

EXHIBIT 10
Supplemental Testimony
IVAN VANCAS

BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF SOUTH DAKOTA

In the Matter of the Application of Black Hills Power, Inc.

To Approve Tariff Revisions Related to Its Cost of Service
Gas Agreement with Black Hills Utility Holdings, Inc.

Docket No. EL 15-036

June 24, 2016

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1 **I. INTRODUCTION AND QUALIFICATIONS**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is Ivan Vancas and my business address is 625 9th Street, Rapid City, South
4 Dakota 57701.

5 **Q. ARE YOU THE SAME IVAN VANCAS WHO PREVIOUSLY PROVIDED**
6 **DIRECT TESTIMONY IN THIS MATTER?**

7 A. Yes.

8 **Q. FOR WHOM ARE YOU TESTIFYING?**

9 A. I am testifying on behalf of Black Hills Power, Inc. (the “Company”).

10 **II. PURPOSE OF MY SUPPLEMENTAL TESTIMONY**

11 **Q. WHY ARE YOU PROVIDING SUPPLEMENTAL TESTIMONY?**

12 A. Since filing the Application in this proceeding, the Company and Black Hills have
13 participated in meetings and telephone discussions with consumer advocates and
14 intervenors in various states where Black Hills has filed applications for approval of the
15 COSG Program. In addition, Black Hills has received and had the opportunity to review
16 testimony filed by intervenors in pending proceedings concerning the COSG Program.
17 From those meetings, those discussions, and that testimony, some common issues have
18 emerged that the Company believes warrant further response.

19 **III. SUPPLEMENTAL TESTIMONY**

20 **Q. DO YOU HAVE ADDITIONAL TESTIMONY TO SUPPORT THE PURPOSES**
21 **FOR THE COMPANY’S APPLICATION?**

22 A. Yes. The Company takes its obligation to provide power to its customers at reasonable
23 rates very seriously. The COSG Program, as proposed, is the product of years of

1 investigation, review, and discussions, and is carefully structured to balance the interests
2 of shareholders, who would provide all the capital, and customers. The Company believes
3 that this proposal will benefit customers by protecting up to 50% of the gas supply used to
4 generate power for customer from the volatility of market prices and the likely increase in
5 market prices over the long-term.

6 In the 2005-2006 timeframe, I participated in a customer/industry forum facilitated by the
7 Iowa Utilities Association. In that meeting, utilities were asked by customers why we did
8 not “lock-in” gas prices on a long-term basis when they were lower than the then-current
9 forecast of over \$9.00 per dekatherm. Some customers said that “locking-in” was the
10 utility’s job and some suggested that we were “asleep at the wheel.” That conversation has
11 remained with me and continues to remind me of the Company’s obligation to take the
12 actions, to the extent possible, to minimize price volatility. That is why the Company has
13 pursued the COSG Program, which is under consideration in this matter.

14 **Q. PLEASE CONTINUE.**

15 A. Having carefully reviewed the direct testimony submitted in other proceedings where
16 Black Hills has applied for approval of the COSG Program, and having participated in a
17 number of meetings and conference calls with intervenors to discuss the COSG Program,
18 I have noted certain common concerns that have been raised. Those concerns generally
19 relate to the following aspects of the proposed COSG Program: (i) the request to hedge up
20 to 50% of the Company’s weather-normalized annual firm demand; (ii) whether the 100-
21 basis point deadband sufficiently balances risks between shareholders and customers; (iii)
22 the mechanism for calculating Allowed ROE; (iv) the 60/40 equity to debt ratio; (v) the
23 components of the Long-Term Market Price Forecast for Gas in the COSG Agreement;

1 (vi) the risk that drilling and operating costs might increase; (vii) whether 60 days is a
2 sufficient period of time for the Commission and stakeholders to review proposed
3 acquisitions and Drilling Plans; and (viii) intervenors' concern about their ability to timely
4 retain outside support in connection with reviews of acquisition and Drilling Plans. Black
5 Hills believes these concerns lack support and, in some cases, arise out of a
6 misunderstanding of the COSG Program. The Company's Application in this Phase I
7 proceeding, for authorization of the framework, should be approved, after which BHUH
8 will work to implement the COSG Program, subject to Commission review and approval
9 in a Phase II proceeding, so that customers can realize the benefits of a long-term physical
10 hedge.

11 That being said, because the Company strongly believes that a long-term physical hedge is
12 in customers' best interests, it would not object if the Commission, in its approval of Phase
13 I, required a few adjustments to the COSG Program to address certain concerns raised by
14 intervenors. For example, in its report to BHUH, Aether Advisors recommended that the
15 Company hedge a minimum of 35% of the Company's gas supply through a long-term
16 physical hedge, with a goal of increasing that percentage to 50%.¹ The COSG Agreement
17 provides for hedging up to 50% of the Company's current gas supply needs through the
18 COSG Program. However, Black Hills would not object if the Commission were to decide
19 in this Phase I proceeding that a lower percentage, even down to 35%, is appropriate.

20 **Q. IS THE COMPANY PROPOSING THAT LESS THAN 50% OF ITS CURRENT**
21 **GAS SUPPLY NEEDS BE HEDGED THROUGH THE COSG PROGRAM?**

¹ Ryan Direct Testimony, Exhibit 5, Page 36, Lines 18-20.

1 A. No. The Company continues to believe that 50% should be approved based on its analysis
2 of the reserve prices, market conditions and the benefits of the COSG Program. However,
3 in light of the stakeholders' concerns, particularly as they relate to the early years of the
4 COSG Program, the Company would not object if the Commission were to decide that
5 between 35% and 50% of the Company's weather-normalized annual firm demand should
6 be hedged under the COSG Program.

7 **Q. PLEASE CONTINUE.**

8 A. With regard to the question of risk-sharing under the COSG Program, because the
9 Company strongly believes that a long-term physical hedge is in customers' best interest
10 and that customers will save money under the COSG Program over its term, the Company
11 would also not object if the Commission decided that the Company should assume
12 additional risk and doubled the 100-basis point deadband to 200 basis points on either side
13 of the Allowed ROE. Although this would decrease the risk of customers bearing Hedge
14 Costs, in practice, and because gas prices are more likely to increase than decrease, it will
15 more likely decrease the Hedge Credits that customers receive. For that reason, the
16 Company is not recommending this change. However, if the Commission were to decide
17 that such a change is in customers' best interest, the Company would not object.

18 Similarly, the Company believes that the mechanism for calculating the Allowed ROE in
19 the COSG Agreement is appropriate. However, the Company would not object if the
20 Commission determines that only the average of gas utility rate cases reported by
21 Regulatory Research Associates (rather than the average of gas utility *and* electric rate
22 cases) should be used to calculate the Allowed ROE under the COSG Program.

1 In addition, concerning the capital structure of the COSG Program, some intervenors have
2 suggested that the proposed capital structure (60% equity/40% debt) should be closer to a
3 50/50 capital structure. The Company continues to believe (and evidence continues to
4 support) that the Company's proposed structure is appropriate and justified. However, if
5 the Commission decides that a 50/50 capital structure should be used rather than the
6 proposed 60/40 structure, the Company would not object.

7 **Q. YOU ALSO MENTIONED THE FORECASTS INCORPORATED INTO THE**
8 **LONG-TERM MARKET PRICE FORECAST FOR GAS. PLEASE EXPLAIN.**

9 A. Long-term resource decisions should be made using long-term price forecast information.
10 Although some intervenors have suggested that NYMEX Futures Contracts are a better
11 indicator of future spot market prices, NYMEX Futures Contracts do not offer good
12 visibility of the direction of long-term market prices due to lack of trades beyond a few
13 years.² For that reason, the Company does not believe that substituting NYMEX Futures
14 Contracts for the Long-Term Market Price Forecasts for Gas under the COSG Program
15 would be beneficial. However, because the Company believes the consideration of
16 NYMEX Futures Contracts provide an element of current market perspective, the
17 Company would not object if NYMEX Futures Contracts were averaged into the Long-
18 Term Market Price Forecast for Gas under the COSG Agreement in the following way: (i)
19 for each of the first five years of a given Long-Term Market Price Forecast for Gas, the
20 average of the then most recent NYMEX Futures Contracts, long-term [REDACTED] base case,
21 and long-term EIA reference case would be used; and (ii) the remainder of the Long-Term
22 Market Price Forecast for Gas for years 6-20 would consist of the average of the then most

² Aether Report, Exhibit 5.1, Pages 50-53.

1 recent long-term [REDACTED] base case and long-term EIA reference case, as presently
2 proposed.

3 **Q. WHAT ABOUT THE RISK THAT DRILLING AND OPERATING COSTS MIGHT**
4 **INCREASE ABOVE WHAT IS ANTICIPATED?**

5 A. As described in Mr. Benton's direct testimony, within fields containing significant proven
6 reserves, which the Acquisition Criteria of the COSG Program requires, drilling and
7 operating costs are relatively predictable and stable.³ However, assuming the Commission
8 adopted a 200-basis point deadband, Black Hills would not be opposed to the Commission
9 requiring in Phase II that BHUH consider mechanisms that would further minimize risks
10 associated with these costs for customers' benefit. For example, BHUH would be
11 amenable, for purposes of calculating Hedge Credits and Hedge Costs during the first three
12 years of the first Drilling Plan, to proposing a cap on aggregate drilling costs to an average
13 \$/foot to be determined in the Phase II proceeding for that first property with typical
14 industry adjustments such as fuel-related costs. In that situation, Black Hills shareholders
15 (rather than customers) would take on 100% of the risk that actual drilling costs exceed the
16 agreed-to cap. In addition, the Company would not object to a limitation requiring that
17 corporate general and administrative costs for that Drilling Plan be fixed in the Phase II
18 proceeding with an inflation escalator. Furthermore, to address intervenors' concerns, the
19 Company would not object to the Commission requiring three-year Drilling Plans rather
20 than the proposed five-year Drilling Plans, although the Company notes that it continues
21 to believe five-year Drilling Plans are more appropriate and would better maximize
22 customer benefits under the COSG Program.

³ Benton Direct Testimony, Exhibit 4, Page 11, Line 1 to Page 13, Line 1; *Id.*, Page 26, Lines 14-16.

1 **Q. WHAT ABOUT THE 60-DAY REVIEW PERIOD AND INTERVENORS' ABILITY**
2 **TO TIMELY RETAIN OUTSIDE SUPPORT IN CONNECTION WITH THESE**
3 **REVIEWS?**

4 A. The Company continues to believe that these issues are appropriately addressed by the
5 independent Hydrocarbon Monitor's role in the review process. Indeed, the 60-day
6 timeframe has worked successfully for other cost-of-service gas programs. However,
7 while recognizing that expanding this timeframe could result in certain reserve
8 opportunities becoming unavailable to the COSG Program, the Company believes the
9 following timeframes could allow some reserve opportunities to be pursued under the
10 COSG Program: a 180-day review period for any proposed acquisition of a BHEP
11 property, a 120-day review period for any proposed acquisition from an unrelated third-
12 party (provided that the third-party has agreed to such an extended review period, [REDACTED]
13 [REDACTED]
14 [REDACTED]
15 [REDACTED]), and a 120-day review period for updated Drilling
16 Plans. Furthermore, BHUH would be willing to establish an escrow-like fund containing
17 \$250,000 that statutory customer advocates in other states and the Staff of this South
18 Dakota Public Utilities Commission ("Staff") could cooperatively utilize to timely retain
19 or have on retainer additional outside support in connection with these reviews, to the
20 extent they determine that such additional support is necessary beyond what is provided by
21 the Hydrocarbon Monitor. If these costs were not reflected in Staff or customer advocates'
22 budgets, the Company would expect that those costs would be recovered through the
23 COSG Program.

1 **Q. SOME INTERVENORS CLAIM THAT BLACK HILLS ALREADY MADE A**
2 **DECISION TO PROPOSE INCLUDING ITS MANCOS SHALE ASSET IN THE**
3 **COSG PROGRAM. IS THIS ASSERTION CORRECT?**

4 A. No. As the Company has reiterated both in its direct testimony and in its responses to a
5 substantial number of data requests, no final decision has yet been made on any reserve
6 opportunity and, in fact, no such decision could be made before this Phase I proceeding
7 has been approved. Only then will the Company know the scope, parameters, and
8 guidelines of the COSG Program and be able to assess whether any potential reserve
9 property satisfies the Acquisition Criteria or will satisfy the other requirements of the
10 approved COSG Program. It is true that, in discussions with analysts, Black Hills
11 management has discussed that the BHEP Mancos assets may be a good fit for the COSG
12 Program but only if those assets satisfy both the customers' and Black Hills' needs. Before
13 any BHEP assets could be seriously considered, the parameters, requirements, and
14 economics of any such transaction would have to be determined under the COSG Program
15 Acquisition Criteria as approved. In this regard, Black Hills believes its Mancos Shale
16 asset in the Colorado Piceance Basin is a world-class asset that is ideally suited to generate
17 customer benefits under the COSG Program. However, Black Hills is also mindful that
18 the Acquisition Criteria in the COSG Agreement require that any sale from BHEP to
19 COSGCO would have to be "fair based on other deals with unrelated third parties that are
20 known in the market."⁴ The E&P industry is experiencing a profound disruption due to the
21 current, unsustainably low-price environment. This is causing many E&P companies
22 severe financial distress, and distressed companies are selling producing gas assets for

⁴ COSG Agreement, Exhibit 3.1, Exhibit A.

1 prices below the development cost of those assets. This circumstance may create a great
2 opportunity for COSGCO to purchase gas reserves from distressed third-party sellers who
3 are willing to sell properties at prices lower than what BHEP would be willing to sell its
4 Mancos asset. The Company's witness Mr. White addresses the Company's anticipated
5 plans for pursuing producing assets and related proven reserves at an effective cost of
6 service gas price of approximately [REDACTED]/dekatherm or better (based on market conditions
7 for natural gas in the recent past) for implementing the COSG Program in a Phase II
8 application.

9 **VI. CONCLUSION**

10 **Q. DOES THIS CONCLUDE YOUR SUPPLEMENTAL TESTIMONY?**

11 **A. Yes, it does.**

