chg | | | | \$00.00 |
| Energy Charge Winter | 0000 | kWh | \$0.000000 | \$00.00 |
| Energy Charge Summer | 0000 | kWh | \$0.000000 | \$00.00 |
| Fuel Cost Charge | 0000 | kWh | \$0.000000 | \$00.00 |
| TmissnCostRecovery | 0000 | kWh | \$0.000000 | \$00.00 |
| EnviroCostRecovery | 0000 | kWh | \$0.000000 | \$00.00 |
| DSM Factor | 0000 | kWh | \$0.000000 | \$00.00 |
| Infrastructure Rider | 0000 | kWh | \$0.000000 | \$00.00 |
| Interim Rate Adj | | | | \$00.00 |
| Subtotal | | | | \$00.00 |
| City Tax | | | 00.00% | \$00.00 |
| State Tax | | | 00.00% | \$00.00 |
| Total | | | | \$00.00 |

MESSAGING

CUSTOMER

CUSTOMER MESSAGING

(Continued on Sheet No. 8-2.2)

08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Date Filed: Effective Date: 08-28-13

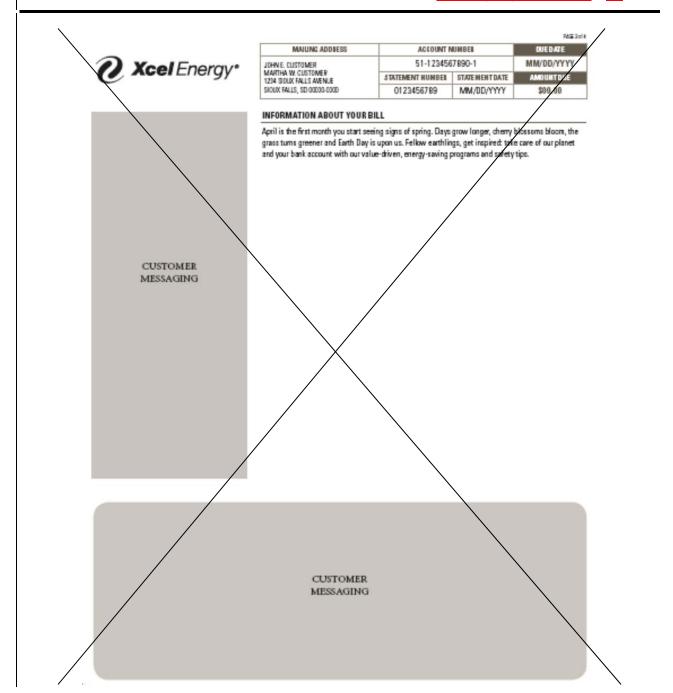
President, and CEO of Northern States Power Company, a Minnesota corporation

STANDARD CUSTOMER BILL FORM (Continued)

Section No. 8

Original 1st Revised Sheet No. 2.2

Canceling Original Sheet No. 2.2



Date Filed: 08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

Docket No. EL12-05017- Order Date: 09-17-12

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STANDARD CUSTOMER BILL FORM (Continued)

Section No. 8

Original 1st Revised Sheet No. 2.2

Canceling Original Sheet No.

<u>eet No.</u> 2.2

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| MAILING ADDRESS | ACCOUNT N | UMBER | DUE DATE |
|---|------------------|----------------|------------|
| JOHN E. CUSTOMER Service | 51-123456 | 7890-1 | MM/DD/YYYY |
| MARTHA W. CUSTOMER 1234 SIDUX FALLS AVENUE | STATEMENT NUMBER | STATEMENT DATE | AMOUNT DUE |
| SIOUX FALLS, SD 00000-0000 | 0123456789 | MM/DD/YYYY | \$00.00 |

INFORMATION ABOUT YOUR BILL

April is the first month you start seeing signs of spring. Days grow longer, cherry blossoms bloom, the grass turns greener and Earth Day is upon us. Fellow earthlings, get inspired: take care of our planet and your bank account with our value-driven, energy-saving programs and safety tips.

CUSTOMER MESSAGING

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Date Filed: 08-09-1207-27-17 By: David M. Sparby Christopher B. Clark Effective Date: 08-28-13

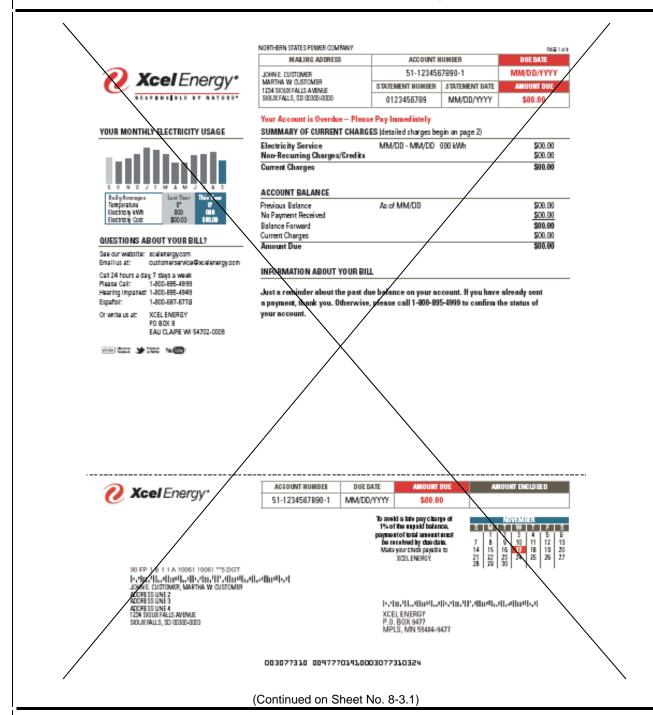
President, and CEO of Northern States Power Company, a Minnesota corporation

REMINDER NOTICE BILL FORM

Section No. 8

3rd4th Revised Sheet No. 3

Cancelling 2nd3rd Revised Sheet No. 3



Date Filed: 08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

Docket No. EL12-05017- Order Date: 09-17-12

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REMINDER NOTICE BILL FORM

Section No.

8

3rd4th Revised Sheet No. 3 Cancelling 2nd3rd Revised Sheet No.

Xcel Energy*

RESPONSIBLE BY NATURE*

NORTHERN STATES POWER COMPANY ACCOUNT NUMBER MAILING ADDRESS MM/DD/YYYY 51-1234567890-1 JOHN E. CUSTOMER MARTHA W. CUSTOMER STATEMENT NUMBER | STATEMENT DATE 1234 SIDUX FALLS AVENUE MM/DD/YYYY 0123456789 \$00.00

YOUR MONTHLY ELECTRICITY USAGE



QUESTIONS ABOUT YOUR BILL?

See our website: xcelenergy.com Email us at: customerservice@xce Call 24 hours a day, 7 days a week Please Call: 1-800-895-4999

Hearing Impaired: 1-800-895-4949 1-800-687-8778

XCEL ENERGY Or write us at: EAU CLAIRE WI 54702-0008

in the Marine Statem And Marine

Your Account is Overdue - Please Pay Immediately

| SUMMARY OF CURRENT CHARGES (detailed charges begin on page 2) | | | | | |
|---|-----------------------|--------------------|--|--|--|
| Electricity Service Non-Recurring Charges/Credit | MM/DD - MM/DD 000 kWh | \$00.00 \$00.00 | | | |
| Current Charges | Deleted bold type | \$00.00 | | | |

ACCOUNT BALANCE

| Previous Balance | As of MM/DD | \$00.00 |
|---------------------|-------------|---------|
| No Payment Received | | \$00.00 |
| Balance Forward | | \$00.00 |
| Current Charges | | \$00.00 |
| Amount Due | | \$00.00 |

Call Mon-Fri 7a.m.-7. p.m. or Sat 9 a.m.-5

INFORMATION ABOUT YOUR BILL

Just a reminder about the past due balance on your account. If you have already sent a payment, thank you. Otherwise, please call 1-800-895-4999 to confirm the status of your account.

Deleted bold type

Xcel Energy*

DUE DATE ACCOUNT NUMBER 51-1234567890-1 MM/DD/YYYY

To avoid a late pay charge of 1% of the unpaid balance, payment of total amount must be received by due date. Make your check payable to XCEL ENERGY.

90 FP 1 B 1 1 A 10061 10061 **5 DGT ADDRESS LINE 2 ADDRESS LINE 3 ADDRESS LINE 4 1234 SIOUX FALLS AVENUE SIOUX FALLS, SD 00000-0000

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(Continued on Sheet No. 8-3.1)

08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Date Filed: Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

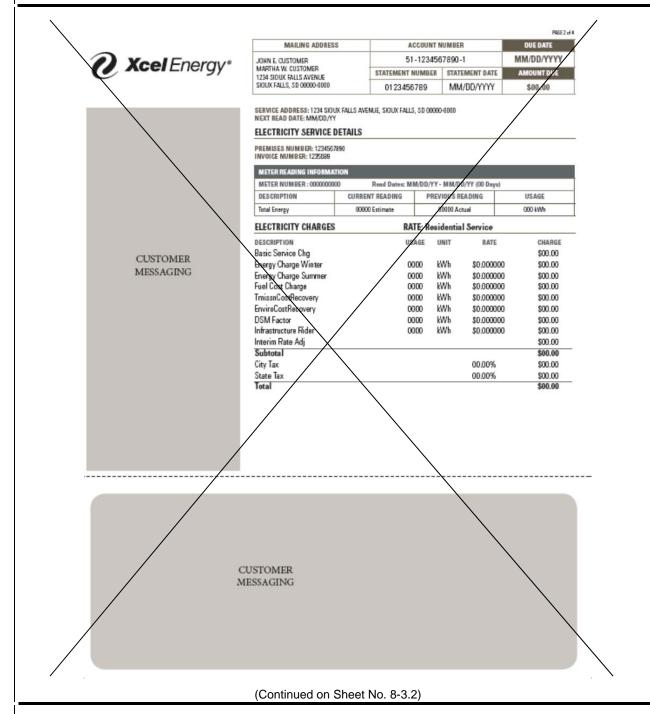
EL12-05017-Order Date: 09-17-12 Docket No.

REMINDER NOTICE BILL FORM (Continued)

Section No. 8 3.1

Original 1st Revised Sheet No. Canceling Original Sheet No.

3.1



08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Effective Date: 08-28-13 Date Filed:

President, and CEO of Northern States Power Company, a Minnesota corporation

REMINDER NOTICE BILL FORM (Continued)

Section No.

. 8

Original 1st Revised Sheet No.
Canceling Original Sheet No.

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| | | | | PAGE 2 of 4 |
|---|---------|------------------|----------------|-------------|
| MAILING ADDRESS | | ACCOUNT NUMBER | | DUE DATE |
| JOHN E. CUSTOMER | Service | 51-1234567890-1 | | MM/DD/YYYY |
| MARTHA W. CUSTOMER 1234 SIDUX FALLS AVENUE | | STATEMENT NUMBER | STATEMENT DATE | AMOUNT DUE |
| SIOUX FALLS, SD 00000-0000 | | 0123456789 | MM/DD/YYYY | \$00.00 |

SERVICE ADDRESS: 1234 SIOUX FALLS AVENUE, SIOUX FALLS, SD 00000-0000 NEXT READ DATE: MM/DD/YY

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ELECTRICITY SERVICE DETAILS

PREMISES NUMBER: 1234567890 INVOICE NUMBER: 1235689

| METER READING INFORMATION | | | | | |
|---------------------------|-------------------|----------------------------|---------|--|--|
| METER NUMBER: 00000000 | 00 Read Dates: MI | M/DD/YY - MM/DD/YY (00 Day | ys) | | |
| DESCRIPTION | CURRENT READING | PREVIOUS READING | USAGE | | |
| Total Energy | 00000 Estimate | 00000 Actual | 000 kWh | | |

CUSTOMER MESSAGING

| ELECTRICITY CHARGES | RATE: Residential Service | | | |
|----------------------|---------------------------|------|------------|---------|
| DESCRIPTION | USAGE | UNIT | RATE | CHARGE |
| Basic Service Chg | | | | \$00.00 |
| Energy Charge Winter | 0000 | kWh | \$0.000000 | \$00.00 |
| Energy Charge Summer | 0000 | kWh | \$0.000000 | \$00.00 |
| Fuel Cost Charge | 0000 | kWh | \$0.000000 | \$00.00 |
| TmissnCostRecovery | 0000 | kWh | \$0.000000 | \$00.00 |
| EnviroCostRecovery | 0000 | kWh | \$0.000000 | \$00.00 |
| DSM Factor | 0000 | kWh | \$0.000000 | \$00.00 |
| Infrastructure Rider | 0000 | kWh | \$0.000000 | \$00.00 |
| Interim Rate Adj | | | | \$00.00 |
| Subtotal | | | | \$00.00 |
| City Tax | | | 00.00% | \$00.00 |
| State Tax | | | 00.00% | \$00.00 |
| Total | | | | \$00.00 |

CUSTOMER MESSAGING

(Continued on Sheet No. 8-3.2)

Date Filed: 08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

Docket No. EL12-05017- Order Date: 09-17-12

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REMINDER NOTICE BILL FORM (Continued)

Section No. 8

Original 1st Revised Sheet No. 3.2

Canceling Original Sheet No. 3.2

MAILING ADDRESS ACCOUNT NUMBER **Xcel** Energy® JOHN E. CUSTOMER MARTHA W. CUSTOMER 1234 SIOUX FALLS AVENUE SIOUX FALLS, SD 00000-0000 51-1234567890-1 MM/DD/YYYY STATEMENT NUMBER STATEMENT DATE 0123456789 MM/DD/YYYY \$00.0 NON-RECURRING CHARGES / CREDITS DETAILS Late Charge Assessed \$00.00 Total INFORMATION ABOUT YOUR BILL April is the first month you start seeing signs of spring. Days grow longer, cherry blossoms bloom, the grass turns greener and Earth Day is upon us. Fellow earthlings, get inspired: take care of our planet and your bank account with our value-driven, energy-saving programs and safety tips. CUSTOMER **MESSAGING** CUSTOMER MESSAGING

Date Filed: 08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

Docket No. EL12-05017- Order Date: 09-17-12

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REMINDER NOTICE BILL FORM (Continued)

Section No. 8

o. 3.2

Original 1st Revised Sheet No.
Canceling Original Sheet No.

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|---|------------------|----------------|------------|
| MAILING ADDRESS | ACCOUNT N | UMBER | DUE DATE |
| JOHN E. CUSTOMER Service | 51-123456 | 7890-1 | MM/DD/YYYY |
| MARTHA W. CUSTOMER 1234 SIDUX FALLS AVENUE | STATEMENT NUMBER | STATEMENT DATE | AMOUNT DUE |
| SIOUX FALLS, SD 00000-0000 | 0123456789 | MM/DD/YYYY | \$00.00 |

NON-RECURRING CHARGES / CREDITS DETAILS

| Total | \$00.00 |
|----------------------|---------|
| Late Charge Assessed | \$00.00 |
| DESCRIPTION | CHARGE |

INFORMATION ABOUT YOUR BILL

April is the first month you start seeing signs of spring. Days grow longer, cherry blossoms bloom, the grass turns greener and Earth Day is upon us. Fellow earthlings, get inspired: take care of our planet and your bank account with our value-driven, energy-saving programs and safety tips.

CUSTOMER MESSAGING

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Date Filed: 08-09-1207-27-17 By: David M. Sparby Christopher B. Clark Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

Docket No. EL12-05017- Order Date: 09-17-12

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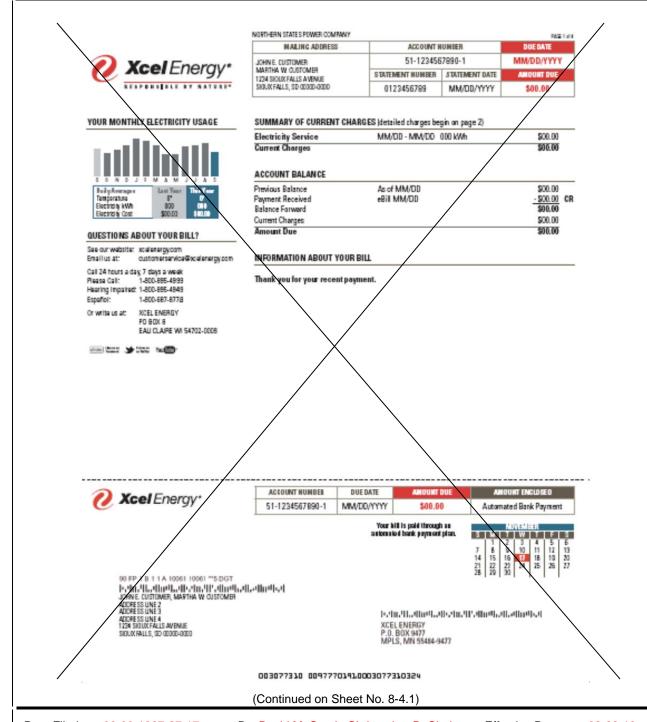
AUTOMATIC PAYMENT PLAN CUSTOMER BILL FORM

Section No.

8

2nd3rd Revised Sheet No.

Cancelling 1st2nd Revised Sheet No. 4



08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Date Filed: Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

09-17-12 Docket No. EL12-05017-Order Date:

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SOUTH DAKOTA ELECTRIC RATE BOOK - SDPUC NO. 2

AUTOMATIC PAYMENT PLAN CUSTOMER BILL FORM

Section No.

8 4

2nd3rd Revised Sheet No.

Cancelling 1st2nd Revised Sheet No. 4



| NORTHERN STATES POWER COMPANY | | | PAGE 1 of 4 |
|---|------------------|----------------|-------------|
| MAILING ADDRESS | ACCOUNT NUMBER | | DUE DATE |
| JOHN E. CUSTOMER Service | 51-1234567890-1 | | MM/DD/YYYY |
| MARTHA W. CUSTOMER 1234 SIDUX FALLS AVENUE | STATEMENT NUMBER | STATEMENT DATE | AMOUNT DUE |
| SIOUX FALLS, SD 00000-0000 | 0123456789 | MM/DD/YYYY | \$00.00 |

\$00.00

YOUR MONTHLY ELECTRICITY USAGE



QUESTIONS ABOUT YOUR BILL? See our website: xcelenergy.com customerservice@xceleperay.com Email us at:

Call 24 hours a day, 7 days a week Please Call: 1-800-895-4999 Hearing Impaired: 1-800-895-4949 Español: 1-800-687-8778 XCEL ENERGY Or write us at:

PO BOX 8 EAU CLAIRE WI 54702-0008

TO THE PARTY AND ADDRESS AND A

SUMMARY OF CURRENT CHARGES (detailed charges begin on page 2)

| Electricity Service | MM/DD - MM/DD 000 kWh | \$00.00 |
|---------------------|-----------------------|---------|
| Current Charges | Deleted bold type | \$00.00 |
| ACCOUNT BALANCE | | |

As of MM/DD Previous Ralance \$00.00 \$00.00 CR eBill MM/DD Payment Received Balance Forward Current Charges \$00,00 Auto Pay \$00.00

Amount Due all Mon - Fri 7 a.m.-7 p.m. or Sat 9 a.m.-5 p.m.

INFORMATION ABOUT YOUR BILL

Thank you for your recent payment

Deleted bold type



| ACCOUNT NUMBER | DUE DATE | AMOUNT DUE | AMOUNT ENCLOSED |
|-----------------|------------|------------|------------------------|
| 51-1234567890-1 | MM/DD/YYYY | \$00.00 | Automated Bank Payment |



90 FP 1 B 1 1 A 10061 10061 **5 DGT 90 FP 18 11 A 1000F1 1000F1 ** DIST

JOHN E. CUSTOMER, MARTHA W. CUSTOMER
ADDRESS LINE 2
ADDRESS LINE 3
ADDRESS LINE 3
ADDRESS LINE 3
SIDULK FALLS, SO 00000-0000

Technilla the Hard School Called In the Hard In the Ha XCEL ENERGY P.O. BOX 9477 MPLS, MN 55484-9477

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(Continued on Sheet No. 8-4.1)

08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Date Filed: Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

AUTOMATIC PAYMENT PLAN CUSTOMER BILL (Continued)

Docket No.

EL12-05017-

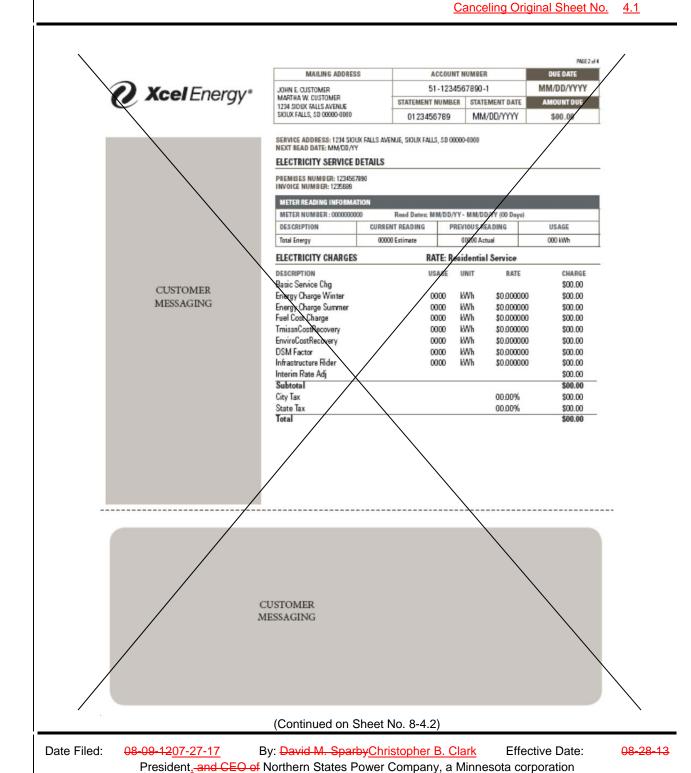
Section No.

8 4.1

Original 1st Revised Sheet No.

Order Date:

4.1



09-17-12

AUTOMATIC PAYMENT PLAN CUSTOMER BILL (Continued)

Section No.

8 4.1

Original 1st Revised Sheet No.

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Canceling Original Sheet No.



| | | | PAGE 2 of 4 |
|---|------------------|-------------------------|-------------|
| MAILING ADDRESS | ACCOUNT NUMBER | | DUE DATE |
| JOHN E. CUSTOMER Service | 51-123456 | -1234567890-1 MM/DD/YYY | |
| MARTHA W. CUSTOMER 1234 SIDUX FALLS AVENUE | STATEMENT NUMBER | STATEMENT DATE | AMOUNT DUE |
| SIOUX FALLS, SD 00000-0000 | 0123456789 | MM/DD/YYYY | \$00.00 |

SERVICE ADDRESS: 1294 SIQUX FALLS AVENUE, SIQUX FALLS, SD 00000-0000 NEXT READ DATE: MINYDD/YY

Added bold type

ELECTRICITY SERVICE DETAILS

PREMISES NUMBER: 1234567890 INVOICE NUMBER: 1235689

| METER READING INFORMATION | | | | |
|---------------------------|-------------------|----------------------------|---------|--|
| METER NUMBER: 00000000 | 00 Read Dates: MI | M/DD/YY - MM/DD/YY (00 Day | (s) | |
| DESCRIPTION | CURRENT READING | PREVIOUS READING | USAGE | |
| Total Energy | 00000 Estimate | 00000 Actual | 000 kWh | |

CUSTOMER MESSAGING

| ELECTRICITY CHARGES | RATE: Residential Service | | | |
|----------------------|---------------------------|------|------------|---------|
| DESCRIPTION | USAGE | UNIT | RATE | CHARGE |
| Basic Service Chg | | | | \$00.00 |
| Energy Charge Winter | 0000 | kWh | \$0.000000 | \$00.00 |
| Energy Charge Summer | 0000 | kWh | \$0.000000 | \$00.00 |
| Fuel Cost Charge | 0000 | kWh | \$0.000000 | \$00.00 |
| TmissnCostRecovery | 0000 | kWh | \$0.000000 | \$00.00 |
| EnviroCostRecovery | 0000 | kWh | \$0.000000 | \$00.00 |
| DSM Factor | 0000 | kWh | \$0.000000 | \$00.00 |
| Infrastructure Rider | 0000 | kWh | \$0.000000 | \$00.00 |
| Interim Rate Adj | | | | \$00.00 |
| Subtotal | | | | \$00.00 |
| City Tax | | | 00.00% | \$00.00 |
| State Tax | | | 00.00% | \$00.00 |
| Total | | | | \$00.00 |

CUSTOMER MESSAGING

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(Continued on Sheet No. 8-4.2)

Date Filed: 08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

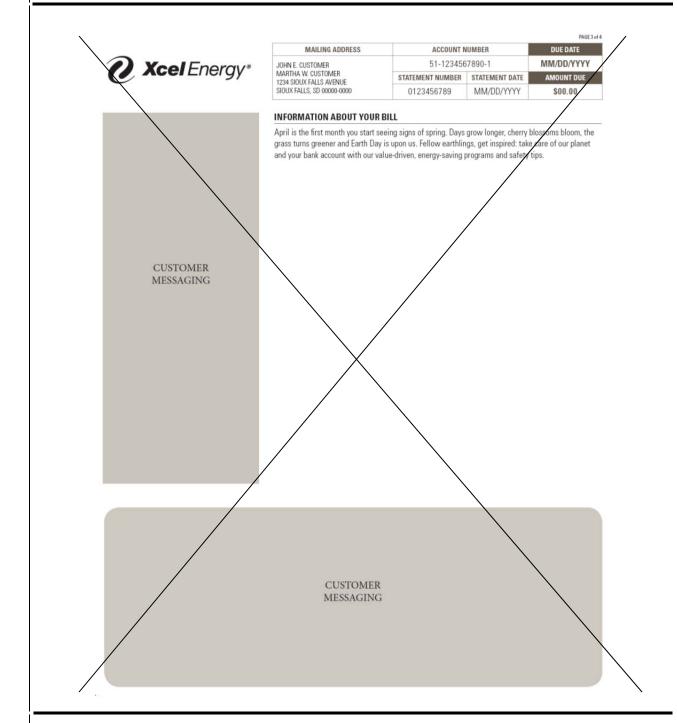
AUTOMATIC PAYMENT PLAN CUSTOMER BILL (Continued)

Section No.

8 4.2

Original 1st Revised Sheet No.

Canceling Original Sheet No. 4.2



Date Filed: 08-09-1207-27-17 By: David M. SparbyChristopher B. Clark Effective Date: 08-28-13

President, and CEO of Northern States Power Company, a Minnesota corporation

Docket No. EL12-05017- Order Date: 09-17-12

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AUTOMATIC PAYMENT PLAN CUSTOMER BILL (Continued)

Section No.

8

Original 1st Revised Sheet No. Canceling Original Sheet No.

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| MAILING ADDRESS | ACCOUNT N | UMBER | DUE DATE | |
|---|------------------|----------------|------------|--|
| JOHN E. CUSTOMER Service | 51-123456 | 7890-1 | MM/DD/YYYY | |
| MARTHA W. CUSTOMER 1234 SIDUX FALLS AVENUE | STATEMENT NUMBER | STATEMENT DATE | AMOUNT DUE | |
| SIOUX FALLS, SD 00000-0000 | 0123456789 | MM/DD/YYYY | \$00.00 | |

INFORMATION ABOUT YOUR BILL

April is the first month you start seeing signs of spring. Days grow longer, cherry blossoms bloom, the grass turns greener and Earth Day is upon us. Fellow earthlings, get inspired: take care of our planet and your bank account with our value-driven, energy-saving programs and safety tips.

CUSTOMER MESSAGING

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President, and CEO of Northern States Power Company, a Minnesota corporation