

Direct Testimony
Erin E. Wentz

Before the South Dakota Public Utilities Commission of
the State of South Dakota

In the Matter of the Application of
Black Hills Power, Inc., a South Dakota Corporation

For Authority to Increase Rates
In South Dakota

Docket No. EL12-____

December 17, 2012

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EXHIBITS

None

1 **I. INTRODUCTION & QUALIFICATIONS**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is Erin E. Wentz, 625 Ninth Street, P.O. Box 1400, Rapid City, South
4 Dakota 57701.

5 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

6 A. I am currently employed as Manager, Electric Rates for Black Hills Utility
7 Holdings.

8 **Q. FOR WHOM ARE YOU TESTIFYING ON BEHALF TODAY?**

9 A. I am testifying on behalf of Black Hills Power, Inc. (“Black Hills Power” or the
10 “Company”).

11 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL AND BUSINESS
12 BACKGROUND.**

13 A. I am a graduate of the University of South Dakota in Vermillion, South Dakota,
14 with both a Bachelor of Science in Business Administration degree and a Master
15 of Professional Accountancy degree. My work experience includes working for a
16 public accounting firm from 2002 through 2006. The accounting firm was Ketel
17 Thorstenson, LLP, located in Rapid City, South Dakota. I began my career with
18 Black Hills Corporation in December 2006 in the internal audit department.
19 Shortly thereafter, I was promoted to Internal Audit Project Manager. In April
20 2011, I was offered, and accepted the position as Manager, Electric Rates.

1 **Q. BRIEFLY DEFINE YOUR DUTIES AND RESPONSIBILITIES.**

2 A. I am responsible for electric rates and regulatory matters for Black Hills
3 Corporation's electric utility subsidiaries. I review financial information and
4 verify the financial reporting for each subsidiary is accurate and in accordance
5 with the rules and regulations of the Federal Energy Regulatory Commission
6 ("FERC").

7 **II. PURPOSE OF TESTIMONY**

8 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

9 A. The purpose of my testimony is to present and explain the known and measurable
10 adjustments made to the Revenue Requirement Model (the "Model"). The Model
11 is presented in Volume 1 of Black Hills Power's Application as Statements A
12 through R, and supporting Schedules and Work Papers. In my testimony, I will
13 describe known and measurable annualized adjustments to certain utility costs that
14 support the revenue requirement.

15 **III. RATE BASE**

16 **Q. PLEASE DESCRIBE RATE BASE.**

17 A. Rate base is the value established by a regulatory authority, upon which a utility is
18 allowed to earn a specified rate of return as shown on Statement M. The Company
19 is using a 12 month historical test year ended June 30, 2012, as a starting point.
20 Rate base begins with the twelve month average amount of all fixed asset accounts
21 for Black Hills Power as of June 30, 2012, as shown on Statement D, page 2, and
22 is reduced by the twelve month average Accumulated Depreciation as shown on

1 Statement E, page 1. Known and measurable adjustments are made to rate base to
2 reflect expected non-revenue producing capital additions from July 1, 2012
3 through April 1, 2013, as shown on Statement D, Page 2. A corresponding known
4 and measurable adjustment is made to accumulated depreciation, thereby
5 decreasing rate base. Rate base also includes a component of working capital as
6 shown on Statement F. The final component of rate base is other rate base
7 reductions, such as deferred federal income taxes as it relates to the timing
8 difference of book depreciation and tax depreciation expense. These amounts can
9 be found on Schedules M-1 and M-2.

10 **Q. ARE YOU REQUESTING CONSTRUCTION WORK IN PROGRESS AS**
11 **PART OF RATE BASE?**

12 A. No. The only plant investment in rate base will be that which is used and useful
13 prior to rates going into effect.

14 **Q. IS THE COMPANY PROPOSING ADJUSTMENTS TO PLANT IN**
15 **SERVICE?**

16 A. Yes, there are other known and measurable adjustments for plant investments that
17 will be used and useful prior to rates going into effect. A detailed list of those
18 investments is shown on Schedule D-10.

19 Further, on Statement D, page 2, column (c), an adjustment was made to annualize
20 plant moved into service during the test year. For example, if an asset was placed
21 into service in December of 2011 for \$1,000,000, the twelve month plant in
22 service calculation shown on Schedule D-3, page 1, would only capture \$500,000

1 as rate base. When the new rates go into effect, the customer will be using this
2 asset and therefore the Company should receive recovery for the full cost of the
3 asset. This adjustment is made for all assets placed in service during the test year
4 and for assets placed in service during July and August 2012. This adjustment is
5 consistent with previously filed rate cases.

6 **Q. PLEASE EXPLAIN COLUMN E, TRANSFER TRANSMISSION PLANT IN**
7 **SERVICE ON STATEMENT D, PAGE 2.**

8 A. Most of Black Hills Power's transmission assets are segregated from the retail
9 utility assets since they are regulated by FERC. However, Black Hills Power is
10 obligated to pay for its transmission service under the Joint Open Access
11 Transmission Tariff. The transmission assets are directly assigned to the FERC
12 jurisdiction in Statement N and Schedule N-1.

13 A. **WORKING CAPITAL**

14 **Q. HOW WAS WORKING CAPITAL CALCULATED AND INCLUDED IN**
15 **RATE BASE?**

16 A. Working Capital, as shown on Statement F, is comprised of four components. The
17 first is cash working capital as determined from a lead/lag study. The others are
18 fuel stock, materials and supplies, and prepaid expenses using a 12 month average
19 on balances as of June 30, 2012, with known and measurable adjustments. The
20 final adjusted balance of \$18,045,403, as shown on Statement F, is included as
21 part of rate base.

1 **Q. PLEASE DESCRIBE HOW THE CASH WORKING CAPITAL AMOUNT**
2 **WAS DETERMINED.**

3 A. The Company prepared a per books and an as adjusted cash working capital
4 (“CWC”) amount for this rate case. The per books CWC is located on Schedule
5 F-3 page 1 and the as adjusted CWC is on Schedule F-3 page 2. The as adjusted
6 CWC amount is used as a component of rate base. The per books and as adjusted
7 CWC amounts were determined by preparing a Lead/Lag Study.

8 **Q. HOW DOES A LEAD/LAG STUDY MEASURE THE AMOUNT OF CASH**
9 **REQUIRED FOR OPERATING EXPENSE?**

10 A. A lead/lad study measures the difference between: (1) the time a service is
11 rendered and billed until the time revenues for that service are received (“lag”) and
12 (2) the time that services, materials, etc. are obtained/used and the time payments
13 for those services are made (“lead”). The applicable lead period for each major
14 category of expense is compared to the revenue lag period. The difference
15 between those periods, expressed in days, multiplied by the average daily
16 operating expense, yields the amount of cash working capital requirement.

17 **Q. HOW WAS THE EXPENSE LEAD DAYS CALCULATED ON SCHEDULE**
18 **F-3?**

19 A. The expense lead days are the actual days between when a service is received and
20 when payment is made for those services. To determine the expense lead days for
21 each expense category, the Company reviewed a sample of invoices paid from that
22 category and determined the average number of days it took to pay each of those

1 invoices. The expense per day is calculated by taking the total expense per
2 category divided by the number of days in the year. Finally, that expense per day
3 for each category is multiplied by the expense lead days for that category to
4 determine the expense dollar days for each category. Line 41 of Schedule F-3
5 contains the combined total of the expense dollar days and the combined total of
6 the expense per day for all the expense categories. The total in column (d) was
7 then divided by the total in column (b), resulting in the expense lead days of 48.87
8 which is shown on line 44 of Schedule F-3, page 2.

9 **Q. CAN YOU DESCRIBE HOW THE REVENUE LAG DAYS WERE**
10 **CALCULATED?**

11 A. The midpoint of service for each revenue month during the test year was first
12 determined by dividing the total days of the year by 12 and then by 2. Then the
13 amount of lag days between when the meter is read and when the customer is
14 billed was determined by using the Company's billing system and calculating that
15 amount on a monthly basis. The monthly results are then averaged to arrive at an
16 annual average. Next, the average number of days between billing and receipt of
17 payment was determined. This was done by using the Company's billing system
18 and calculating that amount on a monthly basis and then averaging the monthly
19 results to arrive at an annual average. Finally, the sum of the results discussed
20 above were added together to determine the total revenue lag days
21 of 37.96.

1 **Q. WHAT WAS THE RESULT OF THE LEAD/LAG STUDY?**

2 A. The result of the lead/lag study demonstrates that, in aggregate, customers have
3 supplied funds to the utility to pay for expenses prior to the utility paying for the
4 same expenses. As a result, a rate base reduction of \$(5,627,732) was included as a
5 component of rate base.

6 **Q. EXPLAIN THE KNOWN AND MEASURABLE ADJUSTMENT MADE TO**
7 **MATERIALS AND SUPPLIES.**

8 A. A known and measurable adjustment has been made to materials and supplies for
9 a \$750,000 spare transformer rebuild that will be received in 2013. This spare
10 transformer is for Neil Simpson II power plant. In case of a transformer failure,
11 the spare transformer will allow more timely restoration of service.

12 **B. OTHER RATE BASE REDUCTIONS**

13 **Q. WHAT OTHER REDUCTIONS TO RATE BASE WERE MADE?**

14 A. Deferred federal income taxes related primarily to accelerated depreciation,
15 advances for construction, and pension related costs are included as reductions to
16 rate base, as shown on Schedules M-1 and M-2.

17 **Q. ARE THESE OTHER REDUCTIONS TO RATE BASE CONSISTENT**
18 **WITH THE COMPANY'S LAST RATE CASE?**

19 A. Yes, the Company used a consistent approach and accounts to reduce rate base.

1 **Q. WHAT OTHER ADJUSTMENTS DID YOU MAKE TO REDUCE RATE**
2 **BASE?**

3 A. As shown on Statement M, the Company also made an adjustment to reduce rate
4 base for additional accumulated depreciation on existing assets. The adjustment
5 increases accumulated depreciation to reflect one half of the annual depreciation
6 expense for depreciation on existing assets.

7 **IV. ADJUSTMENTS TO THE OPERATING EXPENSES**

8 **Q. PLEASE DEFINE OPERATING EXPENSES.**

9 A. Total operating expenses are costs incurred by the Company in order to supply
10 electricity to the customers of Black Hills Power. In the development of the
11 revenue requirement, these operating costs are passed on to customers dollar for
12 dollar; that is, without Black Hills Power earning any net income on those
13 expenses. Expenses are reflected in the following statements:

- 14 1) Statement H provides the operating and maintenance expenses by FERC
15 account.
- 16 2) Statement J is the calculation of depreciation expense.
- 17 3) Statement K shows the calculation of federal income tax expense.
- 18 4) Statement L calculates taxes other than federal income taxes - such as
19 federal payroll taxes and property taxes.

20 All these Statements are summarized on Statement M to show the per books and
21 the pro forma rate of return.

1 **Q. PLEASE EXPLAIN THE ADJUSTMENTS FOR THE EXPENSES ON**
2 **STATEMENT H.**

3 A. Several adjustments were made to the expense as shown on Statement H, columns
4 (b) – (q). Statement H starts with the per books information for the twelve months
5 ending June 30, 2012, by FERC account number. Each adjustment has a column
6 on this page and a Schedule supporting the determination of the adjustment.

7 Delivered Energy Cost Expenses were eliminated as shown in column (q), as the
8 Company is not proposing to change the base rate of the energy cost adjustment.

9 The corresponding revenue was also eliminated as shown on Statement I, page 1.

10 The removal of the expense and revenue is further discussed in Mr. Kilpatrick’s
11 direct testimony.

12 **Adjustment (b):** The adjustment of \$(119,723) on Schedule H-1 represents costs
13 associated with one replacement, one addition related to the Strategic Workforce
14 Planning Initiative, as well as one additional employee needed for Company
15 operations. The replaced employee vacated January 2012, and the expense
16 adjustment reflects an annualization assuming the employee was employed for the
17 entire test year. Further, there were Black Hills Power employees who transferred
18 to Black Hills Utility Holdings. This adjustment reflects a decrease of payroll
19 dollars associated with the transfer of these employees. Finally, the adjustment
20 reflects wage increases for Black Hills Power employees. The wage increase
21 amounts are calculated using contracted union wage increases and expected non-
22 union wage increases.

1 **Adjustment (c):** Schedule H-4 contains the corporate costs charged to Black
2 Hills Power from Black Hills Service Company for the twelve months ending June
3 30, 2012. The known and measurable adjustment represents an increase of
4 \$1,119,825 to operating expenses. These expenses are a combination of direct and
5 indirect charges without any additional fees. All costs are charged to Black Hills
6 Power as the costs are incurred by Black Hills Service Company. The allocation
7 methods for indirect charges are described in the Cost Allocation Manual, which is
8 included in direct testimony of Mr. Berzina, Exhibit JB-3.

9 **Adjustment (d):** Schedule H-5 contains the corporate costs charged to Black
10 Hills Power from Black Hills Utility Holdings for the twelve months ending June
11 30, 2012. The known and measurable adjustment represents an increase of
12 \$2,508,618 to operating expenses. These expenses are a combination of direct and
13 indirect charges without any additional fees. All costs are charged to Black Hills
14 Power as the costs are incurred by Black Hills Utility Holdings. The allocation
15 methods for indirect charges are described in the Cost Allocation Manual, which is
16 included in direct testimony of Mr. Berzina, Exhibit JB-4.

17 **Adjustment (e):** Schedule H-6 represents the costs to provide retiree healthcare,
18 the pension plan expense, pooled medical, as well as, the employer portion of the
19 401(k) Plan. The pro forma costs are compared to the test year expense and the
20 difference represents an increase to operating expenses of \$510,780.

21 **Adjustment (f):** Schedule H-7 provides the calculation to normalize bad debt
22 expense using a three year historical period. The average net write-offs during

1 those three years was then divided by the average billed revenues to determine the
2 average uncollectable expense for the Company. This average rate was then
3 applied to the projected new revenue amount to determine what the expected bad
4 debt expense would be. This was compared to the actual test year amount and an
5 increase to operating expenses of \$114,741 was then included as an adjustment.

6 **Adjustment (g):** Schedule H-8 provides for Black Hills Power's costs related to
7 generation dispatch and scheduling. These costs are in accordance with the
8 Generation Dispatch and Energy Management Agreement ("GDEMA") between
9 Black Hills Power, Inc. and Cheyenne Light dated June 14, 2012 that has been
10 approved by the Federal Energy Regulatory Commission. This agreement
11 allocates costs to the parties contracting for services based on total capacity of
12 each company. Based on the current Generation Dispatch and Scheduling pro
13 forma costs, the expense adjustment is a removal of \$(52,601).

14 **Adjustment (h):** Schedule H-9 is an adjustment for purchased power costs for an
15 increase of \$2,034,740. Happy Jack Wind Power Purchase Agreement ("PPA"),
16 Silver Sage Wind PPA, and Colstrip Contract (energy only) rates are adjusted to
17 reflect the contractual rates that will be in effect for 2013. The rate for purchasing
18 power from Cheyenne Light, in accordance with the GDEMA, was based on the
19 most current information available related to market price. Finally, because the
20 Ben French power plant has suspended operations, Black Hills Power will need to
21 purchase additional power on the market in order to meet customer needs. The
22 purchased power MWh increase is reflected in the adjustment as well as the most

1 current information on market price. The removal of Ben French coal is adjusted
2 under Adjustment (m), or Schedule H-14.

3 **Adjustment (i):** Schedule H-10 provides an adjustment for removal of generation
4 plant overhaul expenses related to the Ben French power plant and the Neil
5 Simpson I power plant. Both of these plants will be permanently retired in March
6 2014 to comply with environmental standards. Therefore, total expenses related to
7 these generation plants overhaul of \$(323,892) was removed from the test year.

8 This adjustment also calculates the accrual reversal amortization calculation.
9 Similar to how the accrual was established, which was over a seven year period,
10 the amount on line 13 is amortized over this same time frame. The annual
11 adjustment calculation results in an additional \$(104,108) removal from the test
12 year.

13 **Adjustment (j):** Schedule H-11 represents the removal of costs associated with
14 unallowable advertising as well as elimination of preliminary charges. The total
15 expenses that were eliminated from the test year was \$(729,412).

16 **Adjustment (k):** The adjustments in Schedule H-12 relate to Power Marketing
17 activities of Black Hills Power. Adjustments made represent costs for energy sold
18 by Power Marketing for marketing purposes which are not used to serve Black
19 Hills Power's load and thus, not included in cost of service expense. The total
20 expenses that were eliminated from the test year was \$(33,205,684).

21 **Adjustment (l):** Schedule H-13 is a detailed listing of rate case expenses that are
22 expected to be incurred in this rate case proceeding. The costs will be amortized

1 into expenses over a three year period with the un-expensed amount included in
2 rate base.

3 **Adjustment (m):** Schedule H-14 adjusts for the removal of operating and
4 maintenance expenses related to the Ben French power plant operations. As shown
5 on line 19, there were some employees that relocated from the Ben French Power
6 Plant to the Neil Simpson Power plant. This is further discussed in Mr. Lux's
7 direct testimony. The net adjustment of \$(1,330,993) is a reduction to operation
8 and maintenance expense.

9 **Adjustment (n):** Schedule H-15 provides for the pro forma adjustment for the
10 price of coal. This adjustment was required due to plant outages and was based on
11 normalizing coal average use by plant. The normalized coal usage was used to
12 determine the projected coal costs for 2013. The coal price is based on Statement
13 R pricing for 2013. Further, this adjustment removes coal costs and transport
14 costs related to Ben French power plant, due to suspended operations. The net
15 adjustment of \$(3,049,322) is shown on Statement H. The testimony of Mr. White
16 addresses the Statement R – Affiliate Transaction coal pricing in further detail.

17 **Adjustment (o):** Schedule H-16 represents the removal of costs associated with
18 severance expense during the test year. The total expenses eliminated were
19 \$(287,953).

20 **Adjustment (p):** The Ben French Power plant suspended operations September 1,
21 2012. This power plant was used as part of Black Hills Power required spinning
22 reserve. Due to suspension of operations, the Company will need to purchase

1 spinning reserves from the market, and will be unable to sell spinning reserve as it
2 has done in the past. Therefore, total spinning reserve sales included in the test
3 year was removed of \$174,357.

4 **V. ADDITIONAL CHANGES TO THE OPERATING EXPENSES**

5 **Q. WHAT ADDITIONAL ADJUSTMENTS DID YOU MAKE TO THE**
6 **OPERATING EXPENSES?**

7 A. The depreciation expense was adjusted, as shown on Statement J, to account for
8 the capital additions that will be placed in service on or before the effective date of
9 this rate case. Depreciation rates established in the depreciation study completed
10 in January 2009 were used to calculate the additional depreciation expense.

11 **Q. HOW IS THE DEPRECIATION ADJUSTMENT CALCULATED ON**
12 **STATEMENT J?**

13 A. The depreciation adjustment is calculated by using the existing depreciation rates,
14 as determined by the last depreciation study, multiplied by the average adjusted
15 plant in service. The adjusted depreciation expense is then compared to the per
16 books amount for the test year and the difference is recorded on Statement M as
17 the adjusted depreciation expense and an increase in accumulated depreciation.

18 **Q. PLEASE EXPLAIN THE REMAINING CHANGES TO THE REVENUE**
19 **REQUIREMENT MODEL.**

20 A. On Statement L, payroll taxes were adjusted based on the known and measurable
21 adjustments described on Schedule H-1. The net payroll change was multiplied by

1 the federal and state payroll tax rates to determine an adjustment decrease of
2 \$(9,578) to payroll taxes as shown on Schedule L-1.

3 **Q. PLEASE EXPLAIN THE ADJUSTMENT FOR THE SOUTH DAKOTA**
4 **PUC TAX.**

5 A. This adjustment is based on the additional revenue requirement for South Dakota
6 multiplied by the gross receipts tax resulting in an additional cost shown on
7 Statement L.

8 **Q. HOW IS THE ADJUSTMENT FOR PROPERTY TAXES CALCULATED**
9 **ON STATEMENT L?**

10 A. The additional property tax is calculated based on the 12 month average of assets
11 in FERC account 106, then adding subsequent additions and multiplying by the
12 blended property tax rate. The blended property tax ratio was developed based on
13 projected tax levies for a normalized twelve month operating period. The total
14 property tax adjustment is \$469,541 as shown on Schedule L-1.

15 **Q. HOW IS THE FEDERAL INCOME TAX CALCULATED?**

16 A. Federal income taxes are calculated based on the adjusted rate base amount on
17 Statement M and Statement G page 1, debt and equity ratios. The adjusted
18 operating income before tax amount found on Statement M, column (e), line 14 is
19 then reduced by the adjusted interest expense as calculated on Statement K, page 3
20 line 5. This resulting amount is then multiplied by the 35 percent federal income
21 tax rate.

1 **Q. WHAT IS THE SOURCE OF THE PER BOOKS REVENUE ON**
2 **STATEMENT I, PAGE 3?**

3 A. The per books revenue is from the billing system for the customers of Black Hills
4 Power for the test year ended June 30, 2012. Billing determinates and adjustments
5 to retail revenue is further discussed in Ms. Kirsch's direct testimony.

6 **Q. PLEASE DESCRIBE THE ADJUSTMENT TO OTHER NON-FIRM**
7 **REVENUE ON STATEMENT I, PAGE 1.**

8 A. The other non-firm revenue adjustment represents the removal of revenue
9 associated with Power Marketing. The removal of expenses associated with Power
10 Marketing are removed on Schedule H-12. The reason for the adjustment is the
11 revenue and associated costs are included in the Energy Cost Adjustment ("ECA")
12 on an annual basis.

13 **Q. PLEASE DESCRIBE THE ADJUSTMENT TO CONTRACT SALES**
14 **REVENUE ON STATEMENT I, PAGE 1.**

15 A. The contract sales adjustment as shown on Statement I, page 2, is the adjustment
16 for the MEAN (Municipal Energy Agency of Nebraska) contract sale price per
17 MWh. The total contract sales adjustment is an increase of \$1,571,695 in revenue.
18 The remainder of the adjustment relates to the removal of energy cost revenue
19 calculated on Statement I, page 5.

1 **Q. PLEASE EXPLAIN THE ADJUSTMENT FOR THE REMOVAL OF**
2 **ENERGY COST REVENUE ON STATEMENT I, PAGE 5.**

3 A. Revenue associated with the energy cost adjustment was removed from retail
4 revenue on Statement I page 1 as well as cost adjustment revenue related to
5 contract sales for MEAN and MDU. This relates to the matching principle as
6 delivered energy costs were also eliminated in Statement H, column (q), as the
7 Company is not proposing a change to the base rate of the energy cost adjustment.
8 This adjustment is further described in Mr. Kilpatrick's direct testimony.

9 **Q. PLEASE DESCRIBE THE ADJUSTMENT TO CITY OF GILLETTE**
10 **REVENUE.**

11 A. The City of Gillette revenue was removed as it relates to replacement energy. The
12 associated costs are included in Power Marketing adjustment at Schedule H-12.

13 **Q. PLEASE EXPLAIN THE MISCELLANEOUS SERVICE REVENUE**
14 **ADJUSTMENT.**

15 A. The miscellaneous service revenue adjustment reflects the proposed change in
16 rates for reconnect revenues for SD customers. The proposed tariff changes are
17 further discussed in Ms. Rahn's direct testimony.

18 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO RENT FROM ELECTRIC**
19 **PROPERTY AND OTHER.**

20 A. The total adjustment of \$(2,926,782) relates to two different components. The
21 Reserve Capacity Agreement expired in 2012; therefore the revenue associated
22 with the contract of \$(2,728,900) was removed from the test year as this contract

1 will no longer continue. Further, there was removal of \$(197,882) related to pole
2 attachment revenue as shown on Statement I, page 2, due to a decrease in pole
3 attachment rates as the formula for charging pole attachment rates has been
4 changed by the Federal Communications Commission.

5 **Q. HOW ARE THE ADJUSTED SALES FOR RESALE HANDLED ON**
6 **STATEMENT I, PAGE 1?**

7 A. The remaining revenue in the sales for resale on line 12 are considered revenue
8 credits.

9 **Q. WHAT IS THE REQUESTED AMOUNT OF THE SOUTH DAKOTA**
10 **INCREASE IN ELECTRIC BASE RATES?**

11 A. Black Hills Power is seeking to increase its electric base rates to recover
12 \$13,745,826 million in additional annual revenues, or an increase of 9.94%. This
13 increase is calculated based on Black Hills Power's pro forma revenue
14 requirement using a test year of the twelve months ending June 30, 2012. This
15 revenue requirement is based on the jurisdictional allocation prepared on Schedule
16 N-1.

17 **Q. EXPLAIN HOW STATEMENT N AND SCHEDULE N-1 WAS**
18 **PREPARED.**

19 A. Statement N was prepared based on Black Hills Power's per book financial
20 statements as filed in the application. Schedule N-1 is the same as Statement N,
21 except that the amounts in the total column on Schedule N-1 are from the adjusted
22 amounts for the rate base and cost to serve customers. The allocation factors used

1 in Statement N and Schedule N-1 are consistent to ensure the adjusted amounts are
2 allocated based on the similar methodologies. The jurisdictional allocation
3 factors as well as steps allocating rate base and expenses to jurisdictions are
4 further described in Ms. Kirsch's direct testimony.

5 **Q. HOW WILL THE SOUTH DAKOTA REVENUE REQUIREMENT BE**
6 **APPLIED TO RATE CLASSES?**

7 A. Using the adjusted rate base and cost of service, functions are then created using
8 FERC functional classifications (Production, Transmission, Distribution,
9 Customer Service and General). Within each functional classification, an
10 allocation percentage was used to allocate rate base and costs based on the main
11 driver of the rate base or expense. This methodology conforms to the general rate
12 making principle of cost causation.

13 **Q. EXPLAIN HOW STATEMENT O AND SCHEDULE O-1 WAS**
14 **PREPARED.**

15 A. Statement O was prepared based on the per book amounts in the financial
16 statements for only the South Dakota portion of the revenue requirement model
17 that was developed in Statement N. Schedule O-1 reflects the as adjusted amounts.
18 The total South Dakota amount is allocated to the South Dakota customers based
19 on the allocation factors developed. The allocation factors and the class cost of
20 service study are further discussed in Ms. Kirsch's direct testimony.

1 VI. CONCLUSION

2 **Q. DOES THE MODEL RESULT IN A JUST AND REASONABLE REVENUE**
3 **REQUIREMENT?**

4 A. Yes. The Model uses the per books financial statements for the test year ending
5 June 30, 2012, which contains known and measurable adjustments. The effect is a
6 straight-forward application supporting the requested increase in base rates.

7 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

8 A. Yes, it does.